



## Financial Report

Presented to  
President Daniel Phelan  
Jackson College Board of Trustees



Prepared by the Business Office  
February 29, 2024

Jackson College  
Memo From John Globoker, Chief Financial Officer  
For the February 29, 2024 Financial Report

Following is the February 29, 2024 Treasurer's Report summarizing the components of the major revenue and expense lines. Explanations for significant variances are included in this memo.

Note: Budgeted amounts reflect the 2023-2024 Budget as adopted at the June 2023 Board of Trustees meeting.

**General Fund**

**Revenues**

- **State Appropriations** - Jackson College received the fifth of eleven funding installments from the state of Michigan in February. Funds are received from October through August each year.
  
- **Contract training** - Favorable to budget, due to additional trainings through grant programs.
  
- **Transfers In** - Favorable to budget, due to a Dental Hygiene transfer and conservative budget.

**Expenses**

- **Wages/Retirement & Benefits** - Favorable to budget, savings realized from vacant positions.
  
- **Services** - Unfavorable to budget, due to contracted services with CampusWorks for IT, Business Office and PRR Services; Audit Services; and Facilities projects.

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**Auxiliary Fund**

**Revenues**

- **Housing** - Unfavorable to budget as occupancy was lower than expected.
- **Housing Scholarships** - Unfavorable to budget, due to increase in Resident Mentors to support Ready, Set, Jet initiative for the academic year.
- **Potter Center** - Favorable to budget, due to a conservative budget being presented.
- **Hospitality and Meal Plans** - Unfavorable to budget as occupancy was lower than expected.
- **Miscellaneous** - Unfavorable to budget, mainly due to building rentals not meeting expectations.
- **Transfers** - Unfavorable to budget, due to timing of transfers from the Foundation.

**Expenses**

- **Wages/Benefits** - Favorable to budget, due to position vacancies.
- **Services Staffing Agency** - Unfavorable to budget, possibly under budgeted.
- **Services** - Favorable to budget, due to timing of purchases.
- **Materials** - Favorable to budget, due to timing of expenses.
- **Rent, Utilities, insurance** - Favorable to budget, rental of equipment not needed as much compared to previous years
- **Other operating costs** - Unfavorable to budget, due to timing of necessary production costs for shows in Potter Center.
- **Transfers** - Favorable to budget, as transfers to plant, auxiliary, and payment on debt have not yet occurred in FY24.

**Other Notes**

- Operating Reserves - Board policy requires the College have combined operating fund balance reserves greater or equal to two months' operating expenses. As of February 29, 2024 the College is meeting this requirement.

Jackson College  
Revenue and Expense Statement  
General Fund - FY 24  
February 29, 2024  
Preliminary - Unaudited

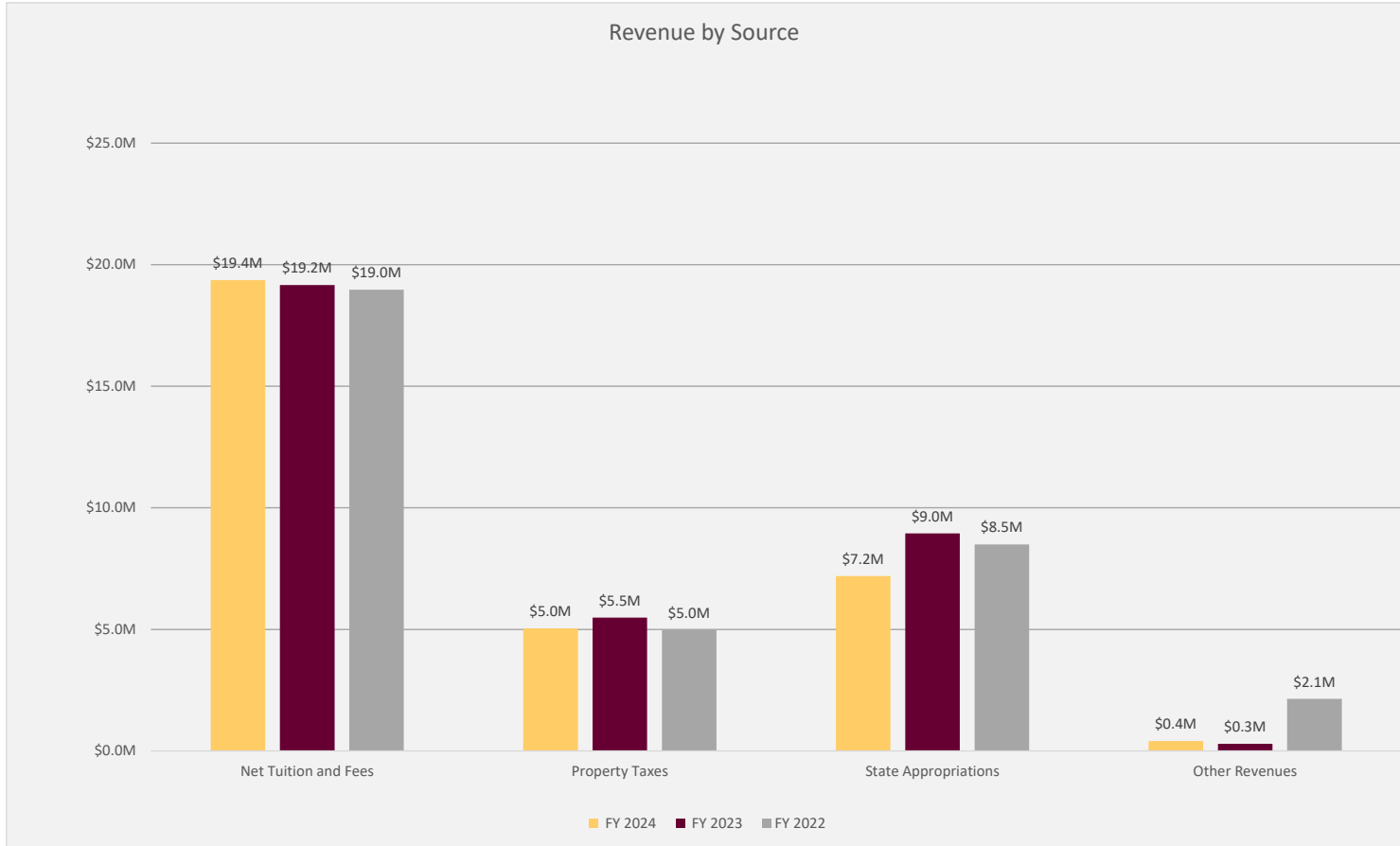
	2023-2024 Original Budget	Percentage of Original Budget	Actual Year to Date	Actual Percentage of Budget	Planned Percentage to Date	Variance of Planned Percentage to Actual	Prior Year to Date*
<b>Revenue</b>							
Gross tuition and fees	\$ 25,240,228	54.5%	\$ 19,950,209	79.0%	79.0%	\$ 10,429	\$ 19,742,998
Less Institutional Scholarships	(860,000)	-1.9%	(587,897)	68.4%	79.0%	91,503	(578,648)
Net tuition and fees	24,380,228	52.6%	19,362,312	79.4%	79.0%	101,932	19,164,350
Property taxes	6,389,547	13.7%	5,043,612	78.9%	79.0%	(4,130)	5,481,066
State appropriations	15,119,559	32.6%	7,194,125	47.6%	45.5%	321,598	8,952,528
Contract training	100,000	0.2%	169,341	169.3%	66.7%	102,674	58,644
Miscellaneous	353,361	0.8%	212,606	60.2%	66.7%	(22,968)	182,541
Transfers	-	0.0%	27,304	0.0%	66.7%	27,304	51,726
Transfers - Federal grant funds	-	0.0%	-	0.0%	-	-	-
<b>Total revenues</b>	<b>46,342,695</b>	<b>100.0%</b>	<b>32,009,300</b>	<b>69.1%</b>	<b>64.9%</b>	<b>526,410</b>	<b>33,890,855</b>
<b>Expenses</b>							
Wages	17,633,785	38.0%	9,313,925	52.8%	65.4%	(2,215,857)	9,918,932
Retirement	4,808,404	10.4%	2,686,421	55.9%	65.4%	(457,535)	2,614,451
Benefits	3,129,996	6.8%	1,300,247	41.5%	65.4%	(746,289)	1,932,011
Services - Staffing Agency	3,736,072	8.1%	2,435,634	65.2%	65.4%	(7,182)	2,465,115
Services	4,481,797	9.7%	3,709,130	82.8%	66.7%	721,265	2,939,847
Materials	1,843,739	4.0%	1,034,002	56.1%	66.7%	(195,157)	1,325,939
Rent, utilities, insurance	1,808,477	3.9%	1,247,092	69.0%	66.7%	41,441	1,275,156
Other operating costs	3,882,654	8.4%	2,379,437	61.3%	66.7%	(208,999)	2,268,590
Transfers-major maintenance	1,146,577	2.5%	764,385	66.7%	66.7%	-	658,597
Transfers-deferred maintenance	-	0.0%	-	0.0%	0.0%	-	-
Transfers-debt service	3,457,494	7.5%	2,304,996	66.7%	66.7%	-	2,973,363
Transfers-Jets Store	-	0.0%	-	0.0%	0.0%	-	213,978
Capital equipment	413,700	0.9%	305,772	73.9%	66.7%	29,972	239,972
<b>Total expenses</b>	<b>46,342,695</b>	<b>100.0%</b>	<b>27,481,041</b>	<b>59.3%</b>	<b>56.0%</b>	<b>(3,038,341)</b>	<b>28,825,951</b>
<b>Income over (under) expenses</b>	<b>\$ -</b>		<b>\$ 4,528,259</b>			<b>\$ 3,564,751</b>	<b>\$ 5,064,904</b>

\*Previous years included "financial statement adjustment" entries to smooth revenues and expenses. In fiscal year 2024, management determined to eliminate the need for these entries and report posted revenues and expenses in the college's ERP, Colleague, as it is a better indicator of the college's position for each month.

Jackson College  
General Fund Revenue Comparison  
2/29/2024

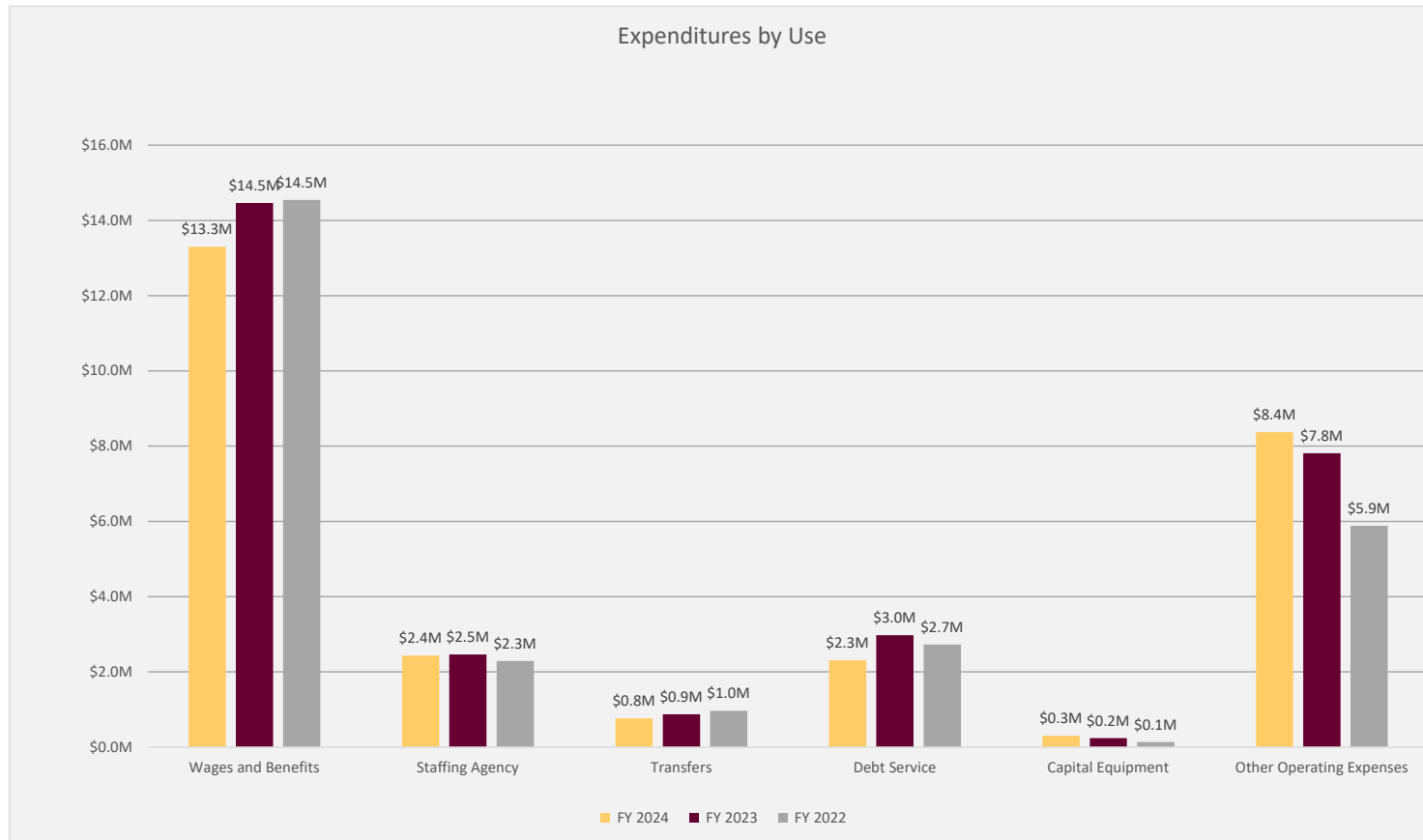
\$32,009,300

Revenue by Source



Jackson College  
General Fund Expenditure Comparison  
2/29/2024

\$27,481,041



Jackson College  
Revenue and Expense Statement  
Auxiliary Services  
February 29, 2024  
Preliminary - Unaudited

	2023-2024 Original Budget	Percentage of Original Budget	Actual Year to Date All Auxiliaries	Actual Percentage of Budget	Planned Percentage to Budget	Auxiliary Units			
						Hospitality Services	Housing	Jets Store Bookstore	Potter Center Performing Arts
<b>Revenue</b>									
Textbook and Class Fees	\$ 2,511,642	34.6%	\$ 2,550,296	101.5%	79.0%	-	-	2,550,296	-
Housing	2,007,800	27.6%	1,450,925	72.3%	79.0%	-	1,450,925	-	-
Less Housing Scholarships	(200,000)	-2.8%	(255,467)	127.7%	79.0%	-	(255,467)	-	-
Sales Bookstore	242,923	3.3%	110,543	45.5%	66.7%	-	-	110,543	-
Potter Center activities	351,000	4.8%	352,713	100.5%	66.7%	-	-	-	352,713
Hospitality and Meal Plans	2,302,577	31.7%	1,525,766	66.3%	79.0%	1,525,766	-	-	-
Miscellaneous	35,000	0.5%	16,678	47.7%	66.7%	-	(300)	-	16,978
Transfers - General Fund	-	0.0%	-	0.0%	0.0%	-	-	-	-
Transfers - Foundation	15,000	0.2%	-	0.0%	0.0%	-	-	-	-
<b>Total revenues</b>	<u>7,265,942</u>	<u>100.0%</u>	<u>5,751,454</u>	<u>79.2%</u>	<u>57.3%</u>	<u>1,525,766</u>	<u>1,195,158</u>	<u>2,660,839</u>	<u>369,691</u>
<b>Expenses</b>									
Wages	\$ 1,611,365	22.2%	\$ 776,035	48.2%	65.4%	393,209	108,439	112,174	162,213
Retirement	418,100	5.8%	192,639	46.1%	65.4%	96,244	13,449	28,803	54,143
Benefits	249,400	3.4%	161,739	64.9%	65.4%	97,172	15,886	17,370	31,311
Services - Staffing Agency	15,000	0.2%	17,257	115.0%	65.4%	17,257	-	-	-
Services	75,500	1.0%	37,579	49.8%	66.7%	13,818	8,638	430	14,693
Materials	2,395,500	33.0%	1,035,871	43.2%	66.7%	495,134	18,139	521,259	1,339
Rent, utilities, insurance	4,000	0.1%	1,395	34.9%	66.7%	1,395	-	-	-
Other operating costs	474,000	6.5%	464,101	97.9%	66.7%	511	6,531	3,093	453,966
Transfers	2,016,077	27.7%	-	0.0%	66.7%	-	-	-	-
Capital equipment	7,000	0.1%	-	0.0%	66.7%	-	-	-	-
<b>Total expenses</b>	<u>7,265,942</u>	<u>100.0%</u>	<u>2,686,616</u>	<u>37.0%</u>	<u>66.2%</u>	<u>1,114,740</u>	<u>171,082</u>	<u>683,129</u>	<u>717,665</u>
<b>Income over (under) expenses</b>	<u>\$ -</u>		<u>\$ 3,064,838</u>			<u>\$ 411,026</u>	<u>\$ 1,024,076</u>	<u>\$ 1,977,710</u>	<u>\$ (347,974)</u>

Jackson College  
Balance Sheet and Changes in Fund Balance - FY 24  
February 29, 2024  
Preliminary - Unaudited

	General Fund	Designated Fund	Restricted Fund	CARES Fund	Auxiliary Fund	Endowment Fund	Debt & Property Fund	Activities Fund	Total
<b>Assets</b>									
Cash	\$ 10,323,317	\$ 13,457,339	\$ (426,563)	\$ -	\$ (2,841,051)	\$ 17,639	\$ 2,961,866	\$ (786,006)	\$ 22,706,541
Restricted cash in escrow	-	-	-	-	-	-	-	-	-
Investments	-	-	-	-	-	2,484	-	-	2,484
Accounts receivable	4,728,340	(49,500)	(47,370)	-	4,134,060	14,401	88	125	8,780,144
Inventories	29,800	-	-	-	262,096	-	-	-	291,896
Other assets	15,351,738	1,000,000	12,986,135	-	1,060,959	-	82,817,094	1,826,541	115,042,467
<b>Total assets</b>	<b>30,433,195</b>	<b>14,407,839</b>	<b>12,512,202</b>	<b>-</b>	<b>2,616,064</b>	<b>34,524</b>	<b>85,779,048</b>	<b>1,040,660</b>	<b>146,823,532</b>
<b>Liabilities and Fund Balance</b>									
Accounts payable	420,090	-	75,232	-	51,305	-	10,798	3,154	560,579
Accrued liabilities	2,025,954	-	(11,696)	-	352,842	-	27,937,564	-	30,304,664
Deferred liabilities	5,789,084	-	486,526	-	-	-	-	-	6,275,610
Unearned revenue	62,146	-	(50,000)	-	230,926	-	-	-	243,072
Other liabilities	17,598,817	-	11,439,390	-	27,142	-	13,884	18,415	29,097,648
<b>Total liabilities</b>	<b>25,896,091</b>	<b>-</b>	<b>11,939,452</b>	<b>-</b>	<b>662,215</b>	<b>-</b>	<b>27,962,246</b>	<b>21,569</b>	<b>66,481,573</b>
Fund balance	4,537,104	14,407,839	572,750	-	1,953,849	34,524	57,816,802	1,019,091	80,341,959
<b>Total liabilities and fund balance</b>	<b>\$ 30,433,195</b>	<b>\$ 14,407,839</b>	<b>\$ 12,512,202</b>	<b>\$ -</b>	<b>\$ 2,616,064</b>	<b>\$ 34,524</b>	<b>\$ 85,779,048</b>	<b>\$ 1,040,660</b>	<b>\$ 146,823,532</b>
<b>Beginning fund balance</b>									
Net investment in capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	56,327,556	\$ -	\$ 56,327,556
Major Maintenance and Equipment Replacement	-	-	-	-	-	-	6,828,662	-	6,828,662
Restricted	-	690,408	500,762	-	(1,110,990)	34,446	-	-	114,626
Future Operations	8,845	11,725,052	-	-	-	-	-	517,703	12,251,600
	\$ 8,845	\$ 12,415,460	\$ 500,762	\$ -	\$ (1,110,990)	\$ 34,446	\$ 63,156,218	\$ 517,703	\$ 75,522,444
Current year income	32,009,300	1,992,379	12,418,770	-	6,006,922	78	1,083,998	635,798	54,147,245
Current year expenses	27,481,041	-	12,346,782	-	2,942,083	-	6,423,414	134,410	49,327,730
<b>Ending fund balance</b>	<b>\$ 4,537,104</b>	<b>\$ 14,407,839</b>	<b>\$ 572,750</b>	<b>\$ -</b>	<b>\$ 1,953,849</b>	<b>\$ 34,524</b>	<b>\$ 57,816,802</b>	<b>\$ 1,019,091</b>	<b>\$ 80,341,959</b>