JACKSON COLLEGE



Five-Year Capital Outlay Plan Fiscal Year 2025 Capital Project Request

October 2023

JACKSON COLLEGE

Five-Year Capital Outlay Plan

Fiscal Year 2025 Capital Project Request

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I. Mission Statement

Mission Documents

Mission

Together we inspire and transform lives.

Vision

Jackson College is a world-class institution of higher education where learners succeed and community needs are met

Statement of Beliefs

As employees of Jackson College, an innovative institution totally committed to student success (TCS²), **we believe:**

- The success of our students is always our first priority
- We perform our jobs admirably, giving our best service and support every day, for everyone
- Teamwork is founded upon people bringing different talents and perspectives
- We provide educational and holistic opportunities for those who might otherwise not have them
- A safe and fulfilling environment provides students, employees and community members with an opportunity to grow and learn
- Our progress is validated by setting goals, measuring and celebrating our achievements
- We make decisions that are best for the institution as a whole
- Building and maintaining trusting relationships with each other is essential
- Competence and innovation sustain our values in a competitive marketplace
- We serve as role models, making a positive difference in the lives of our students, our employees, and our communities
- Integrity, opportunity and fairness are our guiding principles
- We prepare our students to be successful in a global environment
- Our work matters!

Values

• **Integrity** – We demonstrate integrity through professional, ethical, transparent, and consistent behavior in both our decision-making and in our treatment of people; being accountable for our work and actions is the basis of trust.

- **Caring** We demonstrate caring through attentive and responsive action to the needs of students, employees and our community. We listen with open minds, speak kindly, and foster relationships based on mutual respect and trust.
- **Collaboration** We demonstrate collaboration through the mutual commitment of individuals and organizations who come together for a common cause...
- **Innovation** We demonstrate innovation through the continuous improvement of all processes and services.
- **Equity** We demonstrate equity by seeking involvement and providing access for those with diverse backgrounds to work toward a culture of inclusion while maintaining differences in a respectful way.
- **Service** We demonstrate service by striving to make the communities we serve great places to live, work, and learn.
- **Leadership** We demonstrate leadership by nurturing the full development of our employees and those we serve.
- **Stewardship** We demonstrate stewardship through our mindful management of the human, intellectual, fiscal and environmental resources entrusted to us.

II. Instructional Programming

PROGRAMS

BUSINESS AND COMPUTER TECHNOLOGY PATHWAY

Accounting **Business Administration** Business Management Cloud Networking Computer Support Specialist Cyber Security Digital Marketing Entrepreneurship Esport Game Design Esport Management Executive Assistant Microsoft Office Specialist **Networking Specialist** Public Administration and Management Software Engineering Sport Management

HEALTH SCIENCES PATHWAY

Allied Health Cardiac Sonography Dental Hygiene **Emergency Medical Services** General Sonography Health Sciences Foundations Medical Assistant Medical Insurance Coder/ Biller Medical Office Support Nursing Nursing - LPN to AAS Practical Nursing Patient Care Technician Radiography Respiratory Care Surgical Technollogy Vascular Sonography

HUMAN SERVICES PATHWAY

Behavioral Sciences Corrections Law Enforcement

LIBERAL ARTS PATHWAY

3D Design and Animation Associate in Arts Associate in General Studies Communication Digital Photography Graphic Design Liberal Arts Studio Art

SCIENCE, TECHNOLOGY, **ENGINEERING and MATHEMATICS PATHWAY**

Associate in Science Environmental Science Fundamentals of Engineering Pre-Professional Science

PROFESSIONAL TRADES/INDUSTRY 4.0 AND AGRICULTURE PATHWAY

Advanced Manufacturing Advanced Manufacturing – Industrial Systems Advanced Manufacturing - Welding Aaribusiness Agriculture Technology Certified Production Technician Electrician **EMPOWER** Lineworker Pre-Apprentice **Energy Systems Management** Energy Systems Technology Occupational Studies

BACHELOR DEGREES

 Bachelor of Science in Energy Systems Management

TRANSFER DEGREES

- Associate in Arts
- Associate in General Studies
- Associate in Science

TRANSFER PROGRAMS

- English
- History
- Mathematics
- Music
- Physical Therapy
- Pre-Law
- Psychology
- Social Work

OCCUPATIONAL DEGREE

• Associate in Applied Science

New programs are frequently being developed; to learn more visit www.jccmi. edu/academics, or speakwith admissions staff or a student success navigator. If you are thinking about transferring, Jackson College has agreements in place with many universities to allow a seamless experience.



TOP 6 PROGRAMS

AA - Associate in Arts 108

AAS - General Studies 81

AAS - Business Administration 68

AAS - Nursing 41

AS - Associate of Science 25



Certificate - Practical Nursing 20

Projected programming changes, initiatives

Jackson College offers many degree options and content specializations that support the healthcare ecosystem within the tri-county area. Jackson College's Health Sciences Pathway allows students to obtain the most current and highest-level skills in their chosen health profession. Programs in this pathway include Nursing (Associate degree and certificate), Dental Hygiene (Associate degree), Emergency Medical Services (certification), Medical Assistant (Certificate), Medical Insurance Coder/Biller (Certificate), Medical Office Support (Certificate), Respiratory Care (Associate degree), Radiography (Associate degree), Diagnostic Medical Sonography, Cardiac Sonography and Vascular Sonography (Associate degrees), and Patient Care Technician (Certificate, including EKG and Phlebotomy). JC recognizes the importance of designing workforce-centered programs and meeting students and partners where they are. Jackson College's goal is to create a new learning space that allows the acquisition of clinical skills through deliberate practice and service learning. JC plans to redesign the simulation center and build a shared community simulation program; where the community families can receive high-quality medical screening services and workforce partners can upskill employees and enhance life-long learning. The simulation center will replicate a trauma one emergency service department where learners and quests will experience the depth and breadth of how a healthcare team works cohesively. The holistic space will integrate subject matter with the most relevant augmented reality, virtual reality, and high-fidelity simulation. Ultimately, the new approach to integrating workforce, community, and education will close the equity gap, attract talent, accelerate learning, and increase completion.

Partnerships with intermediate school districts

Jackson College has several partnerships with intermediate school districts. High school students thinking about college don't have to wait to get started. Jackson College provides an opportunity for motivated students to enrich their high school education with dual enrollment options made possible by the Postsecondary Option Act. Jackson College also offers more opportunities for high school students to attend college in Jackson, Lenawee, and Hillsdale counties with a variety of early and middle college programs.

The new Jackson County Early College is open to students in every public high school in Jackson County and is designed as a Universal Entry/Universal Exit model whereby students can begin their college education as early as their freshman year and stay through year 13, with opportunity to earn their high school diploma and an associate degree.

Also, a preparatory and early/middle college program is located on the Jackson College Central Campus, educating grades 6-12. Students then attend a fifth year, earning both their high school diploma and an associate degree.

The Jackson Area College and Career Connection Early/ Middle College is a unique learning program that creates a pathway for high school students to earn a high school diploma, college credit up to an associate degree, a technical/career credential, participation within a school-to-registered apprenticeship and the opportunity for employment upon graduation.

The JC/LISD Academy is a middle college program located in the LISD TECH Center and Jackson College @ LISD TECH campuses. Students may attend throughout high school and complete the fifth year, with the opportunity to earn both their high school diploma and an associate degree.

Starting in fall 2017, the early/middle college provides a combined high school and middle college program. Beginning in the 11th grade, students complete high school requirements and enroll in college classes. After 12th grade, students will attend the fifth year, earning both their high school diploma and at least 15 college credits.

Community activities

The Affinity leaders at Jackson College are committed to serving diverse communities and to increase service and understanding of the identified community in the JC service area. Each Affinity leader is responsible for developing relationships with and implementing programs designed to increase connections with the locally recognized community. The Affinity groups are African American, Asian, Hispanic/Latinx, LBGTQIA, Pakistan, Indian, Faith & Elder. JC's goal is to increase understanding and harmony leading to a more inclusive campus culture, increased identified student enrollment, and increased culture diversity of Jackson College employees. Here is a list of community and adult education focus activities that Jackson College has done over the past academic year including the Hispanic Heritage Festival, Lakshmi Puja Ceremony, Faith Community Guide -introduces students and community members to the many different faith communities that call Jackson home, Hindu Temple - Satyanarayana Pooja and Katha Puja Performances, Japanese Tea Ceremony, Japanese Furoshiki- "The Spirit of Mottainai", AAPI Heritage Origami Event, Free Tuition for Senior Citizens, Lunch and Learn for seniors, Financial Literacy, Kwanza Celebration, assistance in relaunching MLK courses at the Martin Luther King Recreation Center, Virtual Symposium on the impact of Implicit Bias, Festivista on the Patio and Hanging of the Pride Flag

Articulation agreements

Jackson College has articulation agreements with Albion College, Baker College, Central Michigan University, Cleary University, Eastern Michigan University, Ferris State University, Northwood University, Siena Heights University, University of Michigan – Flint, University of Detroit Mercy, Western Michigan University, and Wayne State University.

Corporate and Continuing Education (CCE) at Jackson College focuses on providing quality training opportunities to up-skill the workforce in the tri-county area, by offering customized training, facilitating the Michigan New Job Training Program and collaborating with workforce organizations to identify additional resources as needed.

JC also helps individuals advance their careers with personal training, finding new occupations, or to simply explore a personal interest.

Over the 2022-23 academic year CCE has offered several workforce trainings, on-line self-paced training courses, along with community enrichment classes. Included is a spreadsheet of the various classes offered over the 2022-23 academic year.

In the Summer of 2023 Jackson College partnered with the YMCA of Jackson to offer Summer Camp on campus. Students who participated with the YMCA day camp program were bussed to JC for a day of career exploration, learning and fun. This program was held over a 6-week period /2 days per week with 60-80 students attending each day.

Jackson College partners with several area business using the Michigan New Jobs Training Program (MMJTP). Currently CCE manages over 4 million in MMJTP contracts and has provided training for over 300 new positions.

Currently the College has 14 active contracts and 11 different partners.

Partners include:

- Commonwealth Associates
- True Community Credit Union
- CPC Operating, LLC
- Careline Holding Company
- Lomar Machine & Tool
- Lifeways
- Technique
- ACME Graphics, LLC
- PlaneWave Instruments.
- Henry Ford Jackson
- Production Saw and Machine

Training Type	Course Name	Academic Year	Headcount
Cross-Listed	CCE 118: Electronic Health Records	2022-23	1
Cross-Listed	CCE 252: Solidworks 3	2022-23	3
Cross-Listed	CCE 262: Principles of llot	2022-23	1
Cross-Listed	CCE 427: Production Process and Fabrication	2022-23	4
Cross-Listed	CCE 428: Basic Electricity and Fluid Systems	2022-23	5
Cross-Listed	CCE 429: Solidworks 1	2022-23	14
Cross-Listed	CCE 444: Solidworks II	2022-23	4
Cross-Listed	DMS 100: Intro to Diagnostic Imaging	2022-23	46
Cross-Listed	Solidworks 1 (CAD-152-I50)	2022-23	8
Customized Training	Intro to Manufacturing - 4 Weeks	2022-23	10
Customized Training	Intro to Manufacturing - 5th Week	2022-23	6
Customized Training	Prototype/Welding Training - 4 Weeks	2022-23	10
Customized Training	Prototype/Welding Training - 5th Week	2022-23	5
Online Training - Selfpaced	Ed2Go: Business Finance for Non-Finance Personnel	2022-23	1
Online Training - Selfpaced	Ed2Go: Individual Excellence	2022-23	1
Online Training - Selfpaced	Ed2Go: Intermediate Microsoft Excel	2022-23	1
Online Training - Selfpaced	Ed2Go: Intro to Microsoft Excel	2022-23	3
Online Training - Selfpaced	Ed2Go: Leadership Suite	2022-23	2
Online Training - Selfpaced	Ed2Go: Managing Customer Service	2022-23	1
Online Training - Selfpaced	Ed2Go: Project Management Suite	2022-23	3
Stand-Alone	2023 Nuts, Bolts, and Thingamajigs Manufacturing Camp	2022-23	5
Stand-Alone	2023 Summer Art Camp	2022-23	20
Stand-Alone	CCE 180: Climbing School	2022-23	7
Stand-Alone	Customer Service for the Jackson College Employee	2022-23	11
Stand-Alone	Google Business Intelligence Certificate	2022-23	2
Stand-Alone	Google Data Analytics Certificate	2022-23	1
Stand-Alone	Google Digital Marketing & E-Commerce Certificate	2022-23	1
Stand-Alone	Google IT Automation with Python Certificate	2022-23	1
Stand-Alone	Google Project Management Certificate	2022-23	2
Stand-Alone	Growing with Canvas (Teacher Training)	2022-23	1
Stand-Alone	HCEMC 2023	2022-23	1
Stand-Alone	Human Biology (BIO-132-I5)	2022-23	1
Stand-Alone	Introduction to Diversity, Equity and Inclusion	2022-23	12
Stand-Alone	Online Course Accessibility: Ensuring Equitable Learning Experiences	2022-23	4
Stand-Alone	Pop-Up Pottery Session 1	2022-23	10
Stand-Alone	Pop-Up Pottery Session 2	2022-23	11
Stand-Alone	Pop-Up Pottery Session 3	2022-23	15
Stand-Alone	Welcome to Canvas (Student)	2022-23	14
Stand-Alone (International GPWE)	CCE 137: Image Editing Applications	2022-23	53
Stand-Alone (International GPWE)	CCE 421: Blueprint Reading and Precision Measurement	2022-23	78
Stand-Alone (International GPWE)	CIS 101: Introduction to Computer Systems	2022-23	56
Stand-Alone (International GPWE)	ELT 106: Basic Electricity and Fluid Systems	2022-23	99
Stand-Alone (International GPWE)	ELT 140: Introduction to Digital Electronics	2022-23	102
	•		

III. Staffing and Enrollment

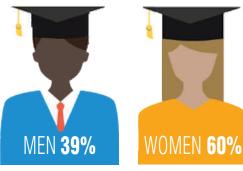
Jackson College by the numbers

2022 - 2023

FULL TIME 20%

TOTAL HEADCOUNT 6,778

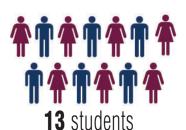
PART TIME 80%



1% UNIDENTIFIED

STUDENT TO FACULTY RATIO*





AGE

29%

18 - 24

32%

25 AND OVER

40%

DEMOGRAPHICS OF STUDENTS ENROLLED FOR CREDIT

WHITE	.67%
UNKNOWN	.12%
BLACK OR AFRICAN AMERICAN	.11%
HISPANIC	5 %
MORE THAN ONE RACE	4%
ASIAN	1%

DEGREES AND CERTIFICATES AWARDED IN 2022-2023 ACADEMIC YEAR

Degrees & Certificates Awarded

668

Graduates

582

FINANCIAL AID 85%

of STUDENTS were awarded some type of **Federal** financial aid

Per IPEDS reporting 22-23 cycle



Central Campus • Jackson, MI Clyde LeTarte Center • Hillsdale, MI Jackson College @ LISD TECH • Adrian, MI



Enrollment by Program & Student FTE Status

Full Time: 12 or more credit hours

Time Period: 23/FAL

WEBI Query- Institutional Research/ Departments/ Business Office/ 5 Year Plan

Primary Program of Study

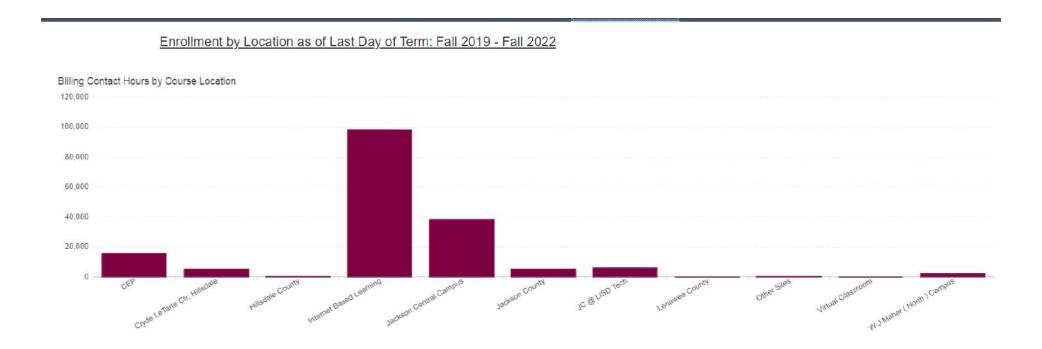
Primary Program	Primary Program Description	Full-Time	Part-Time	Grand Total
ACCT.AAS	AAS - Accounting	23	52	75
ACCT.CERT	Certificate - Accounting	0	1	1
ADMA.AAS	AAS - Advanced Manufacturing	4	17	21
AGBU.CERT	Certificate - Agribusiness	1	2	3
AGTE.AAS	AAS- Agricultural Technology	2	10	12
AHGS.AAS	AAS - Allied Health General Studies	0	7	7
ALHE.AAS	AAS - Allied Health	26	74	100
APPR.CON	Concentration - Apprentice	0	1	1
ARTS.AA	AA - Associate in Arts	248	317	565
AUTO.AAS	AAS - Automotive Service Technology	0	1	1
BHSC.CERT	Certificate - Behavioral Sciences	4	10	14
BMGT.CERT	Certificate - Business Management	6	18	24
BUAD.AA	AA - Business Administration	89	74	163
BUAD.AAS	AAS - Business Administration	138	527	665
BUAD.CERT	Certificate - Business Administration	1	0	1
CLNE.AAS	AAS - Cloud Networking	4	17	21
COMM.AA	AA-Communication	13	15	28
CORR.AAS	AAS - Corrections	3	10	13
CORR.CERT	Certificate - Corrections	4	8	12
CPSP.AAS	AAS - Computer Programming Specialist	0	1	1
CSON.AAS	AAS - Cardiac Sonography	0	18	18
CSST.AAS	AAS- Computer Support Specialist	1	1	2
CSST.CERT	Certificate - Computer Support Specialist	3	5	8
CYSE.AAS	AAS - Cyber Security	28	38	66
DDDA.CERT	Certificate - 3D Design and Animation	2	3	5
DENT.AAS	AAS - Dental Hygiene	11	0	11
DIPH.CERT	Certificate - Digital Photography	4	5	9
DMKT.CERT	Certificate- Digital Marketing	0	5	5

DUAL.NDS	NDS - Dual Enrolled School Students	8	574	582
EGYM.BS	BS - Energy Systems	3	9	12
EGYT.AAS	AAS - Energy Systems Technology	3	7	10
ELEC.AAS	AAS - Electrician	16	35	51
ELEC.CERT	Certificate - Electrician	12	31	43
EMTE.CERT	Certificate - Emergency Medical Services - Emt B Licens	5	1	6
EMU.NDS	TR Eastern Michigan University	0	1	1
ENSC.AAS	AAS - Environmental Science	10	13	23
ENSC.CERT	Certificate - Environmental Science Certificate	0	2	2
ENTR.AAS	AAS - Entrepreneurship	12	17	29
ENTR.CERT	Certificate - Entrepreneurship	1	1	2
ESGD.CERT	Certificate - Esport Game Design	1	0	1
ESMG.CERT	Certificate - Esport Management	1	0	1
EXAS.AAS	AAS - Executive Assistant	0	2	2
EXAS.CERT	Certificate - Executive Assistant	0	3	3
FUEN.CERT	Certificate - Fundamentals of Engineering	13	5	18
GEST.AGS	AGS - Associate in General Studies	66	122	188
GRDE.AAS	AAS - Graphic Design	25	35	60
GRDE.CERT	Certificate - Graphic Design	1	4	5
GSON.AAS	AAS - General Sonography	21	0	21
GUES.NDS	NDS - Guest Student - College	1	16	17
HAIS.AAS	AAS - Health Administration/Insurance Specialist	0	3	3
HEMC.NDS	NDS - Hillsdale Early Middle College	13	47	60
HESC.CERT	Certificate - Health Sciences Foundations	201	439	640
HSGT.NDS	NDS - High School Guest Student	1	6	7
ISAM.CERT	Certificate - Industrial Systems:Advanced Manufacturing	0	1	1
JCEC.NDS	NDS - Jackson County Early College	76	537	613
JPEC.NDS	NDS - Jackson Prepatory Early College	20	75	95
LAEN.AAS	AAS - Law Enforcement	16	18	34
LEMC.NDS	NDS - Lenawee Early Middle College	6	15	21
LINE.CERT	Certificate - Empower Lineworker Pre-Apprentice	4	62	66
MEDA.CERT	Certificate - Medical Assistant	12	19	31
MEOS.CERT	Certificate - Medical Office Support	1	4	5
MICB.CERT	Certificate - Medical Insurance Coder/Biller	8	31	39
MSOS.CERT	Certificate - Microsoft Office Specialist	0	2	2
NESP.AAS	AAS - Networking Specialist	7	10	17
NESP.CERT	Certificate - Networking Specialist	1	1	2

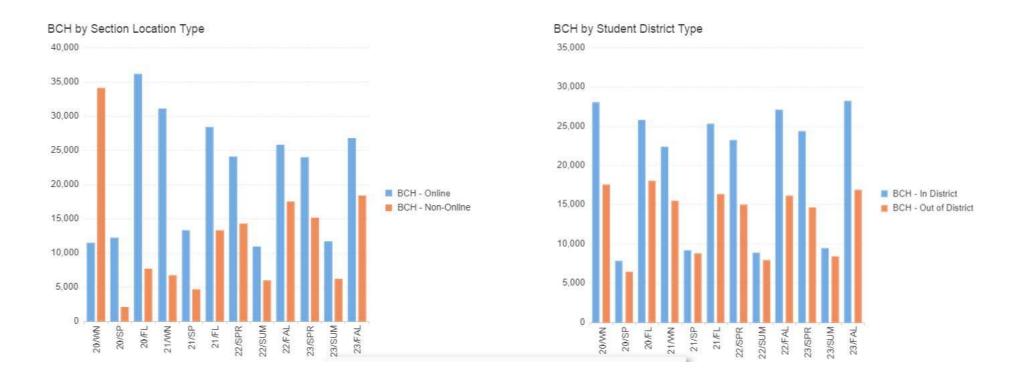
NURS.AAS	AAS - Nursing	2	91	93
PAMT.AA	AA - Public Administration and Management	4	10	14
PAMT.CERT	Certificate - Public Administration and Management	0	8	8
PERS.NDS	NDS - Personal Interest	0	32	32
PNCE.CERT	Certificate - Practical Nursing	4	4	8
PSTE.AAS	Pre-Surgical Technician	0	2	2
PTCT.CERT	Certificate - Patient Care Technician	0	3	3
RADI.AAS	AAS - Radiography	4	31	35
RECA.AAS	AAS - Respiratory Therapy	19	15	34
SCIE.AS	AS - Associate in Science	122	129	251
SMGT.AA	AA - Sport Management	32	11	43
SOEN.AAS	AAS - Software Engineering	20	34	54
STAR.CERT	Certificate - Studio Art	1	7	8
TDMA.CERT	Certificate - Tool & Die Maker	0	1	1
TNUR.AAS	AAS - Nursing (LPN to ADN)	0	5	5
UNDC.AA	Undeclared - Associate in Arts Transfer	0	2	2
UNDC.NDS	NDS - Undeclared Non Degree Seeking	0	1	1
VSON.AAS	AAS - Vascular Sonography	14	3	17
WLAM.CERT	Certificate - Welding:Advanced Manufacturing	4	14	18
	Sum:	1406	3788	5194

How programs are accessed by students

Jackson College owns more than 500 acres and sits on a scenic rural site six miles south of the city of Jackson. Jackson College has one central campus located in Jackson County with two satellite locations. The Letarte Center is one of the satellite locations where students may access their program of study that is equipped with a state-of-the-art science lab and computers available for student use. The Lenawee Independent School District Tech Center is the second satellite location which features the latest in technology, state-of-the-art science wing, and full-service bookstore. The pandemic changed the preferred modality of students for accessing their programs. In Fall 2023, approximately 63% of the billing contact hours were contributed to online distance learning.

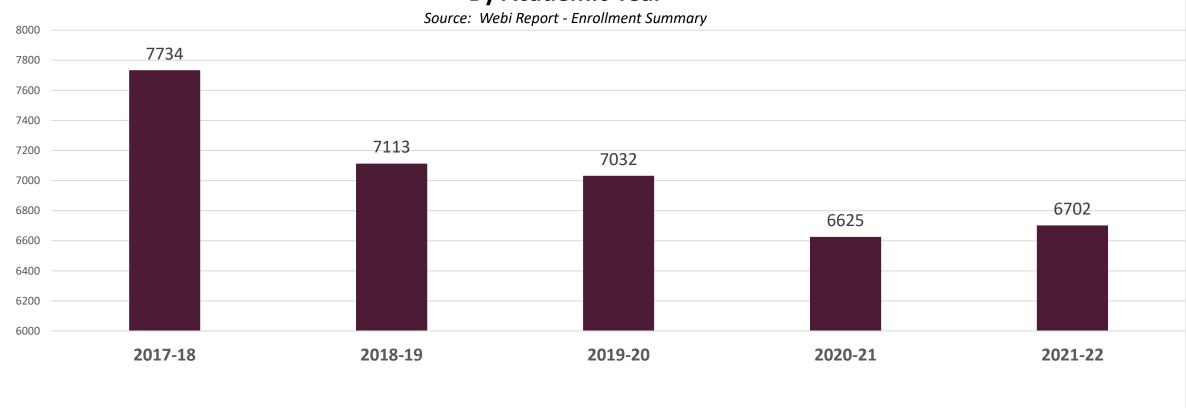


Billing Credit Hour Comparison for all Terms at 4 Weeks After Start of Term





Unduplicated Headcount Enrollment Trends By Academic Year



Projected enrollment patterns

Enrollment projections were calculated using the Autoregressive Moving Average model. This model accounts for the seasonality of enrollment at the college and uses previous enrollment patterns for its projections. Jackson College anticipates a year-over-year decline in enrollment for the next five years. It is important to note the environmental factors that impact Jackson College's enrollment which include the pandemic, high school enrollment levels, unemployment rate, and inflation.

Academic Year	Forecasted Billing Hours
2023-2024	102,973
2024-2025	99,990
2025-2026	98,085
2026-2027	97,047
2027-2028	95,928

Academic Year	Fall Headcount	Year-Over-Year Change
2023-2024	5,244	
2024-2025	4,967	-5.3%
2025-2026	4,865	-2.1%
2026-2027	4,790	-1.5%
2027-2028	4,733	-1.2%

Billing Contact Hour (BCH) By Discipline by Term

Operational Defeintion: Total number of billing contact hours generaed in an academic year by disicipline

Source: Webi Query Enrollment Summary ODS_Main BCH Summary

	22/FAL	23/SPR	23/SUM	Grand Total
ACC	751	606	499	1856
AGT	30	33	2	65
ALT	21			21
ANT	183	192	87	462
ART	789	839	325	1953
вю	3068	3081	1506	7655
BUA	2766	2691	1569	7026
CAD	148	168	32	348
CCE	0			0
CEM	919	877	460	2256
CIS	1363	1272	357	2992
CNS	847	845	218	1910
СОМ	1281	1359	489	3129
CPS		12		12
CRJ	537	522	111	1170
DHY	245	410	230	885
DMS	1537	1413	1351	4301
ECM	12	30	9	51
ECN	525	780	258	1563
EDU	80	112		192
EGY	393.75	337	171.75	902.5
ELI			16	16
ELT	1487	1061	395	2943
EMS	253	161	94	508
ENG	4093	3489	1341	8923
ENT	429	288	222	939
FYS	324	310	104	738
GEL	515	655	195	1365

GEO	269	274	77	620
GER	76			76
HIS	1043	1209	354	2606
нос	852	611	254	1717
HPF	234	212	93	539
ним	783	972	291	2046
LTL	0	0	0	0
MAT	3751	2859	1638	8248
MED	258	342	216	816
MFG	252	400	141	793
MIC	276	240	195	711
MOA	810	627	405	1842
MUS	733	754	444	1931
NRS	1790.48	1458.02	69	3317.5
NSC	265	362	285	912
PAM	204	312	330	846
PHL	321	309	60	690
PHY	442	185	124	751
PLS	477	468	192	1137
PNC	401	552.4		953.4
PSY	2556	2535	619	5710
RAD	386	380.5	317.5	1084
RES	444	460	384	1288
SEM	1968	750	276	2994
SMT	144	168		312
soc	240	291	198	729
SPN	280	220	144	644
STM	39	33	27	99
swĸ		128		128
THR	201	208	96	505
WLD	216	128		344
Sum:	42308.23	38990.92	17271.25	98570.40

Jackson College Employee to Student Ratios Fiscal Year 2022

Annual FTE Students

2932

Employee Classification	FT Employee Count	FT Employee/Student Ratio
Administrators	40	1 to 73
Staff	130	1 to 23
Faculty	59	1 to 50
Overall	229	1 to 12

Employee Profile Fall 2022

Jackson

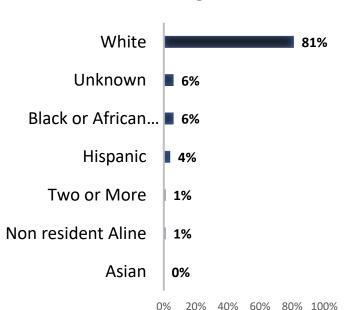
Institutional Research and Effectiveness

Source: IPEDS HR Reporting Year 2021-22

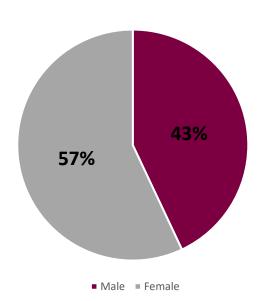
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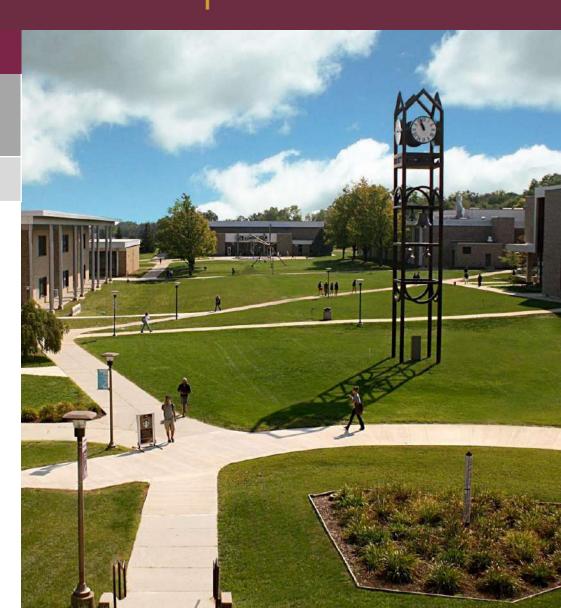
Leadership	Dean	Faculty	Administration	Classified/Tech	Temp
6	2	64	35	152	69

RACE & ETHNCITY BREAKDOWN



Gender





Average Class Size Source: Webi Report - 5 Year Plan



Average Class Size		Duplicated							
Year	Sections	Headcount	Average						
2022-2023	1,921	29,451	15.3						
2021-2022	1,862	28,273	15.2						
2020-2021	1,802	28,444	15.8						
2019-2020	2,153	32,465	15.1						
2018-2019	2,289	33,903	14.8						
2017-2018	2,019	30,314	15.0						
2016-2017	2,236	33,058	14.8						
2015-2016	2,518	37,044	14.7						
2014-2015	2,283	36,197	15.9						
2013-2014	2,883	38,188	13.2						
2012-2013	2,559	41,826	16.3						
2011-2012	2,850	47,799	16.8						
2010-2011	3,053	56,055	18.4						
2009-2010	3,072	58,410	19.0						
2008-2009	2,900	48,197	16.6						
2007-2008	2,791	43,500	15.6						
2006-2007	2,514	39,959	15.9						
2005-2006	2,356	36,640	15.6						
2004-2005	2,309	36,960	16.0						
2003-2004	2,226	36,030	16.2						
2002-2003	3,054	38,956	12.8						
2001-2002	3,149	37,326	11.9						
2000-2001	3,306	36,153	10.9						
1999-2000	3,689	36,920	10.0						
1998-1999	3,795	41,555	10.9						
1997-1998	3,900	44,186	11.3						

IV. Facility Assessment

IV. Facility Assessment

In August 2023, Jackson College partnered with Parsons Environment & Infrastructure Group Inc. out of Grand Rapids to conduct an exhaustive campus wide Facility Condition Assessment. The assessment will include a review of all campus buildings, as well as the campus site (parking, sidewalks, etc.). A draft report is expected by November 1, 2023. The report will be used to determine existing deferred maintenance liabilities and will inform short- and long-term capital investment and maintenance budgeting and planning.

a. Summary description:

See Attached Facilities Assessment Spreadsheet

b. Classroom Utilization Rates

Room hour usage per building rates is based on a standard schedule of Monday through Friday, 8am – 10pm. The College has continued to scale the academic offerings back to include more face-to-face sections but are still not at pre-COVID levels. Approximately 55% of the schedule is offered in an online format, and pre-COVID this number was closer to 20%.

Traditional classroom spaces are scheduled in times that meet demands of the varied student populations. Clinical spaces and nursing/allied health labs are scheduled at appropriate times to meet program and accreditation requirements.

See Attached Classroom Utilization Summary by Hour of Day, Day of Week

c. Mandated facility standards:

Programs and departments comply with applicable laws and standards such as OSHA and MIOSHA. Facilities are reviewed regularly to ensure compliance. Industrial programs (Manufacturing, Welding, etc.) as well as science, particularly chemistry labs, are reviewed more frequently.

d. Functionality of existing structures and space allocation

Classrooms in the newer buildings are adequate and meet current needs, however, classrooms in older buildings (McDivitt and Whiting Hall) need complete renovation. The HVAC system in McDivitt is outdated, obsolete and in need of complete replacement. The system is massive, inefficient, and failing regularly, requiring significant repair costs. Windows are outdated and single pane and lack energy efficiencies. In the Five-Year Master Plan, McDivitt Hall and Whiting Hall are planned for renovation. McDivitt Hall is the priority.

e. Replacement value

See Facilities Assessment Spreadsheet

f. Utility system condition (i.e., HVAC, water, sewer, electrical)

The condition of these systems varies greatly depending on the building. Newer and recently renovated buildings (Walker Hall, HLC, Atkinson, STEAM, etc.) are in excellent to very good condition. Boiler systems and air handling systems in the Gymnasium, McDivitt Hall, Whiting Hall are aging and past their expected useful lifespan, with McDivitt being of the most pressing concern. Chillers are new in the newer and recently renovated buildings, and adequate as in most others.

Water systems are new in newer buildings and recently renovated buildings. While the campus is connected to township provided water, most buildings on campus require water softeners due to excessive calcium levels. Water heaters in Maroon Hall were replaced in September 2023 and Gold Hall water heaters will be replaced in December of 2023. The water main and service lines are original to the campus construction and are roughly 50-60 years old. The township has a chlorination station on campus to service the College, that station is checked daily by a trained technician. The township also has a water tower on campus for storage and backup.

The sewer system was connected to township sewer lines in the mid 2010's, however the main campus service line is original, as well as original lines to the buildings.

The campus is serviced by an 8,320 Volt 3 phase power feed which enters the main switch gear for the campus located in the Campus Services building. This service is currently adequate for existing needs and planned expansion over the next five years. The College has a recloser system to prevent damage from single phase outages and disruptions. All panels were inspected and certified in the last year, as well as ARC flash rated. Additionally in 2023, panels were IR tested, cleaned, and serviced.

g. Facility infrastructure condition

All Central Campus parking lots and the Jet's Beltway were seal coated during the Fall of 2022, including the LeTarte Center. The parking lots in McDivitt, Field House/Whiting/CS are patch sealed, sealed, and maintained but are well past their useful life and need to be replaced.

Sidewalks are in generally good condition, with several areas being hydro jacked in 2022. The sidewalks along the perimeter of McDivitt Hall, and Whiting Hall are in poor condition and need replacing. The 1.25-mile Jet's Walking Trail on Central Campus is in excellent condition. The Jet's Beltway is poor in some places and excellent in others. The replacement of the Northeast section will need to be addressed in the next five years.

h. Adequacy of existing utilities and infrastructure system to current and 5-year projected programming needs.

Existing utilities and infrastructure systems are adequate to support any future programming needs within the next five years, however, it is anticipated that additional

electrical capacity will need to be added in 2029 or possibly sooner based on any unanticipated projects outside of the five-year master plan.

Enterprise-wide energy plan and what are the goals.

The College has contracted with Tenurgy LLC, to audit and analyze utility costs and other business operating expenses including electric, natural gas, water/sewer, telecommunications, and waste/trash services. This three-year consulting contract began in October 2020.

In addition to this ongoing relationship with Tenurgy, the College is looking at partnering with other organizations to reduce energy costs and consider alternative energy options.

Finally, the College also partners with Consumers Energy in its Demand Response program which the College has committed to reducing its energy load by 30% in the case of a demand notice due to extreme conditions or demands on its energy grid.

j. Land owned by the institution and determined if capacity exists for future development, future demands etc.

Jackson College owns thirty-six parcels of land totaling over three hundred acres. Most of these properties (24) are included in a 99-year land lease with the Dahlem Environmental Education Center and are not accessible for College use outside of environmental education, expansion per se is not possible. The Central Campus sits on over 150 acres, with adequate acreage for expansion. Other properties include building lots and other lots donated by friends of the College or are owned and operated by the Jackson College Foundation for the benefit of Jackson College but have restricted uses which limits expansion on those sites.

The College is considering reducing the number of campuses by a sale/lease back of the Adrian Campus site anticipated in late 2023 or early 2024. The sale of the North Campus which was owned by the Jackson College Foundation was completed in June 2023. These sales will place an increased burden on central campus classrooms and buildings and will reduce annual operating expenses for these sites. The reduction in sites will necessitate the renovations of James McDivitt Hall and Justin Whiting Hall.

k. Buildings Bonded and any timelines for expiration.

Jackson College has four existing SBA leases. The most recent was Bert Walker Hall renovation, the SBA cost was \$7,599,800 and the lease is set to expire on 8/31/2052. The College also completed HLC/Whiting Hall Renovations in 2011, the SBA cost was \$10,949,800 and is set to expire in 2046. The College completed William Atkinson Hall/Information Commons in 2008 and had an SBA cost of \$7,499,800 and is set to expire in 2043. The remaining project was the Health Program Expansion in 2005, with an SBA cost of \$1,499,900 and an expiration date of 2039.



Central Campus CLASSROOM: Percent of Rooms in Use

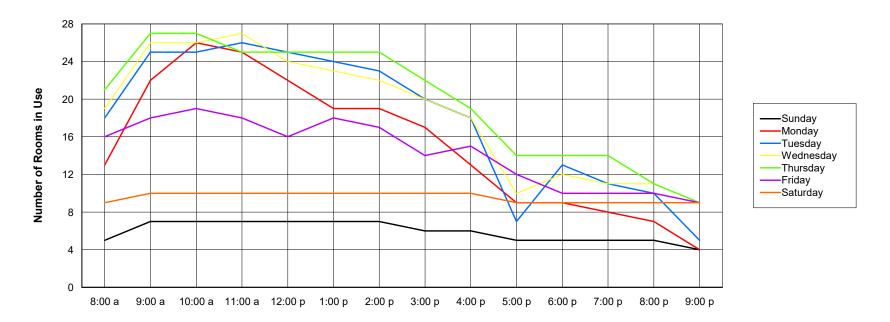
by Day and Time

10/20/2023 6:45AM

Number of Rooms:	32	For all sections and events occurring 8/29/2022 - 8/14/2023														
		8:00 AM	9:00 AM	10:00 AM	11:00 AM	12:00 PM	1:00 PM	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM	
Sunday		16%	22%	22%	22%	22%	22%	22%	19%	19%	16%	16%	16%	16%	13%	
Monday		41%	69%	81%	78%	69%	59%	59%	53%	41%	28%	28%	25%	22%	13%	
Tuesday		56%	78%	78%	81%	78%	75%	72%	63%	56%	22%	41%	34%	31%	16%	
Wednesday		59%	81%	81%	84%	75%	72%	69%	63%	56%	31%	38%	34%	34%	28%	
Thursday		66%	84%	84%	78%	78%	78%	78%	69%	59%	44%	44%	44%	34%	28%	
Friday		50%	56%	59%	56%	50%	56%	53%	44%	47%	38%	31%	31%	31%	28%	
Saturday		28%	31%	31%	31%	31%	31%	31%	31%	31%	28%	28%	28%	28%	28%	

Central Campus CLASSROOM Rooms in Use

by Day and Time



				,		,							
Jackson College													
Facilities Assessment													
October 2023													
													Projects
												pricing notes	
											100% demo and		
BUILDING	Abbreviation	Site	Type	Location	Constructed	Capital Outlay	Gross Sq. Ft	Net Assign	Ratio	Condition			
Воприне	Abbieviation	Oite	Турс	Location	Constructed	Capital Outlay	01033 0q. 1 t	Net Assign	Ratio	Contaition	replacement value		Maintenance only
			Classroom 10%										I wantenance only
			Office 80%										
Bert H Walker Hall SBA Building	BW		Administration 10%	Central Campus	1972	Yes	73,954	47,946	64.8%	Excellent	\$51,028,260		
			Warehouse 40%		-		-,	,			, , , , , , , , , , , , , , , , , , ,	electrical switchgear	
			Engineering 10%									is shown in Central	
			Office 10%									Campus Electric	
Campus Service Building	cs	В	Garage 40%	Central Campus	1969	No	17,135	10,236	59.7%	Fair			Maintenance only
-			Auditorium 60%										
			Dining 10%										
			Classroom 10%										
			Administration 5%							Good/Very			
George Potter Center	GP	С	Offices 15%	Central Campus	1976	No	147,372	141,929	96.3%	Good	\$103,160,400		Maintenance only
			400/										One of the last instructional facilities
			Classrooms 40%										on campus in need of a
l	1		Laboratory 40%			.,			2 / 22/		* 57.700.750	up cost	comprehensive renovation. HVAC
James A McDivitt Hall	JM	D	Offices 20%	Central Campus	1969	Yes	76,973	62,825	81.6%	Poor/Fair	\$57,729,750		obsolete
			01 400/									patient simulators	
			Classrooms 40%									and dental	
L C D.W. C 11 II	100/		Laboratory 40%	0 1 10	4007		04.000	70.440	00.50/	F : /O .		equipment are not	D
Justin R Whiting Hall	JW			Central Campus			81,266	78,418		Fair / Good	\$56,886,200	included	Renovation Needed
Justin R Whiting Hall Annex			Service 100%	Central Campus	1975	No	1,978	12,853	649.8%	Poor	\$642,850		Maintenance only
			80% Gymnasium 10% Engineering										Maintenance only/ NO AC, Aging
			7% Offices 3%										Boiler
Victor Cuiss Fieldhouse	FH			Central Campus	1971	No	55,952	49,576	88.6%	Foir	\$30,773,600		
Victor Cuiss Fleidriouse	ГП		80% Auditorium	Central Campus	1971	INO	55,952	49,576	00.070	ган	\$30,773,000		
			10% Offices 5%										
			Classroom 5%									specialty construction	
Jets Hangar	JETS			Central Campus	1977	No	14,300	13,500	94.4%	Good	\$10,010,000		Maintenance & Roof Issues
Dahlem Environmental Education			50% Classroom	Central Campus	1911	NO	14,300	13,300	34.470	Good	\$10,010,000		Maintenance & Roon Issues
Center	1			Central Campus	1975	No	3,005	2,850	94.8%	Fair	\$1,141,900		Maintenance only- Space leased
			50% Library 20%		1973		3,003	2,000	34.070		ψ1,171,000		
William Atkinson Hall SBA			Offices 30%										
Building	WA			Central Campus	2007	Yes	56,950	37,120	65.2%	Very Good	\$40,434,500		Maintenance only
Gold Hall	GH		100% Dormitory	Central Campus	2008		42,500	38,000		Very Good	\$15,300,000		Maintenance only
			90% Dormitory				,	,	221770	,	, , ,		Í
Maroon Hall	МН			Central Campus	2010	No	44,000	39,000	88.6%	Very Good	\$15,840,000		Maintenance only
			60% Classroom				,				, , ,		,
Health Laboratory Center	HLC			Central Campus	2011	Yes	42,390	25,060	59.1%	Excellent	\$29,673,000		Maintenance only
•			90% Classroom										·
The STEAM Factory	TSF		10% Services	Central Campus	Renovation 2022	No	13,401		0.0%	Excellent	\$7,370,550		Maintenance only
·			25% Warehouse										
			60% Service			1	1						
Jets Pavilion	JP			Central Campus	2022	No	1,690	1,690	100.0%	Excellent	\$845,000		Maintenance Only
			80% Classroom										
			15% Office 5%			1	1						
Educational Innovation Center	EIC	<u> </u>	Dining		2000/2010	No	8,954		0.0%	Good	\$4,924,700		Maintenance Only
												backstops and field	
						1	1					lighting are not	
Baseball and Softball bldgs			100% Gymnasium?				4,692		0.0%	Excellent	\$1,524,900	included	
Outback 1	OB1		100% Service	Central Campus			4,000			Good	\$1,300,000		
Outback 2	OB2		100% Service	Central Campus	2008		4,000		0.0%	Good	\$1,300,000		
Howser Child Development										<u>L</u> .			
Center	HCDC		100% Service	Central Campus	unknown		5,500		0.0%	Fair	\$2,612,500		

	1	I	ĺ										Drojecto
													Projects
												pricing notes	
											100% demo and		
BUILDING	Abbreviation	Site	Туре	Location	Constructed	Capital Outlay	Gross Sa. Ft	Net Assign	Ratio	Condition			
20.220	7.00.00.00.00.00.00.00.00.00.00.00.00.00	0.00	95% Dormitory	2004.1011	Conoti dotod	Cupital Cutiuy	0.000 04.11	itot / toolgii	rtatio	Contantion	Topiacomone value		Maintenance Only
Campus View	CV		5% Office	Central Campus	2015	No	69,500	50,600	72 00/	Excellent	\$20,850,000		I wantenance Only
					2020	No					\$20,830,000		Maintanana
Tiny Home A	JVA	W	100% Dormitory	Central Campus			577	477		Excellent			Maintenance Only
Tiny Home B	JVB		100% Dormitory	Central Campus	2020		577	477		Excellent	\$225,030		Maintenance Only
Tiny Home C	JVC		100% Dormitory	Central Campus	2020		650	550		Excellent	\$253,500		Maintenance Only
Tiny Home D	JVD		100% Dormitory	Central Campus	2020		650	550		Excellent	\$253,500		Maintenance Only
Tiny Home E	JVE	X	100% Dormitory	Central Campus	2020	No	650	550	84.6%	Excellent	\$253,500		Maintenance Only
Tiny Home F	JVF	Χ	100% Dormitory	Central Campus	2020	No	650	550	84.6%	Excellent	\$253,500		Maintenance Only
Astronomical Observatory	AO		100% Laboratory	Central Campus	2023				#DIV/0!	Excellent	\$800,000		,
Storage			100% Service	Central Campus		No			#DIV/0!		\$178,098		
Flag Pole & Improvements	1	t		Central Campus	2006				#DIV/0!	 	\$191,209		
Facilities Storage Bldg	1		100% Service	Central Campus		No			#DIV/0!	+	\$136,578	 	
			100% Service	Central Campus		NO							
Fannie Beach Arboretum									#DIV/0!		\$211,969		
Dahlem Center "Cabin"									#DIV/0!		\$24,038		
Dahlem Pavilion									#DIV/0!		\$22,946		
Dahlem Storage Barn									#DIV/0!		\$27,316		
Dahlem Farm Hse & Barn									#DIV/0!		\$109,262		
Garage/Corn Bin									#DIV/0!		\$109,262		
Wickwire Hse, Deck, & Garage									#DIV/0!		\$737,521		
Warehose (Pole Barn)									#DIV/0!	+	\$81,947		
Wateriose (Fole Barri)									#DIV/0:	+	ΨΟΊ,ΟΤΊ		
Central Campus Infrastructure													
													Maintenance only, many of the lots are
Parking Lots				Central Campus	Various	No	625,521	1,841 spaces		Fair/Good	\$70,000,000		in poor condition
												sidewalks, pedestrian	
												/ street lighting and	
Site Development				Central Campus						Fair	\$85,000,000		
Cité Bévélépinent				Contrar Campac						Poor/	Ψοσ,σσσ,σσσ	oigriago	Portions of the roadway are poor,
Jet's Beltway				Central Campus	Various	No	1.25 Miles			Excellent	\$30,000,000		others are very good
Jet's Deliway				Central Campus	Various	INO	1.25 IVIIIes			LACCHETIC			others are very good
0 1 151 1: 5: 1: 1:				0 1 10						F : /O .		site only / not in	
Central Electric Distribution				Central Campus	Various					Fair/Good	\$100,000,000		Maintenance only
Central Gas Distribution				Central Campus	Various					Fair/Good	Consumers		Maintenance only
												site only / not in	Maintenance only
Water/Sewer				Central Campus	Various					Fair/Good	\$55,000,000	buildings	
												this is included in	Generally Mtce Only, New Systems
										Poor/		each buildings	needed in Gym, McDevitt, Whiting,
HVAC				Central Campus	Various					Excellent		replacement calc	WA
												ropiacomonicoare	
JCC at Lenawee VoTech SBA	1	1	80% Classroom							 			
Building	LEN	0	20% Office	Adrian	2003	Voc	26,000	24,000	00.30/	Very Good	\$14,950,000	1	Maintenance only
Parking Lots	LLIN	μ_	20 /0 OIIICE	Adrian	2003	162	20,000	24,000	92.3%	Fair	\$1,500,000		
	-	 											Maintenance only
Central Electric Distribution				Adrian	2003					Good	n/a		Maintenance only
												ļ	
			80% Classroom										
	•	1_	loogy off:	leren e i		Int.	40.040	0.000	00.00/	Very Good	\$5,852,000	I	Maintenance only
Clyde LeTarte Center	HIL	R	20% Office	Hillsdale	Unknown	NO	10,640	9,600	90.2%	very Good	φ3,032,000		iviaintenance only
Clyde LeTarte Center Parking Lots	HIL	R	20% Oπice			NO	10,640	9,600	90.2%	Good			,
	HIL	R	20% Oπice	Hillsdale Hillsdale	Unknown Unknown Unknown	INO	10,640	9,600	90.2%		\$5,652,000 \$750,000 n/a		Maintenance only Maintenance only Maintenance only

V. Implementation Plan

V. Implementation Plan

The Five-Year Capital Outlay Plan should identify the schedule by which the institution proposes to address major capital deficiencies, and:

a. Prioritize major capital projects requested from the State, including a brief project description and estimated cost, in the format provided. (Adjust previously developed or prior years' figures utilizing industry standard CPI indexes where appropriate).

Please see attached Fiscal Year 2024-2029 Facilities Plan spreadsheet.

b. If applicable, provide an estimate relative to the institution's current deferred maintenance backlog. Define the impact of addressing deferred maintenance and structural repairs, including programmatic impact, immediately versus over the next five years.

In August 2023, Jackson College partnered with Parsons Environment & Infrastructure Group Inc. out of Grand Rapids to conduct an exhaustive campus wide Facilities Condition Assessment. The assessment will include a review of all campus buildings, as well as the campus site (parking, sidewalks, etc.). A draft report is expected by November 1, 2023. The report will be used to determine existing deferred maintenance liabilities and will inform short- and long-term capital investment and maintenance budgeting and planning.

Jackson College will be managing this process through a new role being implemented in January 2024. The position, Coordinator of Deferred, Corrective and Preventative Maintenance will focus over the next twelve months on designing and implementing a deferred, corrective and preventative program at the College.

Existing knowledge and data gathered from the Parson's study will be used to generate a multiyear implementation plan of all deferred maintenance needs based on criticality of the system, conditions, safety considerations, and budget. This will be overlayed where appropriate with the five-year master plan.

c. Include the status of on-going projects financed with State Building Authority resources and explain how completion coincides with the overall Five-Year Capital Outlay Plan.

NA

d. Identify, to the extent possible, a rate of return on planned expenditures. This could be expressed as operational "savings" that a planned capital expenditure would yield in future years.

The potential savings which would be captured by renovating McDivitt Hall and Whiting Hall are significant. Each uses outdated and, in some cases, obsolete HVAC systems. The lighting and energy systems in the building are not completely converted to LED.

The windows and ingress and egress systems are single pane and not energy efficient. The College is looking to improve the utilization and efficacies of its Building Automation Systems to generate additional cost-saving measures.

e. Where applicable, consider alternatives to new infrastructure, such as distance learning.

The College discontinued operations at its North Campus, this campus was sold in June 2023. This will provide annual cost savings of more than \$400,000. Additionally, the College is looking to sell and lease back space at its Lenawee Co. campus. This will relieve the institution of long-term deferred maintenance costs, as well as facilities upgrades and maintenance staffing.

Additionally, Jackson College has created Jackson College Global which is a significant investment in resources, capital, people, and infrastructure to upscale our online and distance learning operations.

Identify a maintenance schedule for major maintenance items more than \$1,000,000 for fiscal year 2025 through fiscal year 2029. Please see attached spreadsheet. The major maintenance initiative that would be more than \$1M in a fiscal year would be roadway and parking lot repairs of \$1,250,000 in 2025-2026.

f. Identify the amount of non-routine maintenance the institution has budgeted for in its current fiscal year and relevant sources of financing.

The College has several funding sources for non-routine maintenance. This number is demonstrated on the five-year master plan from major maintenance plant funds we hold in fund balance. Additionally, the College holds funds (\$1,824,000) for life safety and emergency repairs, as well as general operating budget support for most day-to-day expenditures for operating facilities. The plant fund consists of fund transfers annually from the general fund of 4.5% per board policy to be used for deferred and capital renovation and construction. Additionally, private donations and grants are also usually received for specific building projects and initiatives.

Specifically, the College is planning several capital projects for the 2024-25 Fiscal Year.

The College is building a Multi-Purpose Facility. The 39,000sf MPF will be built as an air supported structure, will be completed in 2024 and is estimated to cost \$4.5M. This will be funded through college plant set aside funds, and institutionally restricted funds, as well as private donations.

The College has seen demand for its Tiny Homes increase dramatically, with an ever-growing waiting list. The College is planning on adding six more tiny homes to its existing portfolio at a cost of around \$2.8M. This will be funded through gifts, grants, existing plant set asides, housing set asides as well as rent payments.

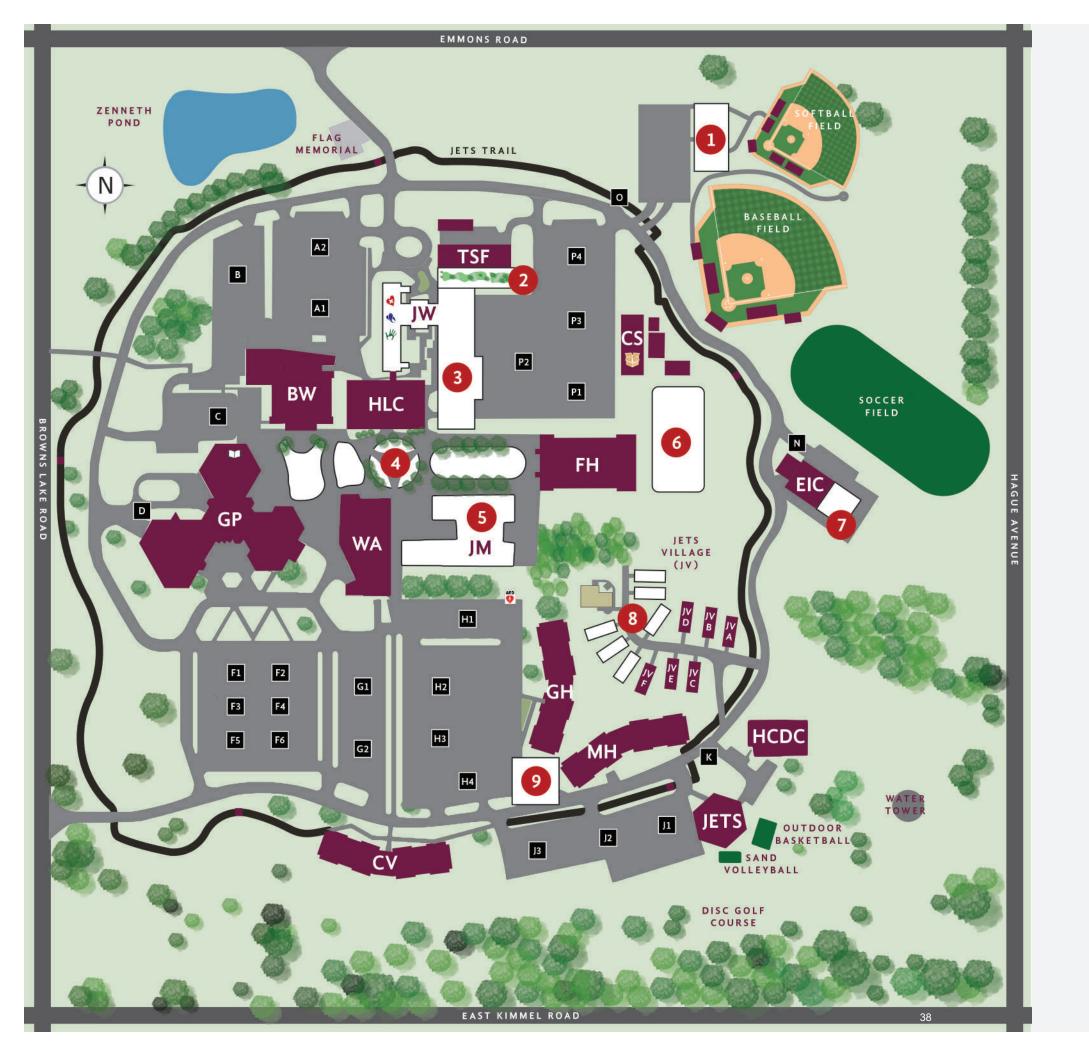
The College is in the process of upgrading several items in the Baughman Theatre. The theatre lighting is being replaced with a completely new LED hybrid system because of a fire in the Potter Center. This is expected to cost \$700,000 with partial funding from the insurance company and partial funding from College plant funds and set asides. Additionally, fire suppression for the audience and stage areas will be replaced in 2024 as part of additional work being done to the theatre. The additional scope includes new seating, and new carpeting which are being funded through a private donation.

The College is planning on replacing the fire suppression heads in the Scheffer Music Hall. This 1375 seat performing arts center has not had the heads replaced, and they are reaching the end of their useful life span as they were installed over 40 years ago. Cost is estimated to be \$500,000 +/- based on early bids. The project is scheduled to be completed in the fiscal year.

Jackson College

Fiscal Year 2024 - 2029 Facilities Plan

Building	Projects	Estimated Cost
\/:	Remaining Fiscal Year 2023-24	(400.000)
Various	Misc. Building and Site Repairs Air Supported Structure - Multipurpose Facility	(100,000) (3,172,141)
•	Astronomy Observatory	(5,172,141)
Central Campus	•	(61,593)
	Campus Building Roof Repairs	(500,000)
·	Potter Center Fire - Dampers	(60,000)
•	Potter Center Fire - Stage Lighting	(700,000)
Central Campus	Potter Center Fire - Supression Systems	(210,000)
Central Campus	Potter Center Fire - Transformer	(40,000)
•	Central Campus GIS / Topo / Utility	(40,000)
•	Stormwater Mgmt Plan/Retention Pond	(37,321)
•	Dahlem connector Browns Lake Rd	(380)
•	Shipping & Receiving	(22,782)
·	Phase 3 Exterior Signage	(15,500)
	Maroon Hall Repairs (Paint, Windows, Trim) TSF Exterior Spaces	(127,279)
•	Howser Child Development Center Improvements	(798,003) (98,962)
•	JPEC Parking Lot	(530,384)
•	Nature trail with pond view	(151,148)
Central Campus	· · · · · · · · · · · · · · · · · · ·	(45,268)
Central Campus	Steam Factory Improvements	(14,481)
Central Campus	Automotive Building Roof Repair - STEAM	(530,000)
Central Campus	Baughman Theater Repairs, Seating, Lighting	(256,278)
Central Campus	UVC Air Purification Installation	(28,000)
	Insurance, Gift Support	656,000
	06.30.24 Year-End Transfer	3,162,654
	Projected Balance 06.30.24	(3,788,459)
\/a=i==	Fiscal Year 2024-25	(450,000)
Various	Misc. Building and Site Repairs	(150,000)
•	General Campus Roof Repairs Health Simulation Center Retrofit	(500,000) (2,000,000)
Ochida Odinpus	BSN Special Allocation	2,000,000
	06.30.25 Year-End Transfer	2,587,372
	Projected Balance 06.30.25	1,937,372
	Fiscal Year 2025-26	
Central Campus	North/south Beltway & Parking Lots at Fieldhouse	(1,250,000)
Central Campus	Campus Mall	(3,000,000)
Various	Misc. Building and Site Repairs	(100,000)
	06.30.26 Year-End Transfer	2,778,833
	Projected Balance 06.30.26	\$ (1,571,167)
0	Fiscal Year 2026-27	(45,000,000)
	McDivitt Hall Capital Outlay Project (\$45M)	(45,000,000)
Central Campus Various	•	(3,600,000)
	Misc. Building and Site Repairs	(100,000)
Central Campus	Debt Service for Capital Outlay	(300,000) 22,500,000
	Capital Outlay Funding	22,500,000
	06.30.27 Year-End Transfer	3,977,899
	Projected Balance 06.30.27	\$ (22,101)
	Fiscal Year 2027-28	
Various	Misc. Building and Site Repairs	(100,000)
Central Campus		(900,000
	Lighted Soccer Field	(3,000,000
Central Campus	Justin Whiting Hall Capital Outlay Project	(50,500,000
	Debt Service Capital Outlay	25,250,000
	Capital Outlay Funding	25,250,000
	06.30.28 Year-End Transfer Projected Balance 06.30.28	2,500,000 \$ (1,500,000)
		4 (1,000,000)
	Fiscal Year 2028-29	
	06.30.29 Year-End Transfer Projected Balance 06.30.29	2,500,000 \$ 2,500,000



CAMPUS BUILDINGS

BW Bert Walker Hall Campus Services CS CV

Campus View

Education Innovation Center EIC

FH Victor Cuiss Fieldhouse

GH Gold Hall

George E. Potter Center GP

Howser Child Development Center HCDC

HLC Health Laboratory Center Jets Hangar (Subway) **JETS** JM James McDivitt Hall

JV Jets Village

JW Justin Whiting Hall

MH Maroon Hall

TSF The Steam Factory William Atkinson Hall WA

SYMBOLS

Jets Store

Oasis Mental Health Clinic

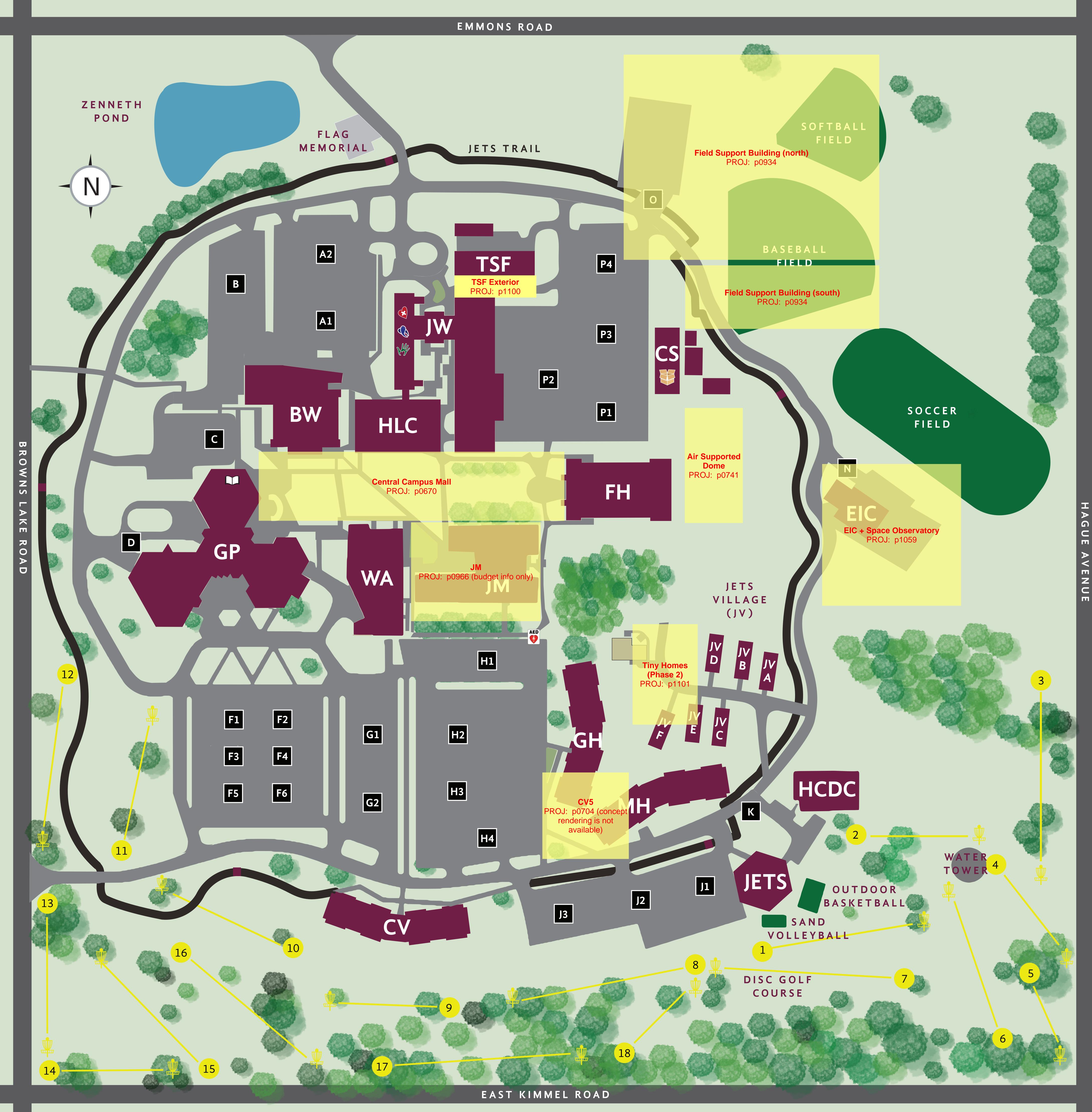
Dental Clinic

Parking Lot Identifier

Health Clinic Shipping & Receiving

FUTURE EXPANSION SITES

- 1 Athletic Support Building & Parking
- 2 The Steam Factory Exterior
- 3 Justin Whiting Hall Expansion
- 4 Central Campus Mall
- 5 James McDivitt Hall Expansion
- 6 Air Supported Dome
- 7 Education Innovation Center + Space Observatory
- 8 Tiny Homes (Phase II)
- 9 Expanded Housing



CAMPUS BUILDINGS

- Bert Walker Hall
- Campus Services
- Campus View
- **Education Innovation Center**
- Victor Cuiss Fieldhouse
- GH Gold Hall
- George E. Potter Center
- HCDC Howser Child Development Center
- Health Laboratory Center
- Jets Hangar (Subway)
- James McDivitt Hall
- Jets Village
- Justin Whiting Hall
- Maroon Hall
- The Steam Factory
- WA William Atkinson Hall

SYMBOLS



AED Machine



Dental Clinic



Health Clinic



Parking Lot Identifier





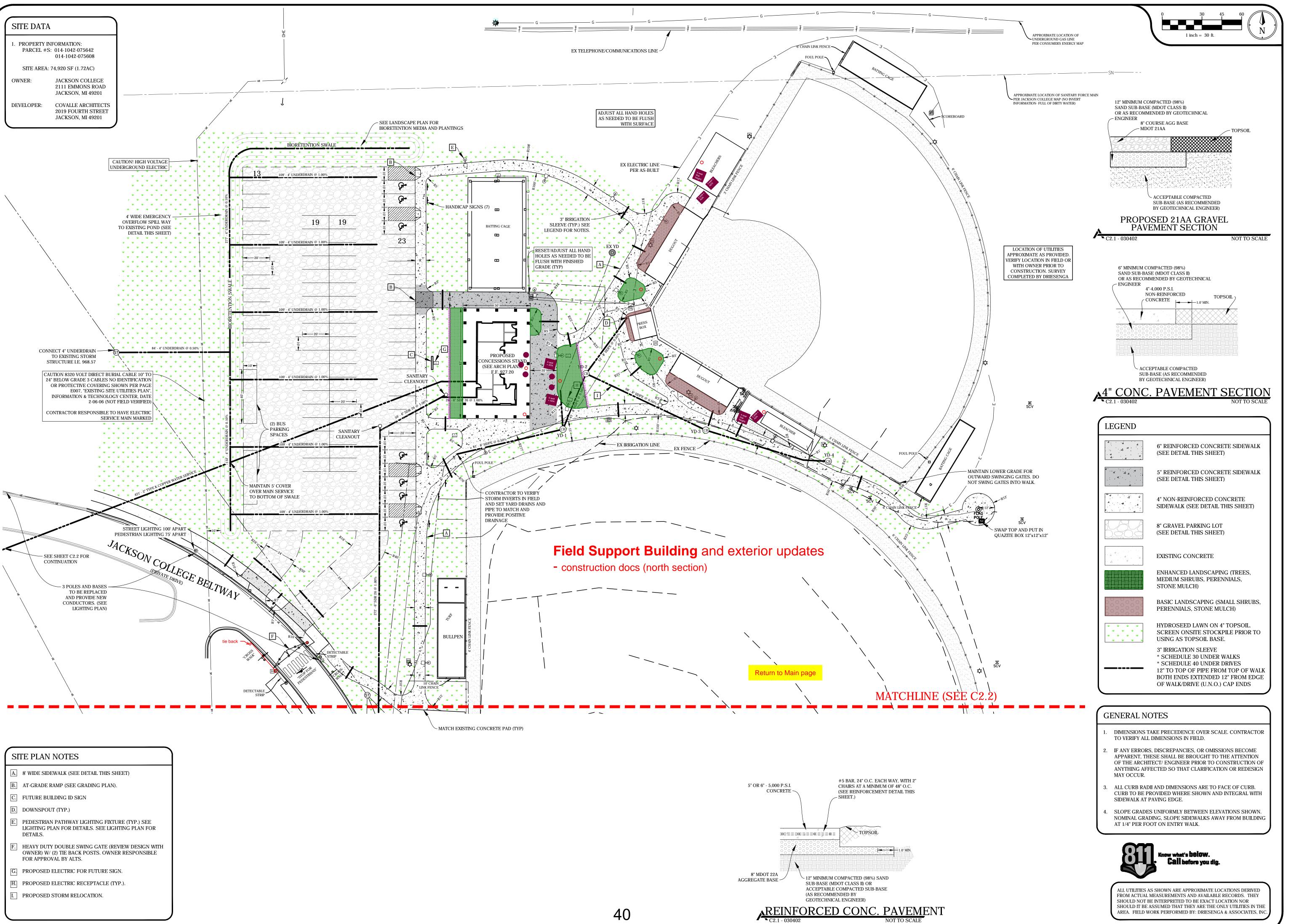
The Jets Trail, a walking and fitness trail, was created to provide Jackson College students, employees and community members a safe place to enjoy nature, have conversations, build relationships and become healthier.

- . The Jets Trail is open to Jackson College students, staff and the general public seven days a week from dawn to dusk.
- 2. Children (under the age of 18) must be supervised at all times.
- 3. Jackson College is a non-smoking, weapon-free campus. Please refrain from using alcohol or illegal drugs while on campus.
- 4. The use of: low-speed electric-assist bicycles, e-scooters, hoverboards and other motorized devices are not permitted. Use of motorized wheelchairs or other power-driven mobility devices are encouraged. Both roller skating and rollerblading are permitted on the trail. All skaters should obey the same rules as bicyclists (see #5). Skateboards are not permitted on the Jets Trial.
- 5. Bicyclists should: always pass on the left, wear a helmet if under 18, obey all traffic signs and watch for car traffic, particularly where the trail crosses the road, ride in single file and stay on the paved trail.
- 6. Please pick up after yourself (do not litter) and your pets (pet waste receptacles and bags are provided along the trail). Pets must be on a short leash while on the trail and the campus grounds.
- 7. Don't disturb wildlife and local vegetation.
- 8. If you have problems while using the trail please call 517.796.8620. Call 911 if you have a medical emergency



The Disc Golf Course is an 18-hole course, created to provide Jackson College students, employees and community members a place to play the growing sport of disc golf.

- 1. The Disc Golf course is open to College students, staff and the general public seven days a week from dawn to dusk. 2. Rules of playing the game are displayed on the sign at the
- head of the course.
- 3. Pick up after yourself, do not liter.
- 4. If you have problems while using the trail please call 517.796.8620. Call 911 if you have a medical emergency



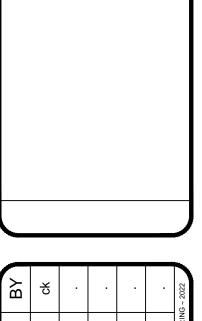
AR ENGINEERING

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269.250.5991 PHONE | 866.569.0604 FAX
www.arengineeringllc.com

DRAWN: ck

CHECKED: ASR



 No.
 ISSUED FOR BIDS
 DATE
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 07/22/22
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H SITE AND UTILITY LAYOUT
KSON COLLEGE CONCESSIONS
OVALLE GROUP ARCHITECTS
2111 EMMONS ROAD

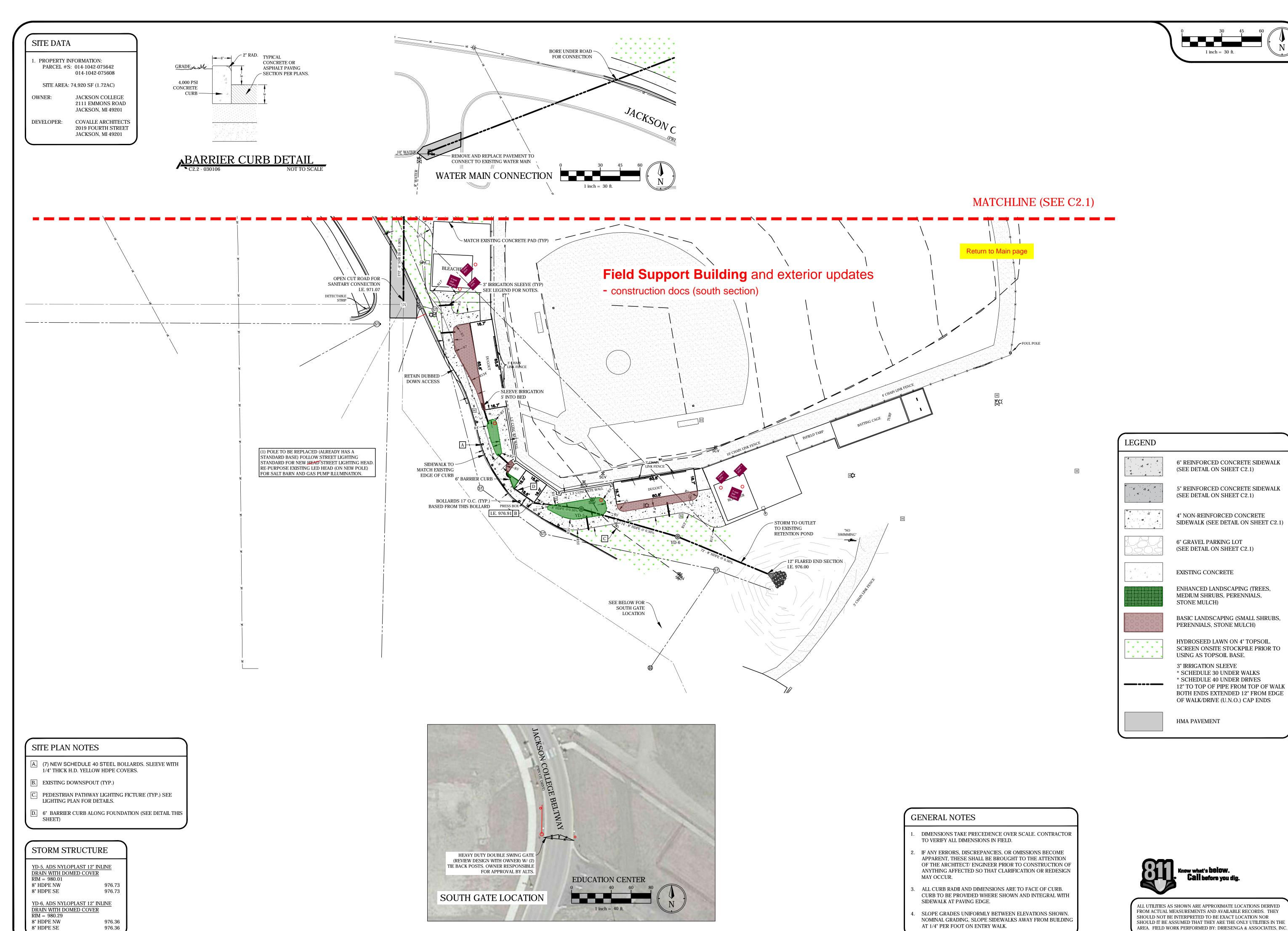
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SITE ADDRESS:

JOB NUMBER 22089009

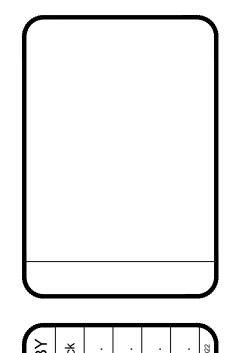
DATE 07/22/2022

SHEET NUMBER

C2.1



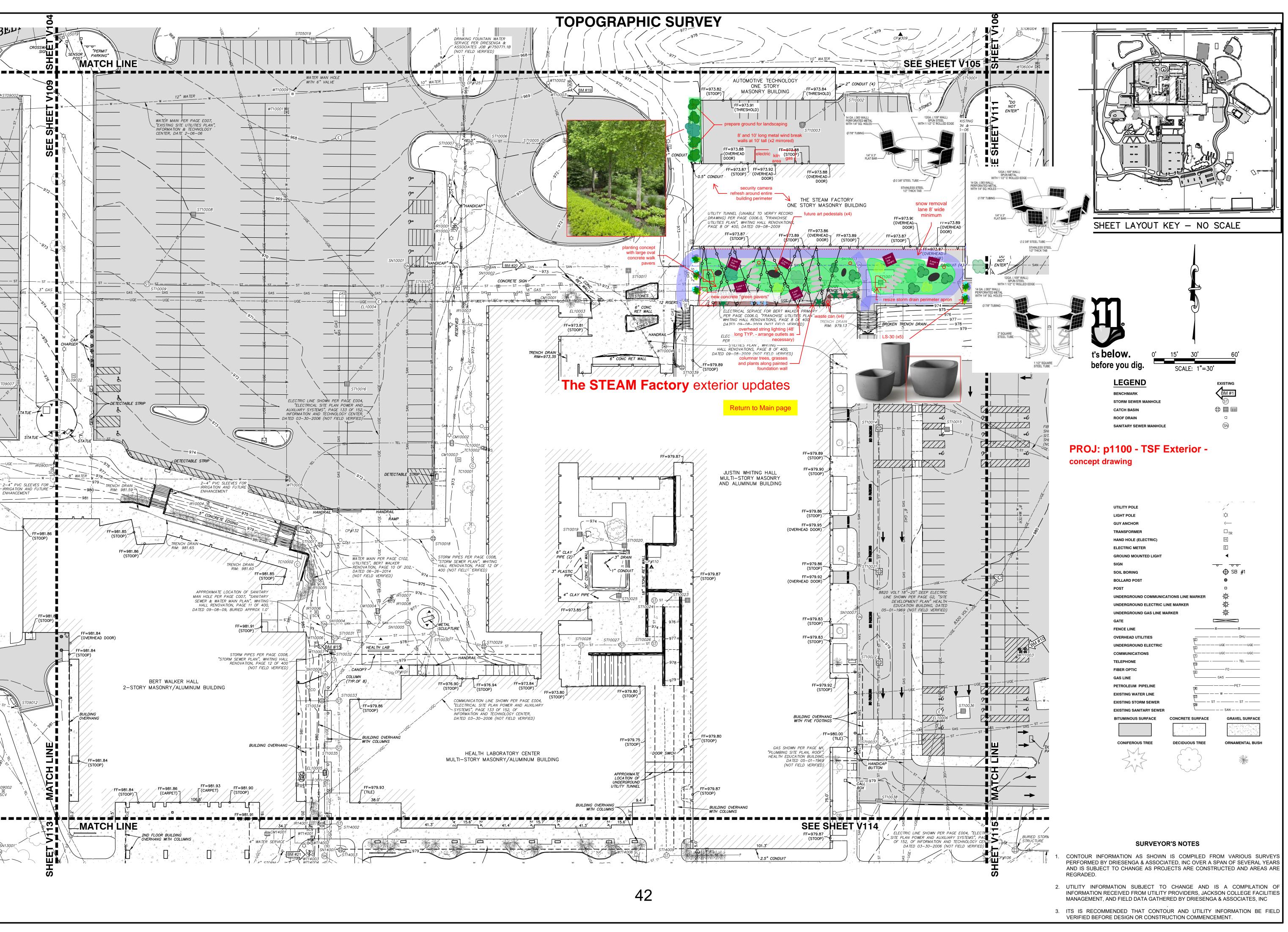
PLANS PREPARED BY: www.arengineeringllc.com DRAWN: ASR CHECKED:



22089009

DATE 07/22/2022

SHEET NUMBER



DRIESENGA & ASSOCIATES, INC

> Engineering Surveying Testing

www.driesenga.com
Holland, MI
616-396-0255
Grand Rapids, MI
616-249-3800
Kalamazoo, MI
269-544-1455
Lansing, MI
517-889-6210

Ypsilanti, MI 734-368-9483

CKSON CO.

JACKSON COLLEGE
211 EMMONS ROAD
135, T03S, R01W, SUMMIT TWP., JACKSO
-FORJACKSON COLLEGE
111 EMMONS ROAD JACKSON, MI 49201

REVISIONS

1 ADDED ARCHIVE UTILITY INFORMATION 11/09/2017

2 ADDED ARCHIVE UTILITY INFORMATION 03/29/2019

3 REVISED BM & UTILITY INFORMATION 09/12/2019

4 ADDED UTILITY INFORMATION 10/10/2019

5 ADDED ADDITIONAL TOPO AREAS 02/11/2020

6 ADDED UTILITY INFORMATION 08/21/2020

7 ADDED NORTH POND TOPO 01/12/2021 MJD

8 ADDED TINY HOMES AS—BUILT, 01/12/2021 MJD

Drawn By:

MJD

Scale:

1"=30'

Date:

06-10-2022

eet Title:

OPOGRAPHI

1750010.5B

TOPOGRAPHIC SURVEY

eet#

V-110 11 of 25

SITE DATA

1. PROPERTY INFORMATION:

PARCEL #s: 000-13-35-301-015-00 000-13-34-476-029-07

OWNER: JACKSON COMMUNITY COLLEGE

2111 EMMONS RD

JAKCSON, MI 49203

ARCHITECT: COVALLE GROUP 2019 4TH ST JACKSON, MI 49203

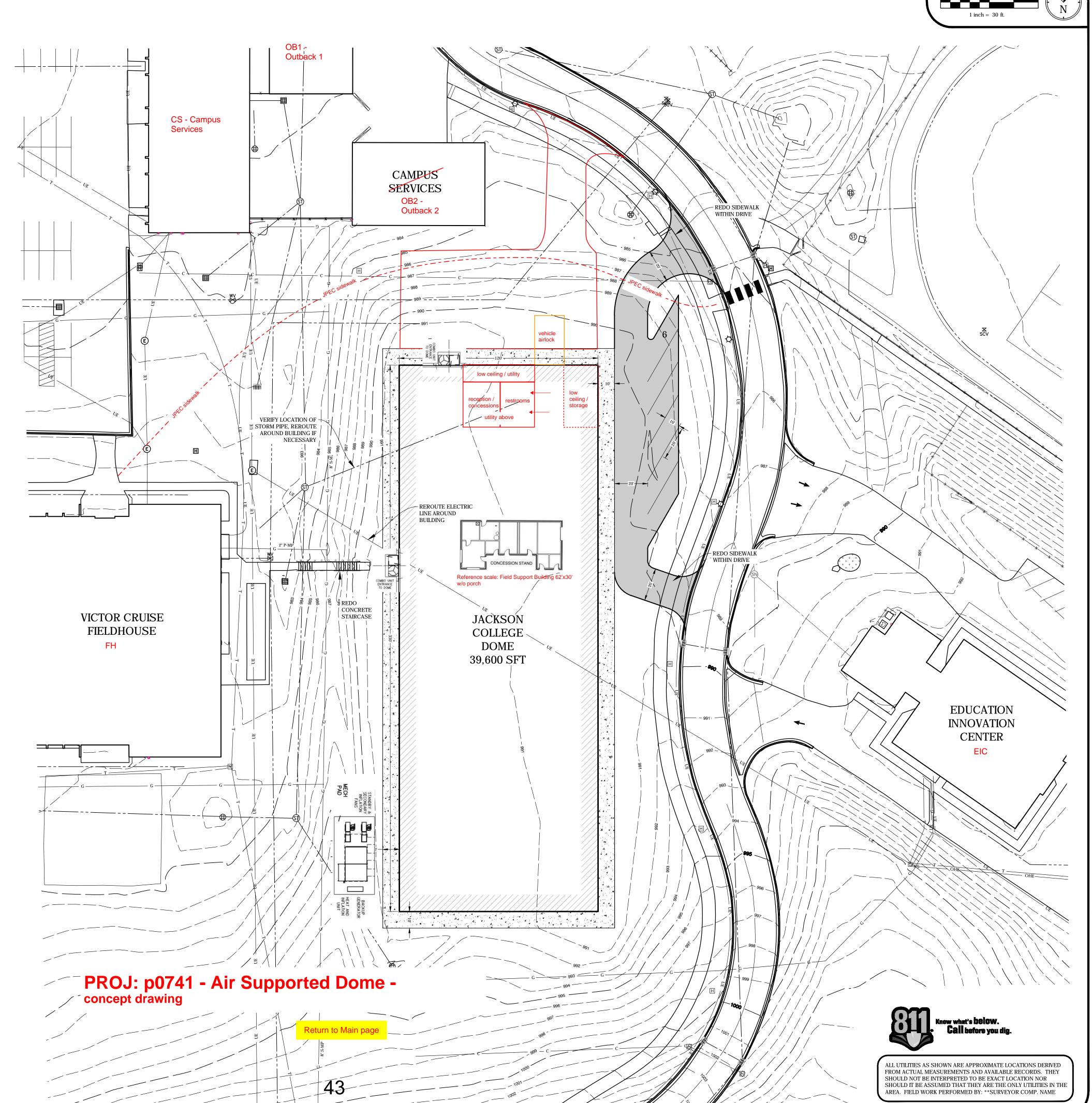
GENERAL NOTES

- 1. DIMENSIONS TAKE PRECEDENCE OVER SCALE. CONTRACTOR TO VERIFY ALL DIMENSIONS IN FIELD.
- 2. IF ANY ERRORS, DISCREPANCIES, OR OMISSIONS BECOME APPARENT, THESE SHALL BE BROUGHT TO THE ATTENTION OF THE ARCHITECT/ ENGINEER PRIOR TO CONSTRUCTION OF ANYTHING AFFECTED SO THAT CLARIFICATION OR REDESIGN MAY OCCUR.
- 3. ALL CURB RADII AND DIMENSIONS ARE TO FACE OF CURB. CURB TO BE PROVIDED WHERE SHOWN AND INTEGRAL WITH SIDEWALK AT PAVING EDGE.
- I. SLOPE GRADES UNIFORMLY BETWEEN ELEVATIONS SHOWN.
 NOMINAL GRADING, SLOPE SIDEWALKS AWAY FROM BUILDING
 AT 1/4" PER FOOT ON ENTRY WALK.

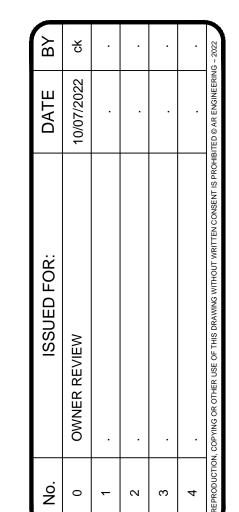
LEGEND

LIGHT DUTY PAVEMENT (SEE DETAIL ON C5.0)

CONCRETE PAVEMENT AND SIDEWALK (SEE DETAIL ON C5.0)







JACKSON COLLEGE DOME
COVALLE GROUP ARCHITECTS
2111 EMMONS ROAD
SECTION 35, T3S, R1W

PROJECT:
CLIENT:
SITE ADDRESS:
SITE SECTION:

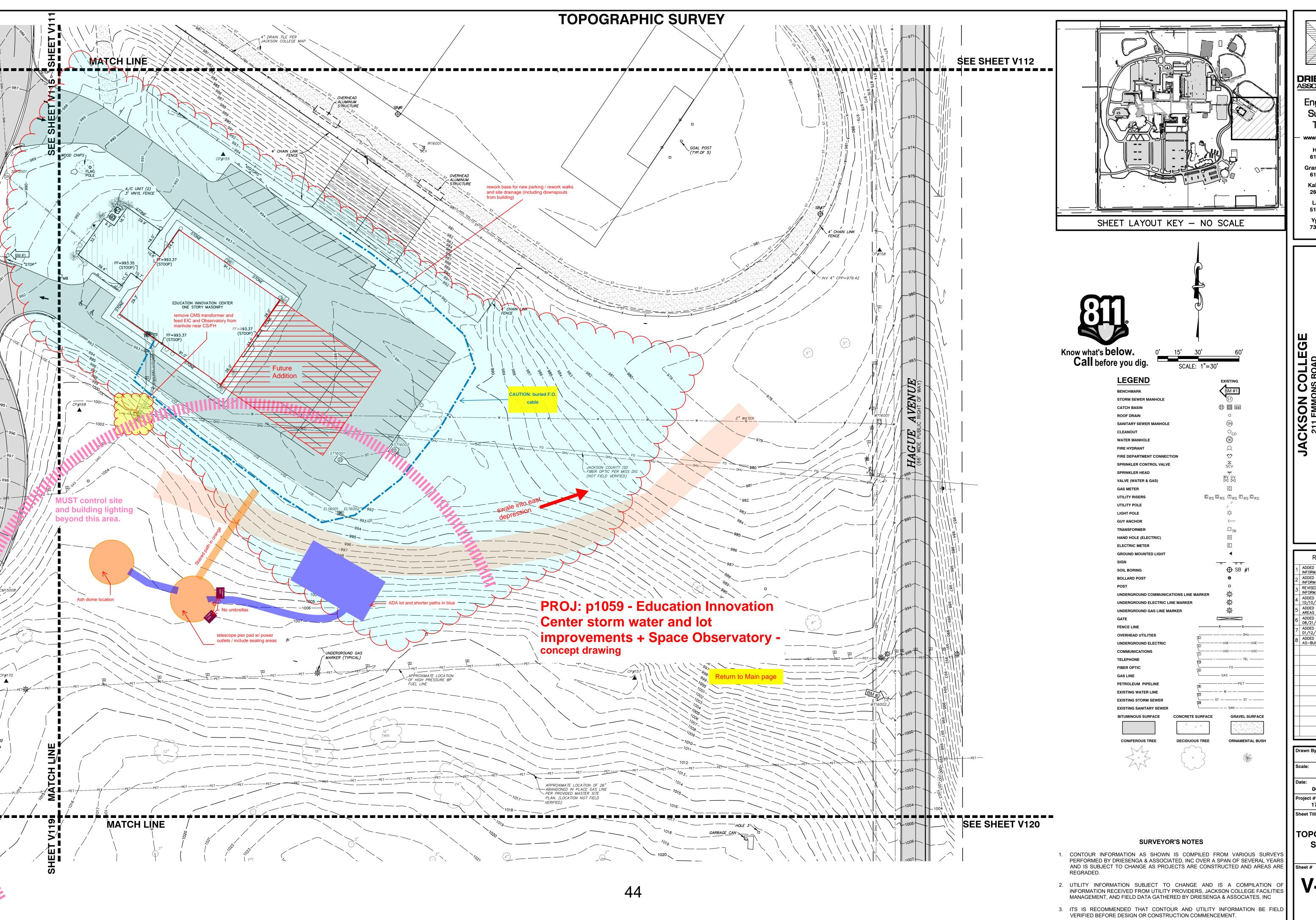
JOB NUMBER
22089011

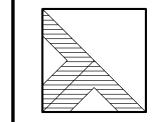
DATE

10/07/2022

SHEET NUMBER

C2.0





DRIESENGA & ASSOCIATES, INC.

> Engineering Surveying Testing

Holland, MI 616-396-0255 Grand Rapids, MI 616-249-3800 Kalamazoo, MI 269-544-1455 Lansing, MI 517-889-6210

Lansing, MI 517-889-6210 Ypsilanti, MI 734-368-9483

211 EMMONS ROAD
, R01W, SUMMIT TWP., JACKSON CO.
-FORKSON COLLEGE
NS ROAD JACKSON, MI 49201

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Drawn By:

MJD

Scale:

1"=30'

Date:

06-10-2022

Project #

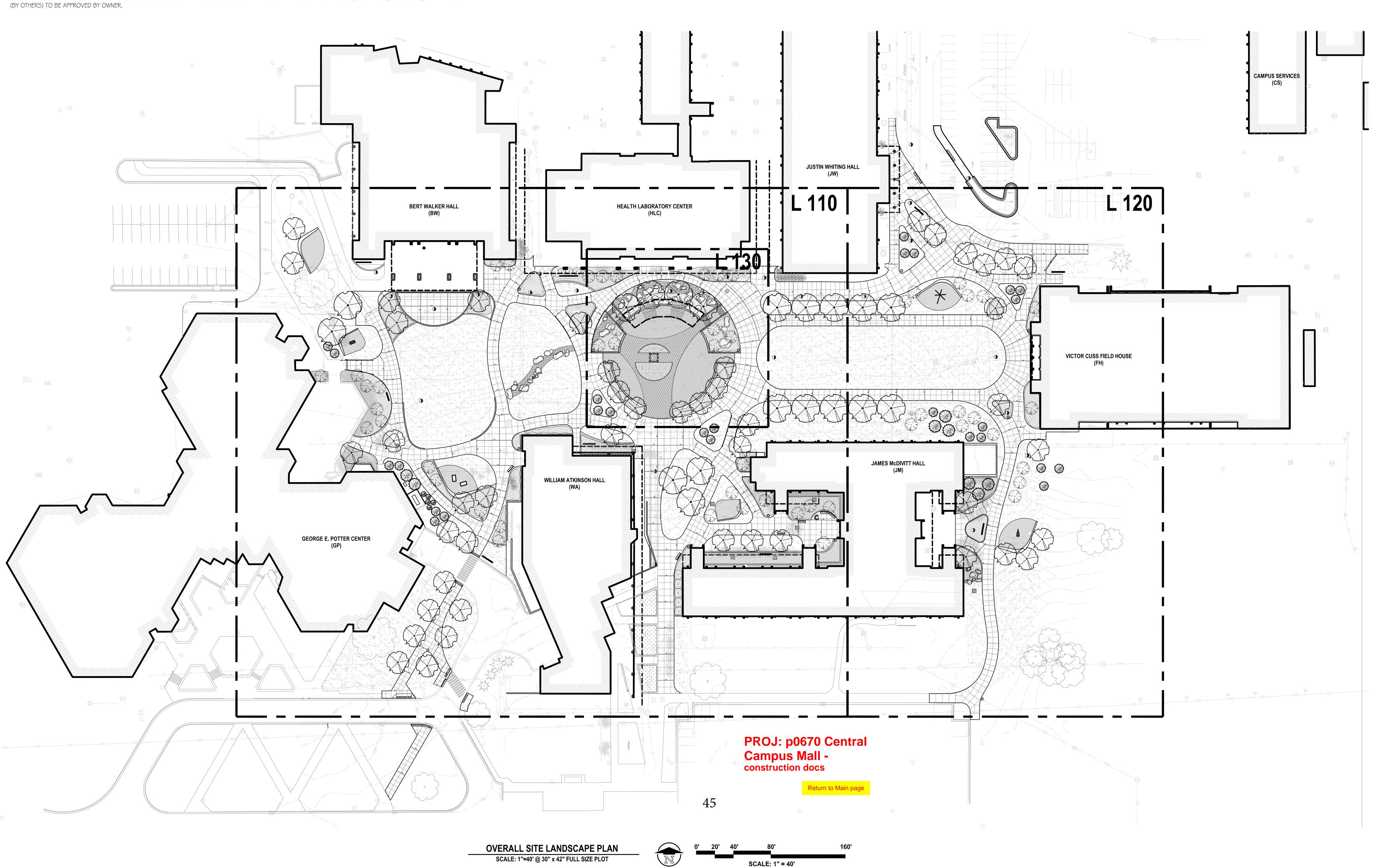
1750010.5B Sheet Title:

TOPOGRAPHIC SURVEY

V-116 17 of 25

GENERAL NOTES

- I. ALL LANDSCAPE FEATURE LOCATIONS SHALL BE ACCORDING TO THIS PLAN AND THE DIGITAL CAD FILE MADE AVAILABLE ON REQUEST.
- 2. FIELD CONDITIONS MAY REQUIRE SLIGHT MODIFICATIONS TO PROPOSED LANDSCAPE FEATURES. CONTRACTOR SHALL NOTIFY LANDSCAPE ARCHITECT IMMEDIATELY IF/WHEN SUCH CONDITIONS ARE DISCOVERED BEFORE PROCEEDING WITH CONSTRUCTION.
- 3. ALL VEGETATIVE REMOVALS SHALL BE DISPOSED OF AND/OR RECYCLED PROPERLY OFF-SITE ACCORDING TO LOCAL AND STATE REQUIREMENTS.
 4. SITE CONTRACTOR IS RESPONSIBLE FOR INSTALLING ALL NECESSARY AND PROPERLY-SIZED UNDERGROUND SLEEVES WHEREVER UTILITIES RUN UNDERNEATH HARDSCAPE FEATURES (IE. IRRIGATION & ELECTRICAL). REFER TO CIVIL PLAN/DETAILS AND ELECTRICAL SITE PLAN FOR LOCATIONS. INSTALL MINIMUM ONE ADDITIONAL SLEEVE IN EACH TRENCH FOR EACH TYPE OF UTILITY & CAP/SEAL FOR FUTURE USE.
- 5. CALL "MISS DIG" AND HAVE EXISTING UTILITY LOCATIONS MARKED PRIOR TO ANY EXCAVATIONS OR INSTALLATIONS ON SITE.
- 6. EXISTING INFORMATION SHOWN HEREIN IS APPROXIMATE AND MUST BE FIELD VERIFIED PRIOR TO ANY CONSTRUCTION ACTIVITY.
- 7. MATCH NEW WORK TO EXISTING ELEVATIONS. MAINTAIN POSITIVE SURFACE DRAINAGE IN ALL AREAS.
- 8. PROTECT ALL EXISTING TREES IDENTIFIED TO REMAIN. DO NOT STOCKPILE MATERIAL, PARK OR OPERATE EQUIPMENT WITHIN THE TREES DRIP LINE / ROOT ZONE.
- 9. TOPSOIL AND SEED ALL STIPPLED AREAS AND DISTURBED AREAS CAUSED BY CONSTRUCTION, PER SPECIFICATIONS.
- IO. PHASING ENTIRE PROJECT IS TO BE BROKEN UP INTO PHASES PER OWNER AND CM DIRECTION. EXTENTS OF EACH PHASE TO BE FINAL APPROVED BY OWNER PRIOR TO COMMENCING ANY WORK SHOWN HEREIN.
- SCULPTURES REMOVAL, SALVAGE, RESTORATION, STORAGE, AND FINAL RELOCATION OF EXISTING SCULPTURES TO BE APPROVED BY OWNER PRIOR TO COMMENCING ANY WORK SHOWN HEREIN, AND CONTINGENT UPON PHASING AS WELL (SEE PREVIOUS NOTE). EXISTING CONCRETE FOOTINGS OF REMOVED SCULPTURES SHALL BE USED AS GUIDES WHEN DETERMINING DESIGN (BY OTHERS) OF NEW CONCRETE FOOTINGS TO SUPPORT EACH SCULPTURE AT THEIR NEW LOCATION. FINAL PROPOSED CONCRETE FOOTING QUANTITY, DIMENSIONS, SPACING, AND ORIENTATION TO BE COORDINATED WITH AND APPROVED BY OWNER PRIOR TO REINSTALLATION. REFER TO ELECTRICAL DRAWINGS FOR POWER SUPPLY AND ELECTRICAL CONTROL STUBS AT EACH SCULPTURE SEATWALL AREA. FINAL LIGHTING FIXTURES, QUANTITIES, LOCATIONS, AND AIMING



TowerPinkster

ARCHITECTS L ENGINEERS

Tower Pinkster Titus Associates Inc.

242 East Kalamazoo Avenue, Suite 200 Kalamazoo, Michigan 49007-5828 269.343.6133 рноме 269.343.6633 гах

269.343.6133 PHONE 269.343.6633 FAX

4 East Fulton Street, Suite 200
Grand Rapids, Michigan 49503

616.456.9944 PHONE 616.456.5936 FAX

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ΓΕ

AUGUST 24, 2018

PROJECT TITLE

Central Mall Site Renovations Project #P0670

Jackson College, Summit Township,

PROGRESS REVIEW

SHEET TITLE

OVERALL SITE LANDSCAPE PLAN

PRELIMINARY NOT FOR CONSTRUCTION

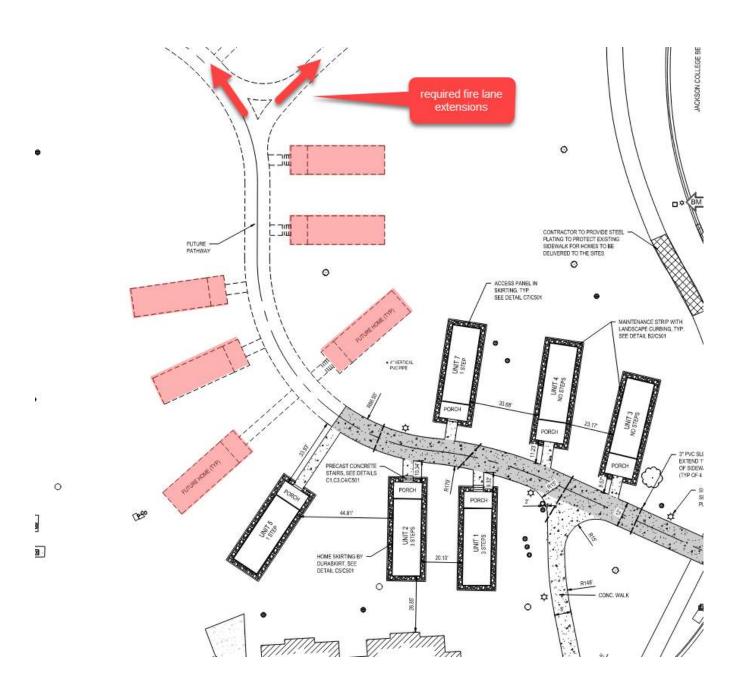
SHEET NUMBER

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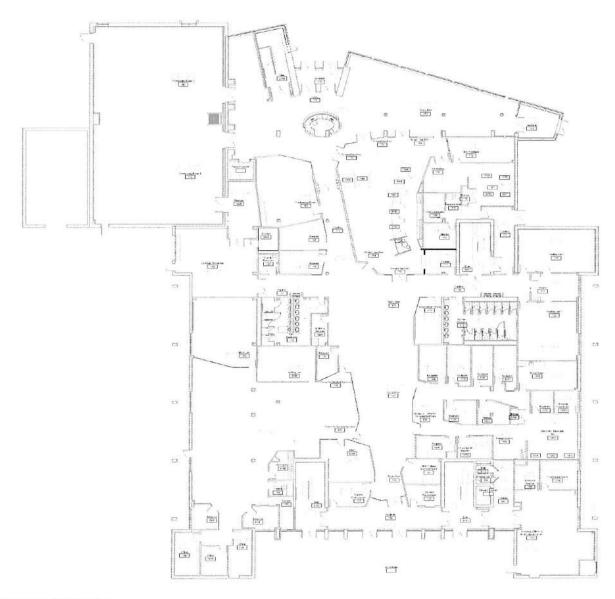
17-154



Return to Main page



PROJ: p1101 - Tiny Homes / Family Housing (phase 2) - placement concept (in red)



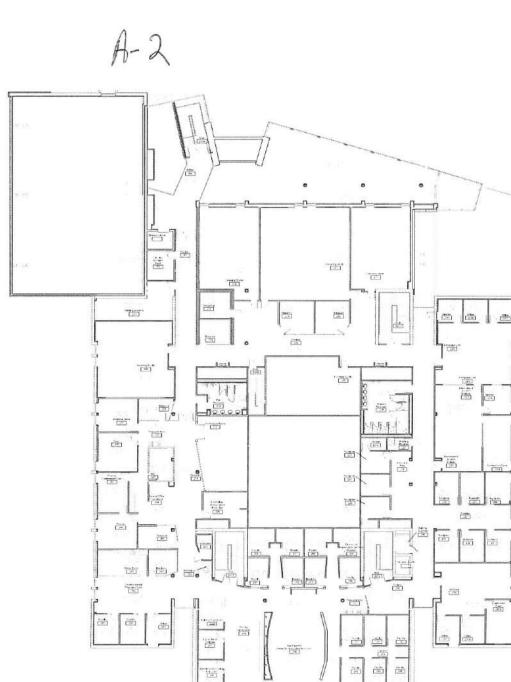
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BW - 1st Floor - ROOM NUMBER CROSSWALK

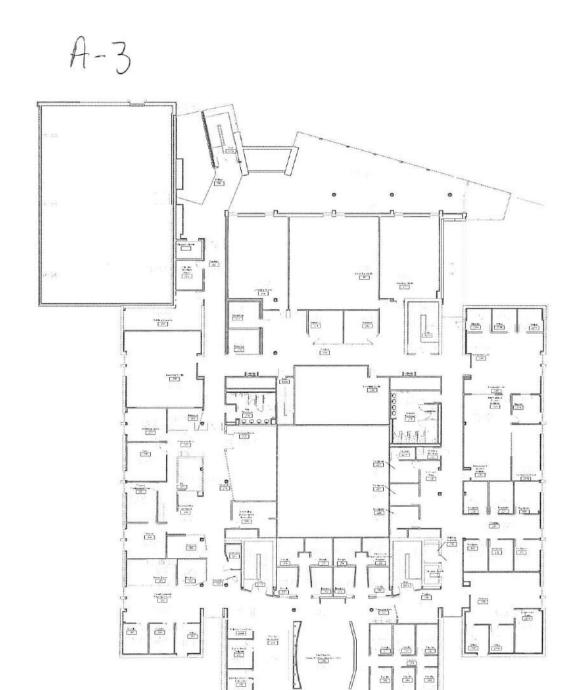
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BW - 2nd Floor - ROOM NUMBER CROSSWALK

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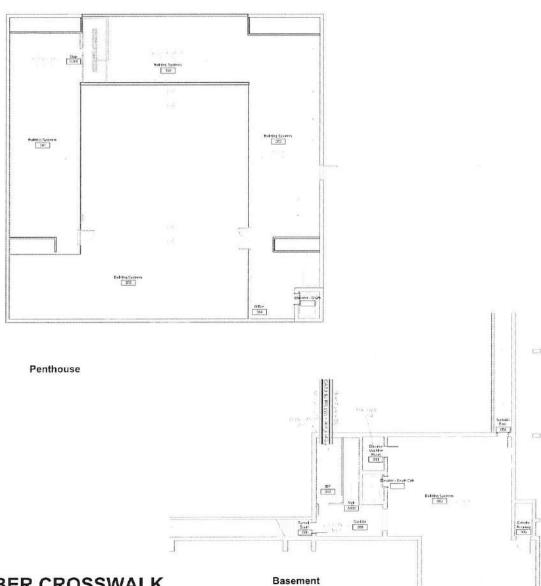




BW - 2nd Floor - ROOM NUMBER CROSSWALK

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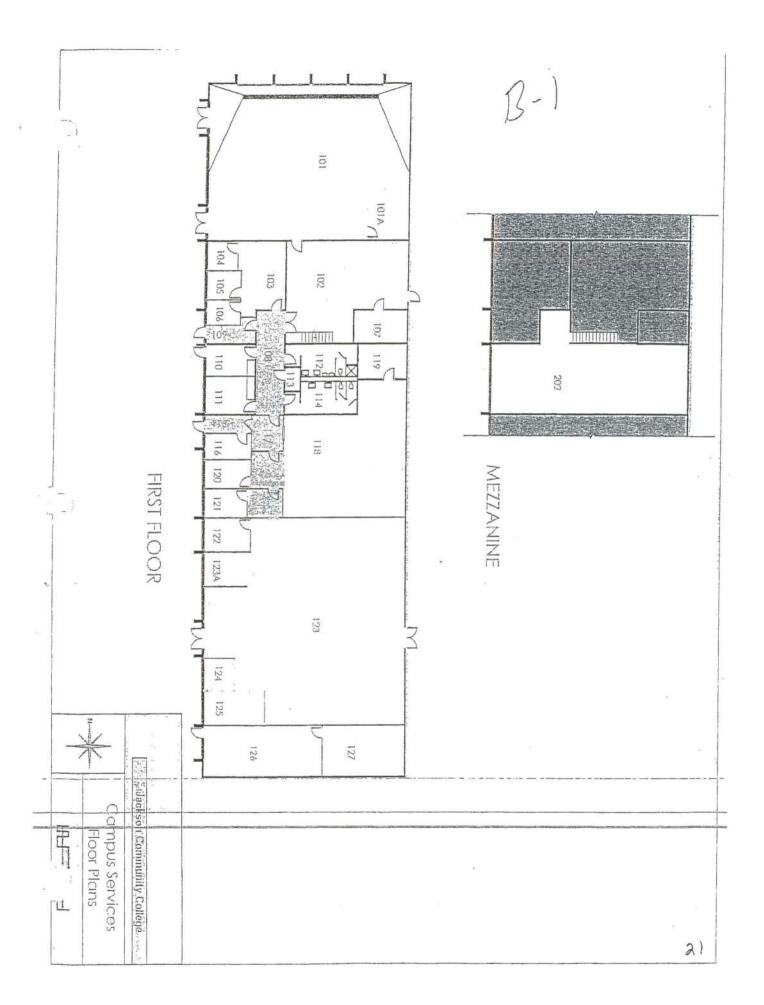
A-4

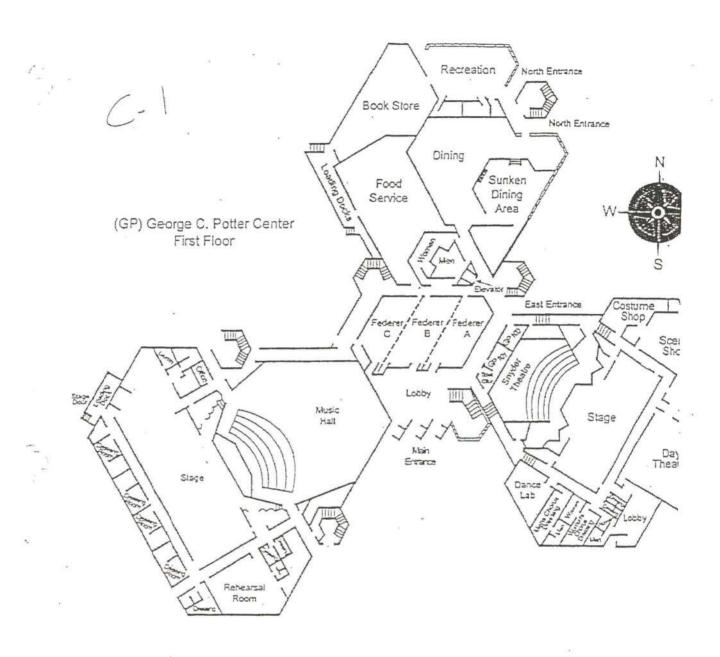


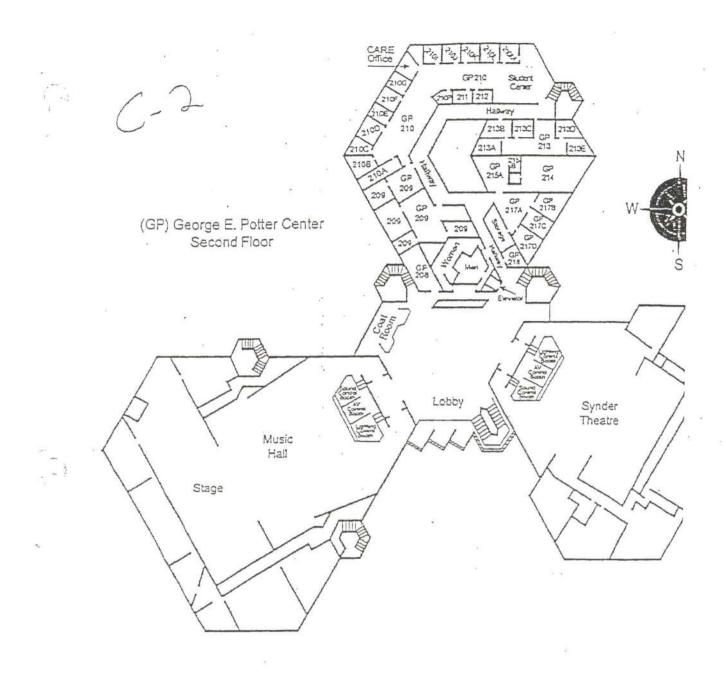


BW - Penthouse and Basement - ROOM NUMBER CROSSWALK

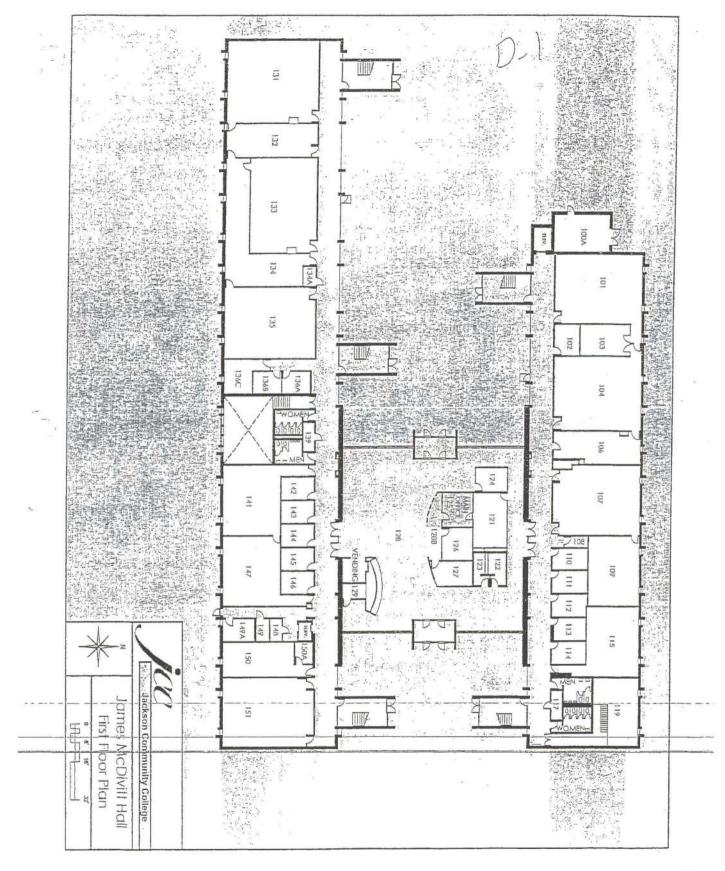
scale: 1/8" = 1'-0" | version: 23 | date: 08/05/2016 | PROJ: p0468



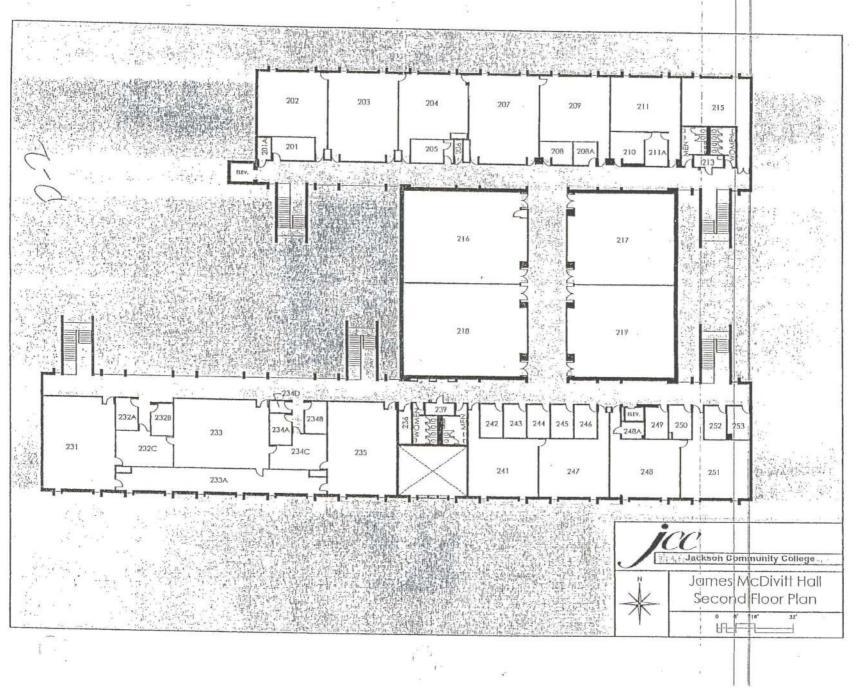


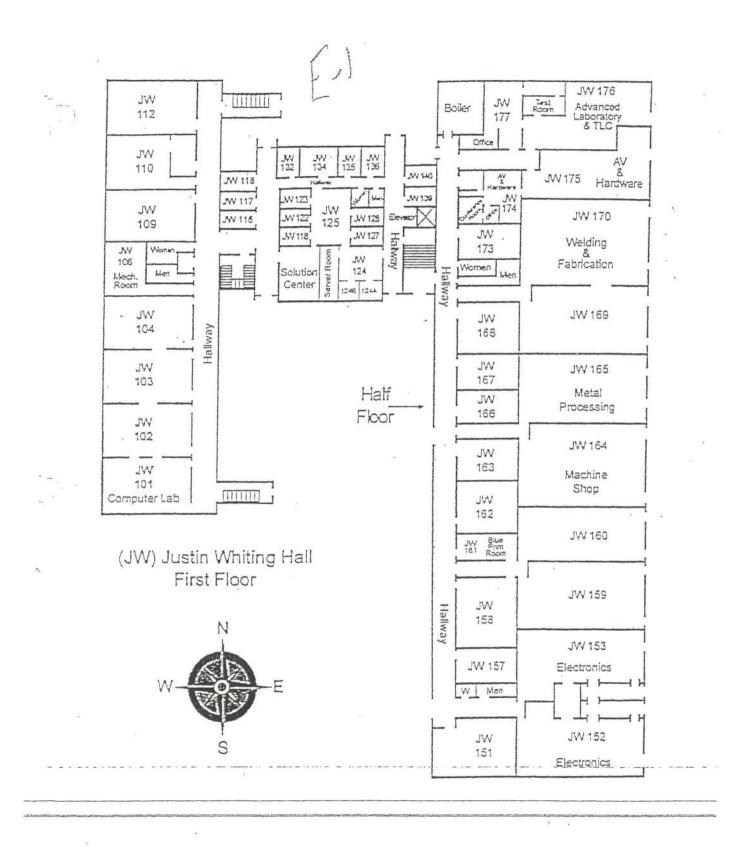


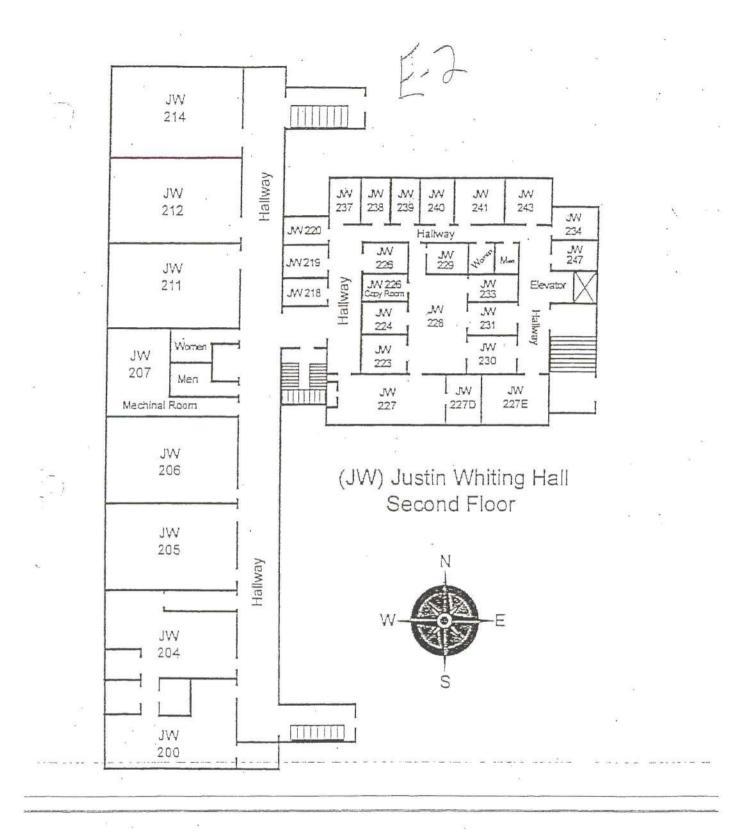
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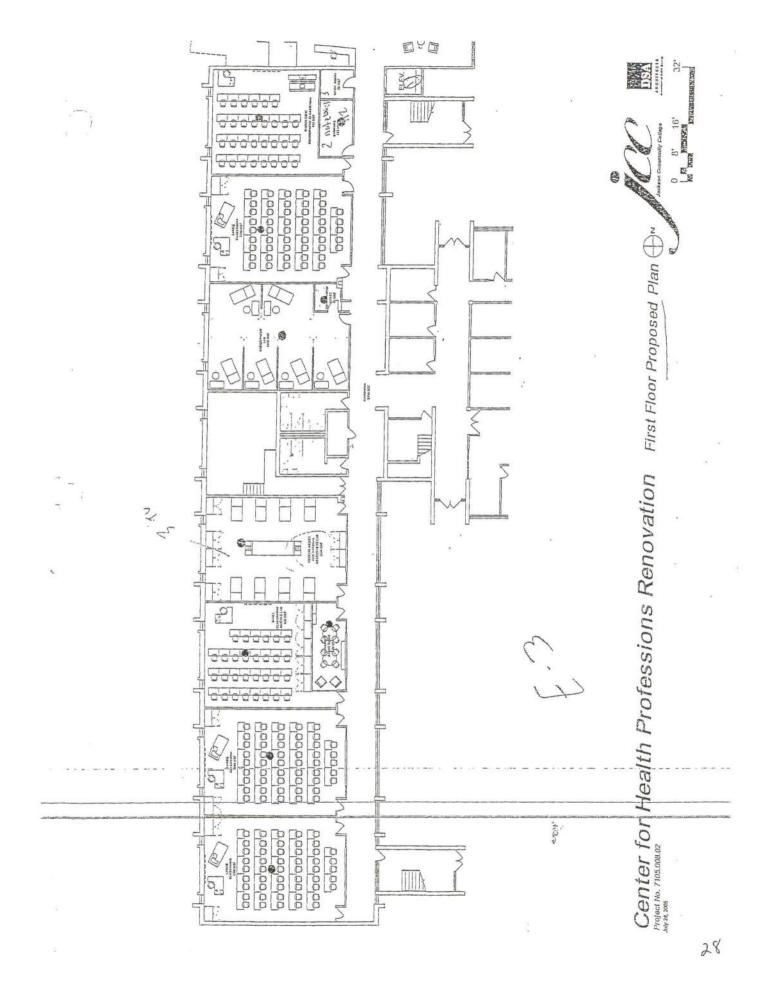


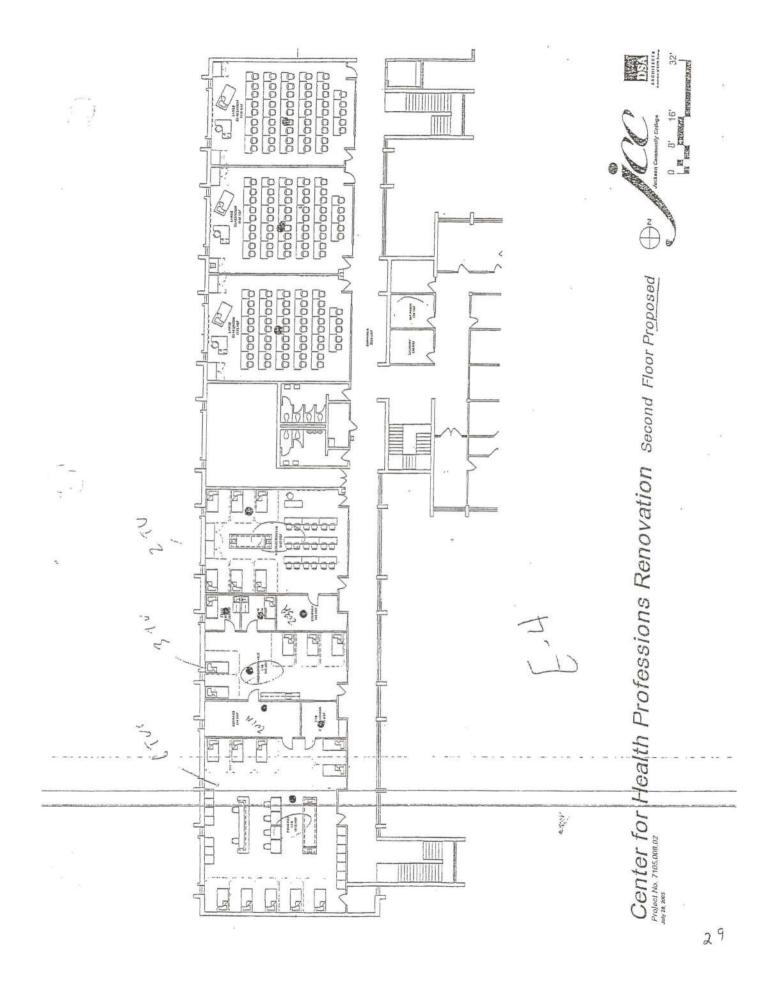












Steam Factory

Room Number and Name : Square Footage: 100 Studio (drawing and painting) : 1,907 sq ft

100A Changing: 89 sq ft 101 Vestibule: 44 sq ft

102 Break Out Room : 137 sq ft 103 All Gender Restroom : 89 sq ft

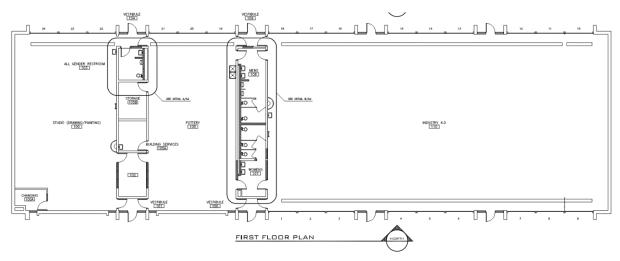
104 Vestibule: 44 sq ft

105 Studio (pottery): 1,731 sq ft 105A Building Services: 93 sq ft 105B Academic Storage: 115 sq ft

106 Vestibule : 44 sq ft 107 Womens : 204 sq ft 108 Mens : 214 sq ft 109 Vestibule : 44 sq ft

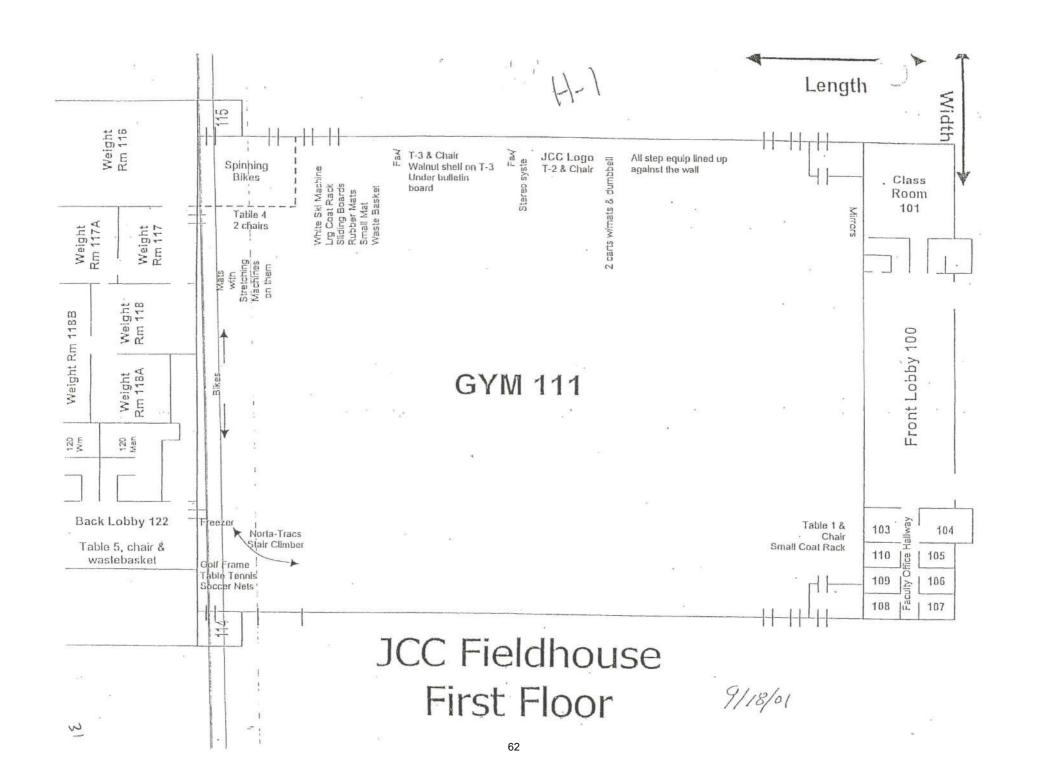
110 Studio (industry 4.0 and JPEC robotics): 6,731 sq ft

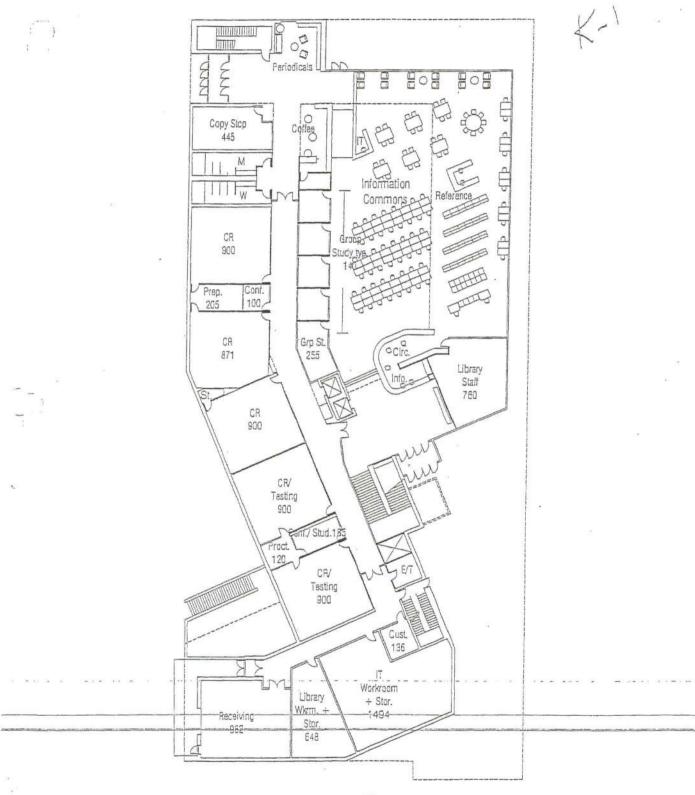
Second Floor/Mezzanine spaces are exclusively for Building Systems



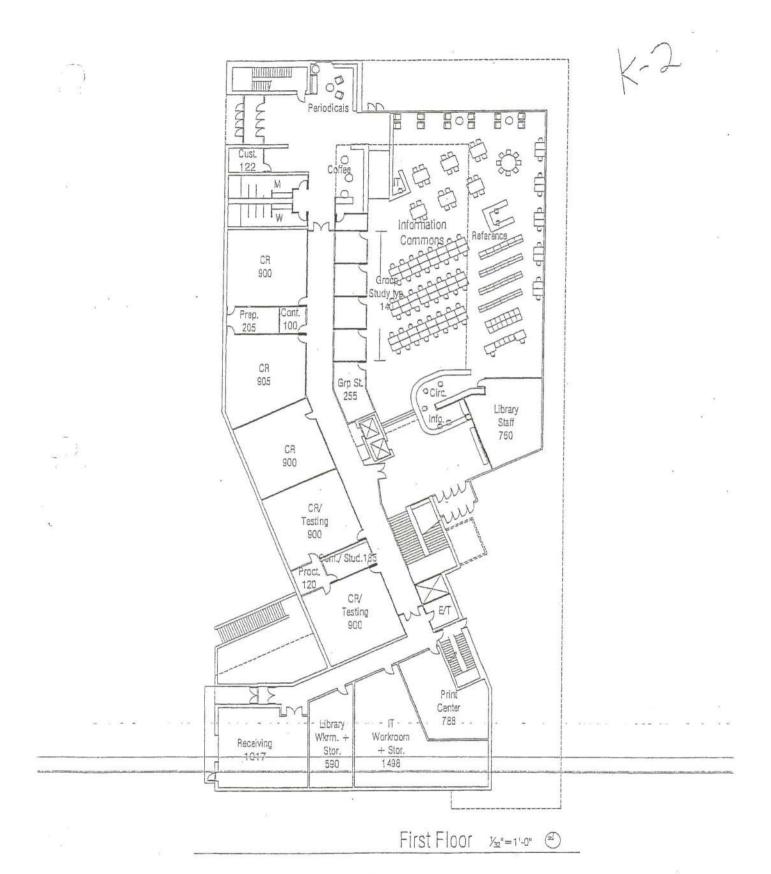
Construction: April 2022 - October 2022

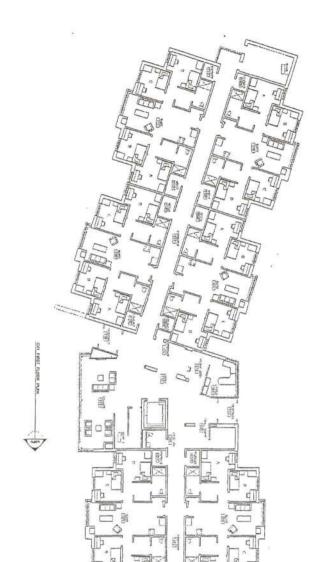
Building Identifier: TSF



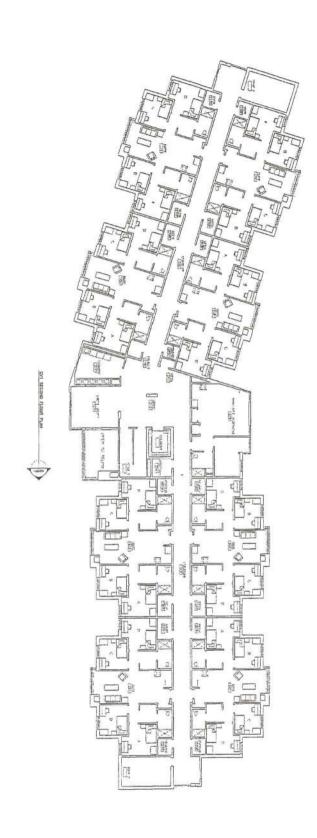


First Floor 1/32"=1'-0"





1,1





4-4



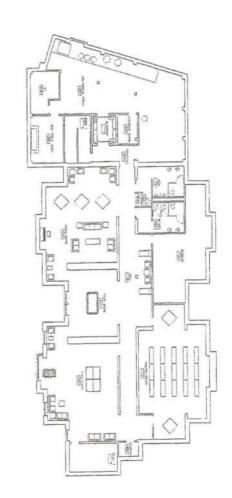




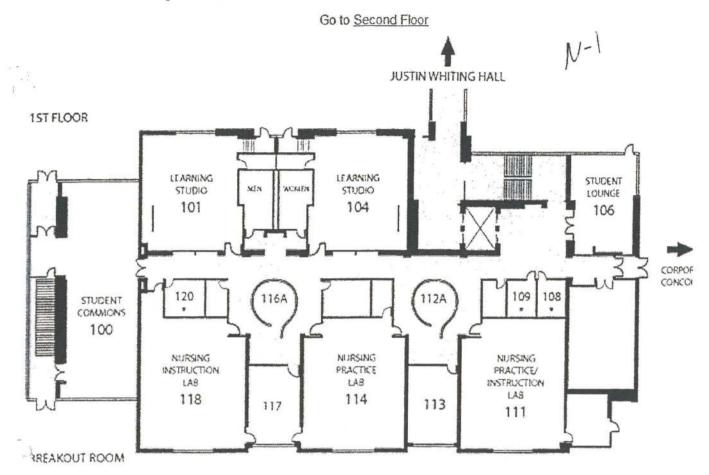


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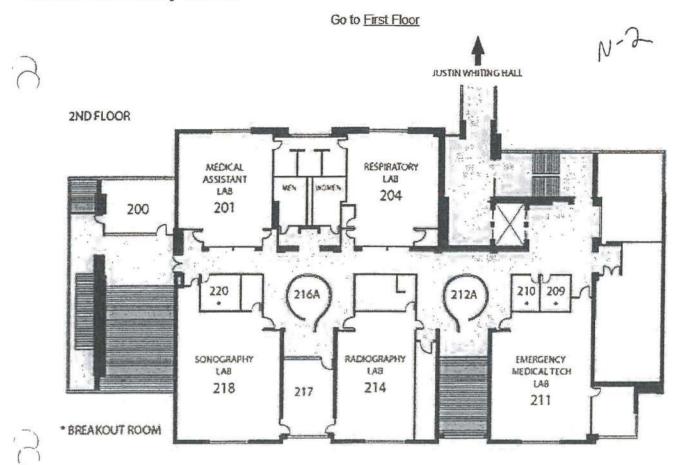


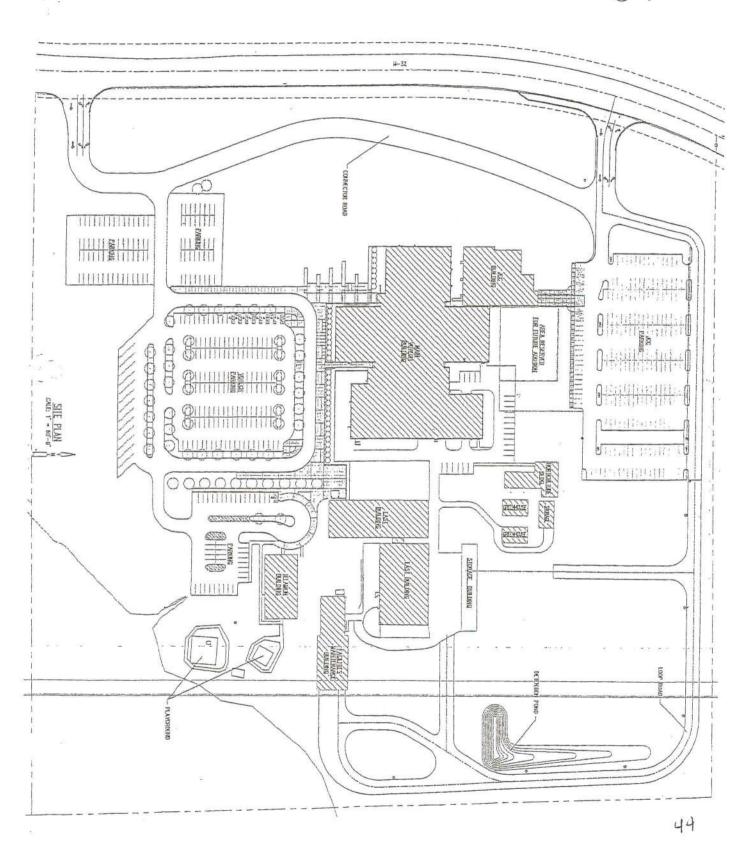


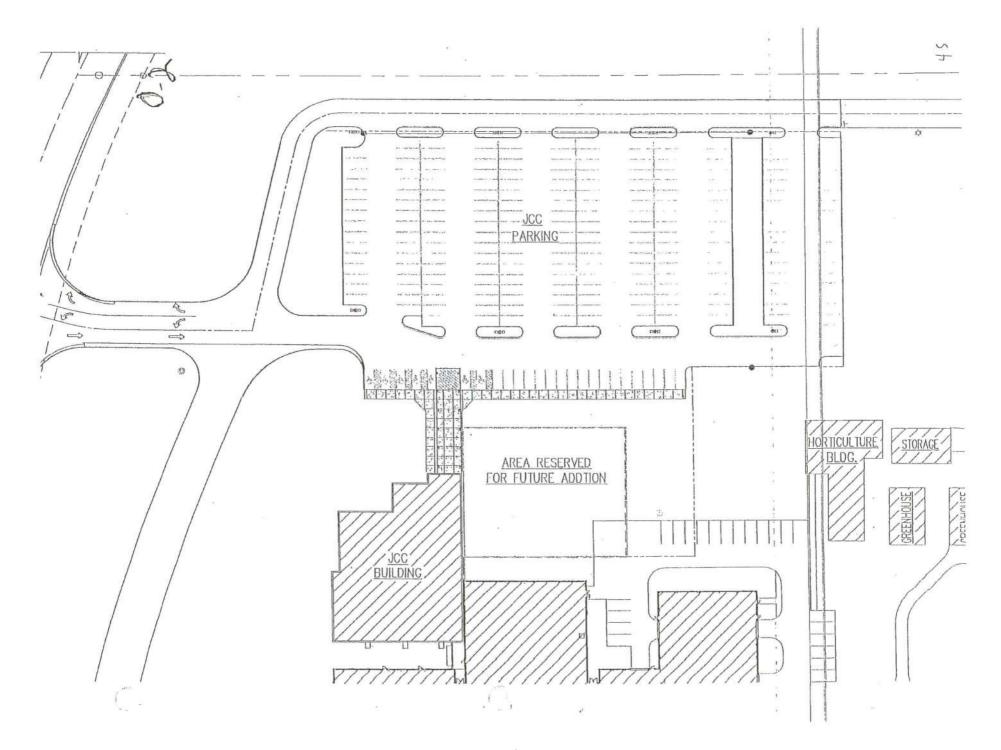
meanin Laboratory Center

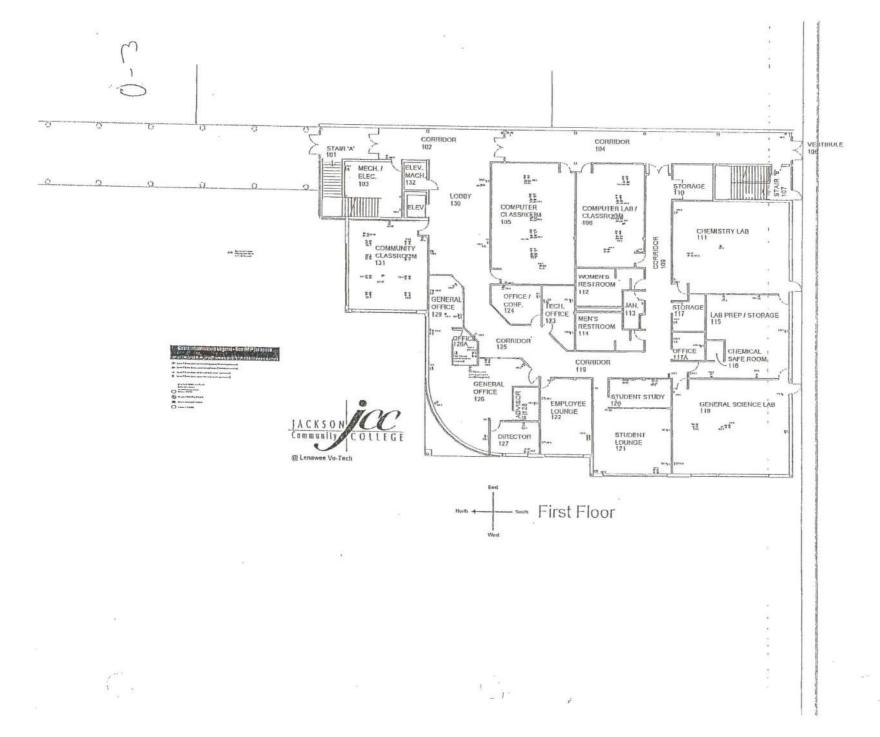


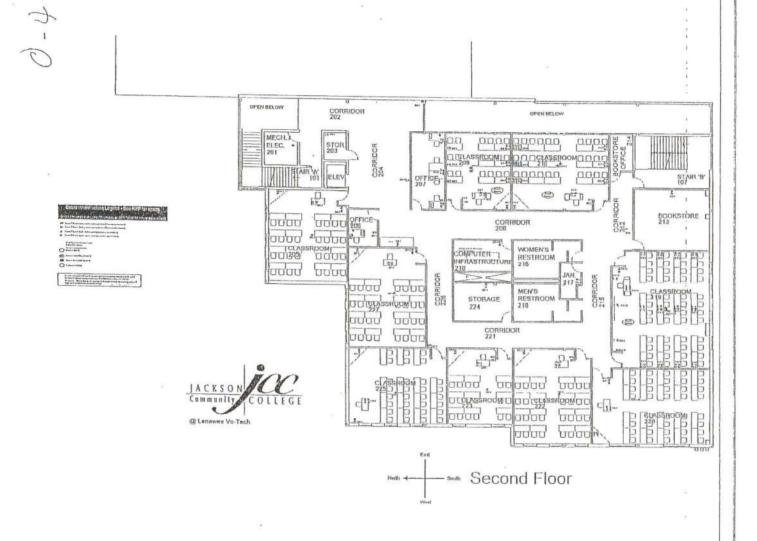
Health Laboratory Center





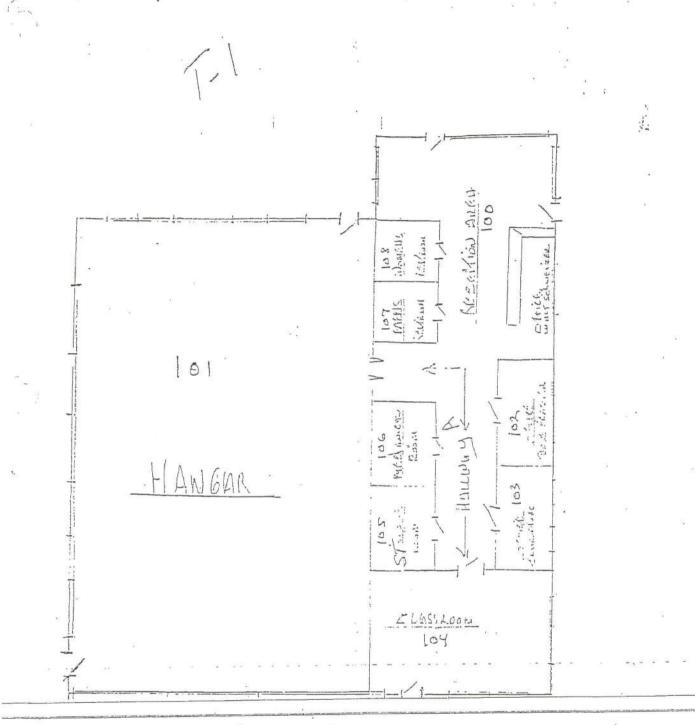




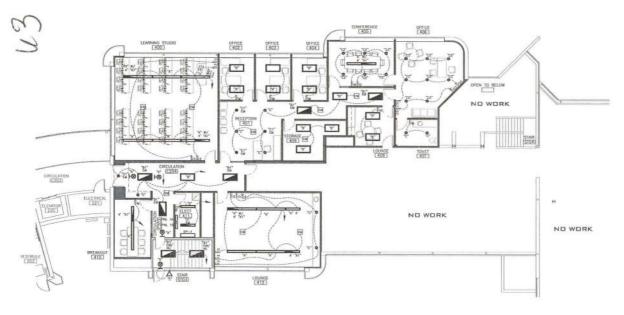


R-1	8'X10'	Office Area				XI
. 14	Conference Room 13'X12' Bookstore 6'X14' Classroom 27'X30'		Men's Bathroom Women's Bathroom Classroom	Storage		
	Computer Room		26'X30'	×		:*:
	Classroom 27'X30'		Classroom 27'X30'			
**************************************	Classroom 27'X30'		Classroom 27'X30'	5	4	
er Si	Classroom 27'X30'		Classroom 27'X30'			2 2
1/51 V 701						IATALL PROBABL
Aprox. 145' X 70'	515 ⁰		<u>8</u>		. 4	8

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LIGHT FIXTURE SCHEDULE

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- "BI" GAME AS "A" WITH EMERGENCY SATTERY SACK UP
- "T" MAX COPPACT FUNDAMENTAL PARTITLE TORONOMY 128-24-54-7087
 "T" MAX COPPACT FUNDAMENTAL PARTITLE TORONOMY SET REFLECTED CREATE PLANT FOR LOCATIONS
 "Its" SHARE AS "TWE MULTIPLESSED SETTION HAVE UP.
 "Its" SHARE AS "T" WITE FUNDAMENTAL BULLESS"
- "D" HETALUM M' STRAY FLUCHESCONT FOT-CR-232A-UNV-CROL FLUG HUMS FROM STRUCTURE
- "TI" = SAME AS "D" WITH CHEROCHEY DATERY DACK UP "E" = SUME LIGHTS #BROWNERS (FOR USE WITH TIPE "X")
- "x" = ENT SUME LIGHTS LITTER (SELF POWERED TO GREATE, TYPE "L" FIXTURES) WITH LAWFS

SITE LIGHTS

ASHRAE 90.1 MOTION ACTIVATED SENSOR SCHEDULE

CM COLING MOUNTED OCCUPANCY SENSOR COLIA. TO LEWICH, PREMISE SENSORS AS SHOWN ON GRAPHIC, OR AS REQUIRED EXCH LEWICH SENSOR PACKAGE TO INCLUDE AT A MANUAL - OSCIO-MOW SENSOR - OSCIO-SOO PONCE PACK - DEAZO-ROO ASO A RELAY E NEUSOGARY

WM KAO LINES GENERAL STREET STREET COME, TO LEVICE, PROVIDE SENSORS AS SHOWN ON DRAWING, OR AS REQUIRED.

KNOW LINES REPORT PROCEED TO INCLUDE AT A MARKETE. CACH LEVILLY TENSOR PROCESS TO TALLIAN

OSPITO-GOO POWER PAGE

OSPITO-GOO A RELAY F NECESSARY

ADDITIONAL OCCUPANCY SENSOR INSTALLATION NOTES:

- THE PROPERTY AND A STATE OF THE PROPERTY OF TH



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JACKSON COLLEGE
MAHER CAMPUS
DENTRAL CORE RENOVATION

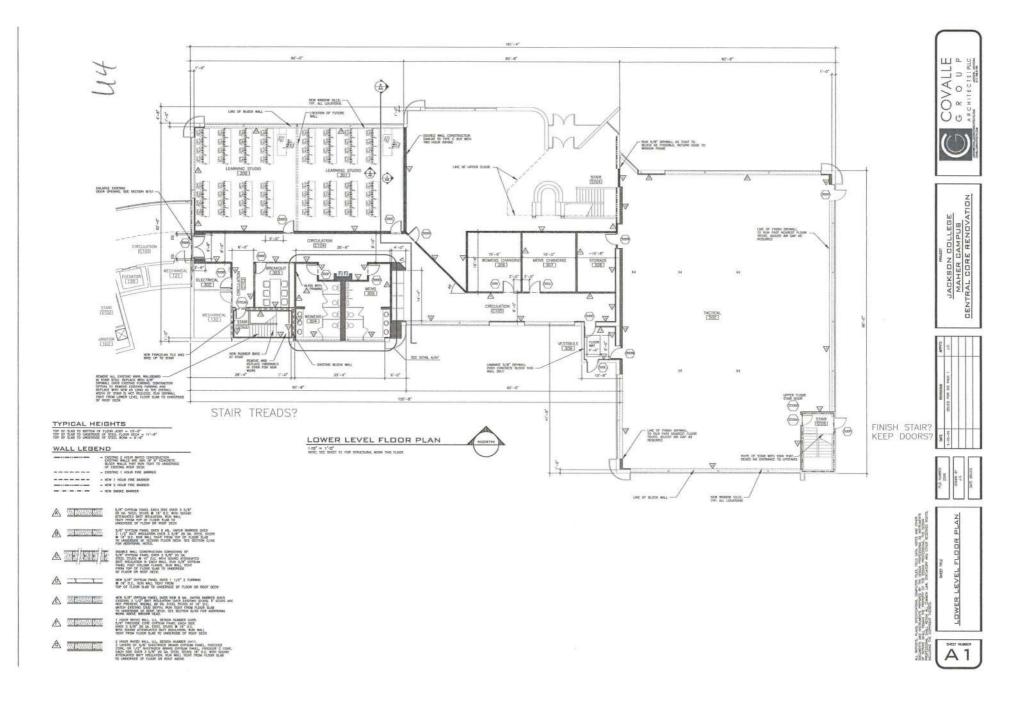


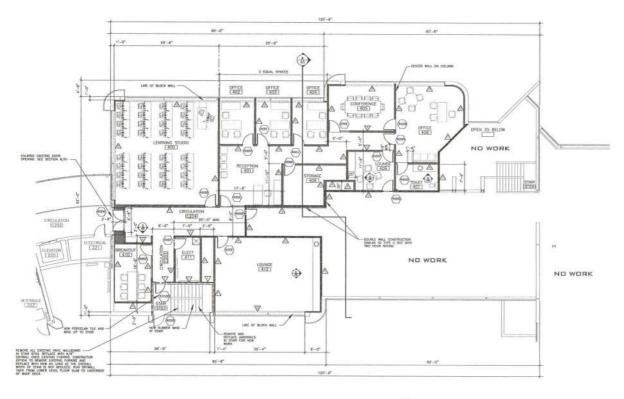


UPPER LEVEL

THE STATE OF THE PROJECT OF STATE OF THE PROPERTY OF THE PROPE







UPPER LEVEL FLOOR PLAN TABL = 1,-0, NOTE BEST STEEL ST. MOST THE STORM

JACKSON DOLLEGE
MAHER DAMPUS
DENTRAL DORE RENOVATION

OVALLE R O U P

Ŭo:

TYPICAL HEIGHTS

- NEW 1 HOUR FIRE DAMNER

- NEW 2 HOLE THE BASE

WALL LEGEND

A Maria

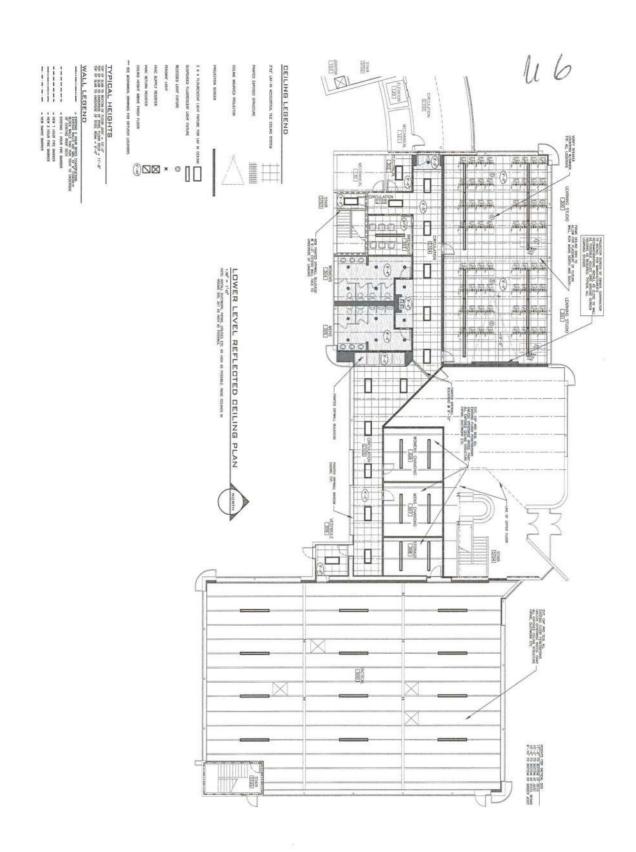
ATTEME

A A MESSAGE A MESSAGE A TOWN

TOP OF SLAB TO BOTTOM OF FLOOR JOST = $11-2^\circ$ AT BEAM, $10^\circ-1^\circ$ AT WHICHWITTY OF SLAB TO LIMITISEE OF STEEL BEAM = $11^\circ-1^\circ$

UPPER LEVEL FLOOR PLAN

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JACKSON COLLEGE
MAHER CAMPUS
CENTRAL CORE RENOVATION





UPPER LEVEL REFLECTED CEILING PLAN $1/\Omega^4=1^{\rm h}\Omega^4$. Note: Notal: Dutyon, princ, utilities ste. As here as present, reserves in notals and ally as here as present.



TYPICAL HEIGHTS

TOP OF SLAB TO SOTTOM OF PLOCE JOSES = 11° -5° AT BEAM, 10° -7° AT WHOCHE TOP OF SLAB TO LINGUISCE OF STEEL BEAM = 11° -6°

WALL LEGEND

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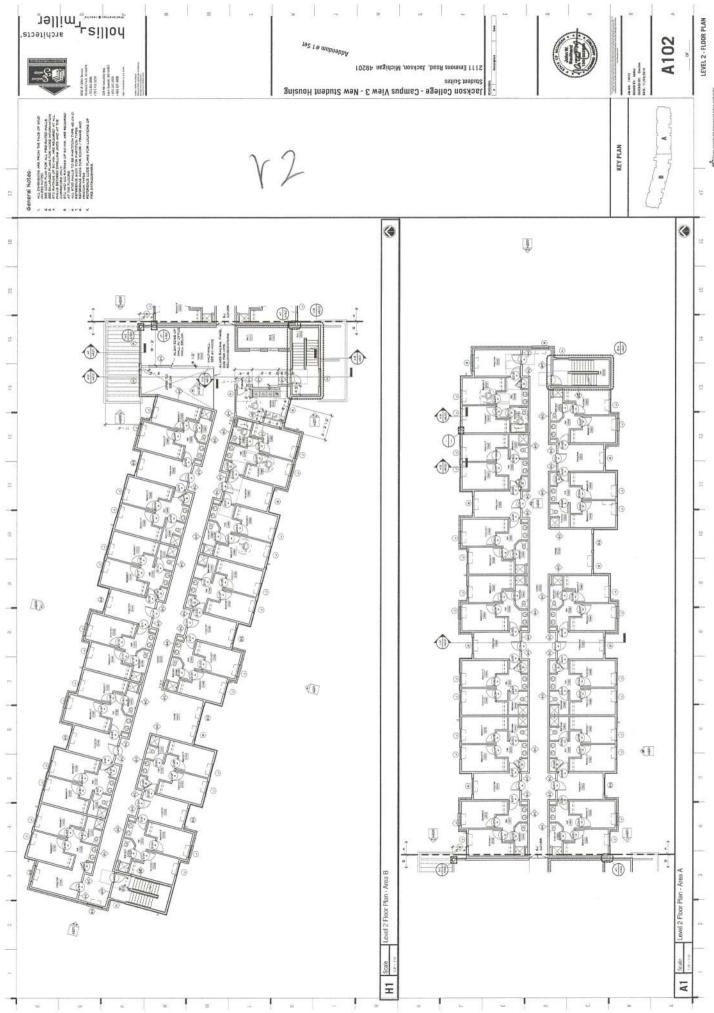


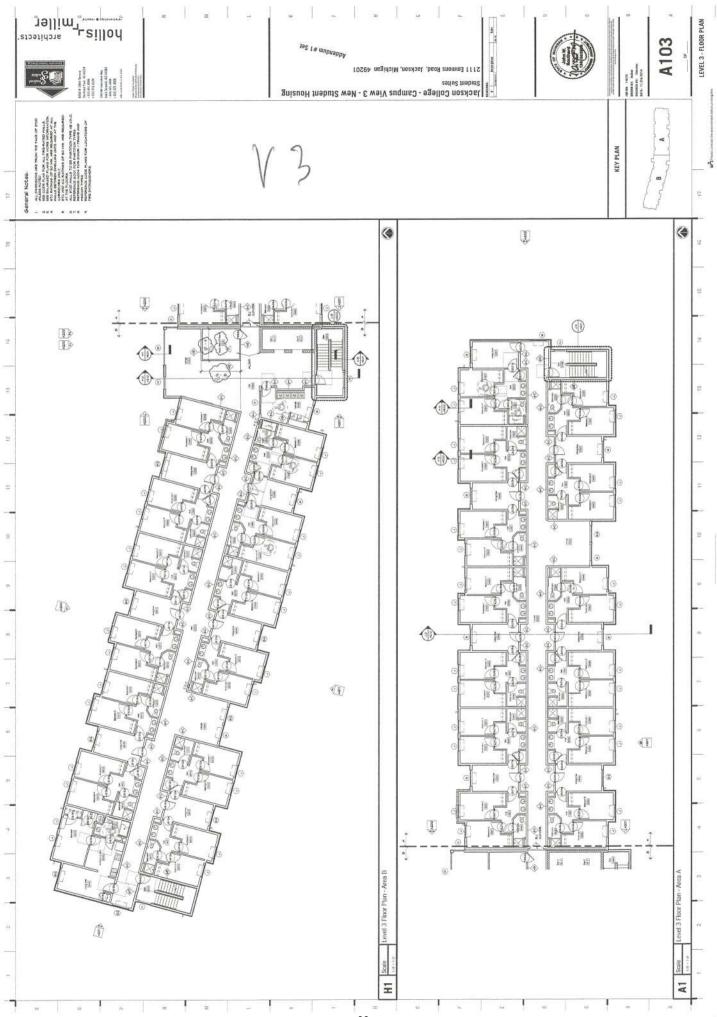
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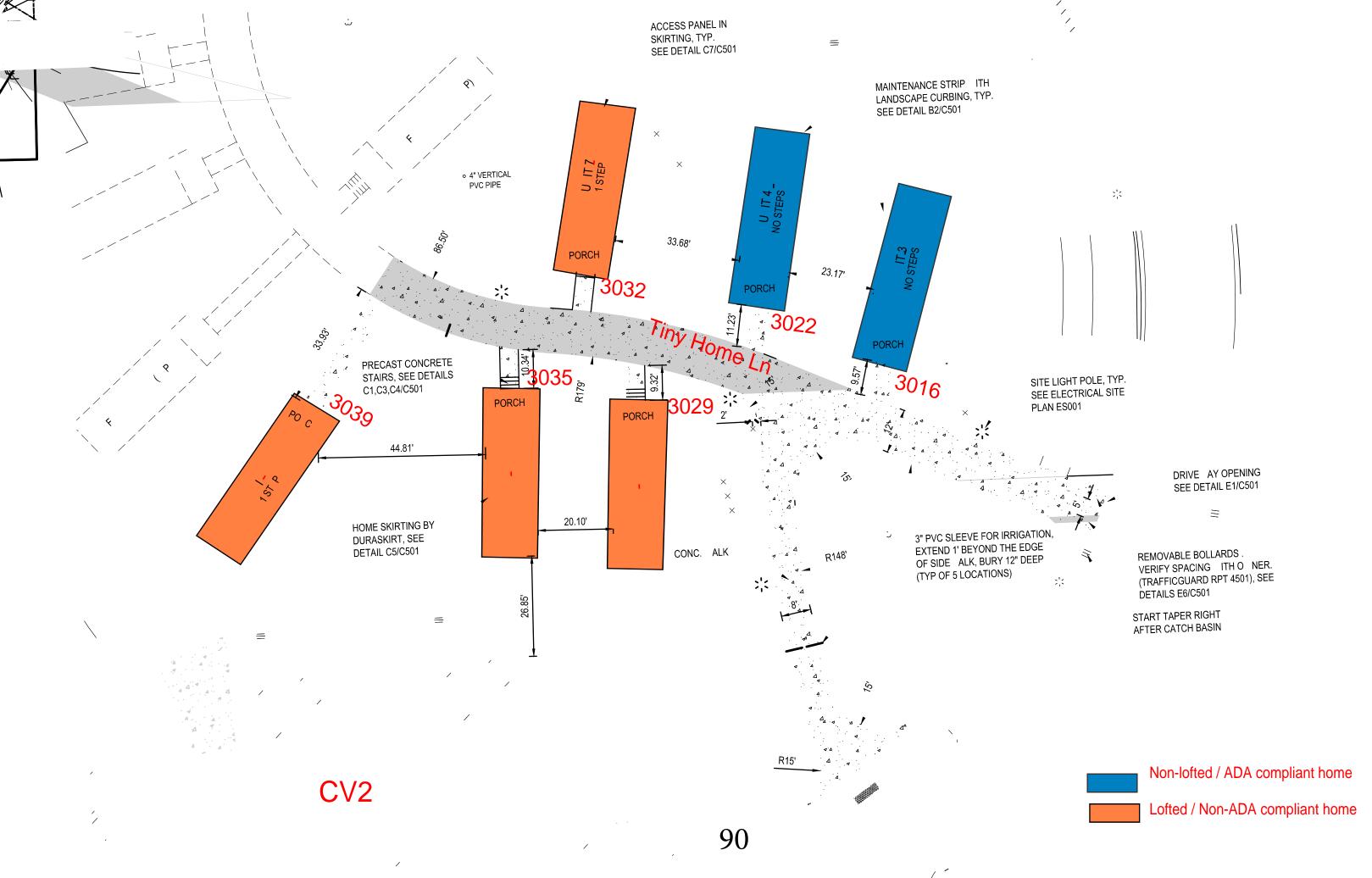
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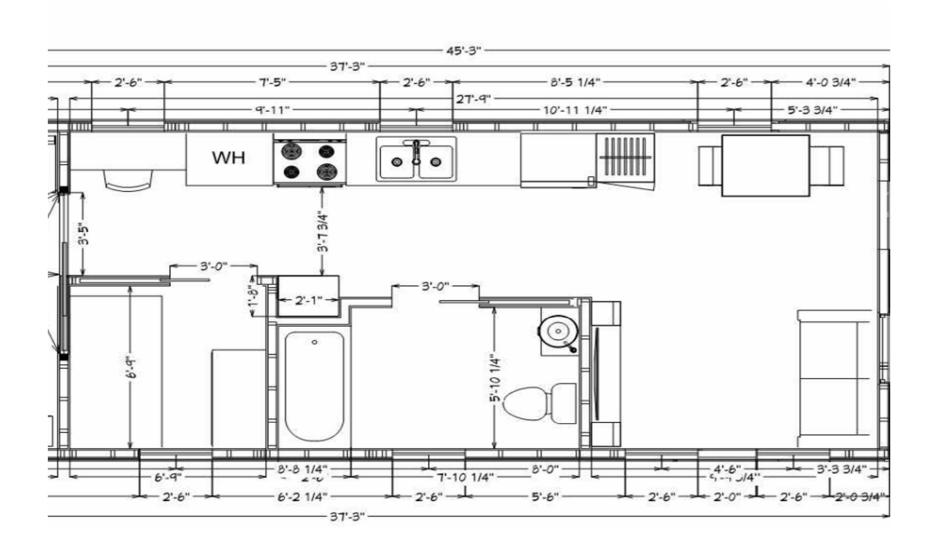
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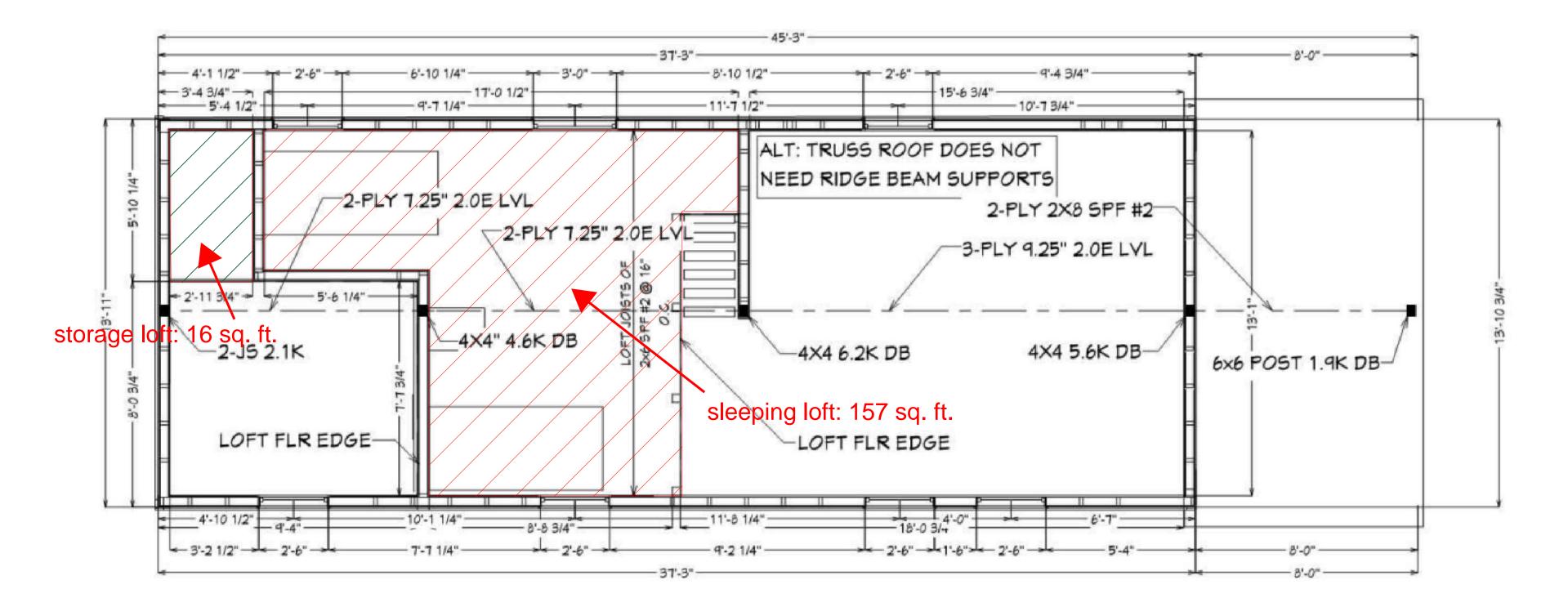
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Non Lofted Homes / ADA Compliant

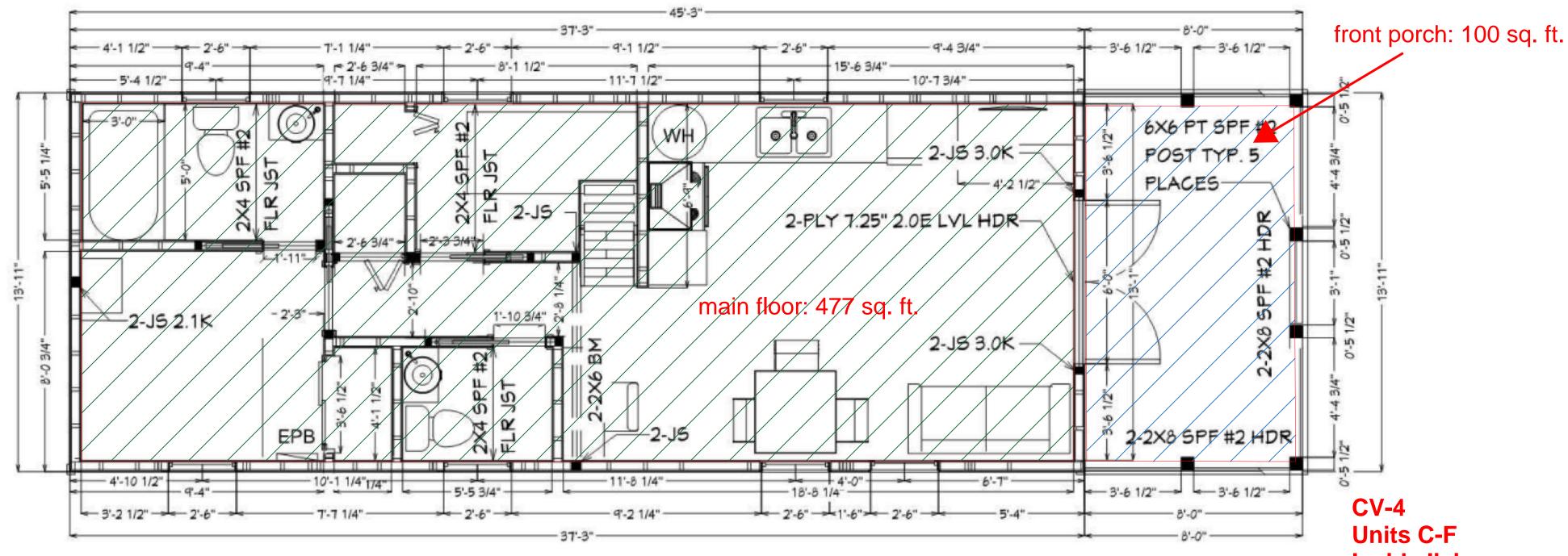
Inside living space: 477 sq. ft.

Outside living space: 100 sq. ft.









Field Support Building

Room Number and Name : Square Footage:

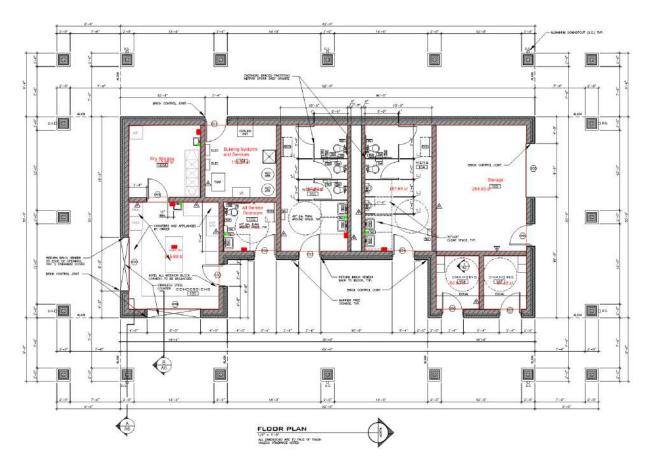
100 Concessions : 216 sq ft 100A Dry Storage : 114 sq ft

101 Building Systems and Services: 115 sq ft

102 All Gender Restroom: 57 sq ft

103 Womens: 188 sq ft 104 Mens: 188 sq ft 105 Storage: 254 Sq ft 106 Changing: 51 sq ft 107 Changing: 51 sq ft

Covered porch is not occupied space and therefore is not calculated



Construction: August 2022- February 2023

Building Identifier: (not yet identified)

VI.	Fiscal	Year	2025	Capital	Proj	ject R	lequest
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FISCAL YEAR 2025

CAPITAL OUTLAY MAJOR PROJECT REQUEST

Institution Name: Jackson College		Request Code:				
Capital Outlay Code:						
Project Title: STEM Remodel of James McDivitt Hall						
Project Focus: X <u>Academic</u>		Research		Administrative/Support		
Type of Project: X Renovation		Addition		New Construction		
Approximate Square Footage: 117,000						
Total Estimated Cost: \$45M						
Estimated Duration of Project: 30 Mos.						
Is the Five-Year Plan posted on the department's public Internet site?	YES					
Is the requested project included in the Five-Year Capital Outlay Plan?						
, , ,						

Project Purpose

The purpose of renovating and expanding the Jackson College STEM Center Building is literally at the heart of Jackson College's mission, which declares that we are an institution of higher education whose mission it is to assist all learners in identifying and achieving their educational goals. This proposed Capital Outlay project will result in creating new jobs for the State of Michigan through the employment of new, permanent, full- and part-time College personnel and, concomitantly, adds significant construction jobs for the duration of the project. It is estimated that the project will result in 5 new full-time faculty positions, 3 full-time technician positions, and 3 staff positions (full and part-time) resulting in an addition of \$1,000,000 annually to the state's resident workforce revenues. Further, the economic impact of the project through construction and equipment, utilizing a conservative multiplier will result in \$315,000,000 of economic impact in the State.

Ultimately, the building, and its attendant instructional programming will provide students with educational opportunities in

high-demand instructional programmatic areas designed to lead them to completing a career-based credential of market value, entering the workplace or transferring to a baccalaureate-degree granting institution to continue their studies.

The College seeks to join with the State of Michigan, through this project, to prioritize STEM education for its citizens, among our overall instructional programming in order to future-proof our graduates going forward. According to the National Science Foundation, "...STEM Education brings together our advanced understanding of how people learn with modern technology to create more personalized learning experiences, to inspire learning, and to foster creativity from an early age. It will unleash and harness the curiosity of young people and adult learners across the United States, cultivating a culture of innovation and inquiry, and ensuring our nation remains the global leader in science and technology discovery and competitiveness." As part of this new program for Jackson College, undertake an inclusive approach to student recruitment and support. Additionally, we will be able to ensure access for all students, with special attention given to at-risk students, students of color, and disabled students, including the hiring of faculty to serve as role models for these students.

Scope of the Project

The intended renovation and addition of this approximately 117,000 square foot instructional, classroom and instructional lab facility will be comprised of the following elements:

- Bimodal and hybrid ready learning environments to include:
 - Multi-function/flexible learning studios
 - Science Lab improvements
 - Cadaver Lab improvements
 - Study / breakout rooms
- University Center expansion and dedicated spaces to include Wayne State University, Siena Heights University, and Spring Arbor University
- Faculty/Staff Offices
- Conference Rooms
- Math Peer Study Center
- Science and Study Labs
- Engineering Labs
- Biology/Botany Greenhouse
- VR Learning Lab
- Computer Networking Labs
- Cyber Security Labs
- Building Maintenance and Operating Systems

- Storage
- Human Circulation Spaces
- Building Security / Reception area
- Restrooms
- STEM Commons
- Astronomy Lab
- Physics Manipulation Lab

Makerspace Lab

Program Focus of Occupants

2. The particular focus of the proposed renovation and addition is, of course, providing education in courses and instructional programs that not only meet a strong market demand in the STEM field, but also in providing specific STEM courses and pre-baccalaureate programming for transfer students. The particular design focus of the instructional spaces is built around faculty input, recommendations from related instructional advisory groups, as well as the general structure of the existing building. Ultimately, the space will provide practical, practicum, laboratory, and programmatic instructional experiences designed to advance student success in their program of study, degree and/or credential completion, and/or transferring to a baccalaureate university, or immediate employment in the industry, including business ownership.

Students emerging from STEM education at Jackson College would be able to secure jobs as Geographers, Computer Systems Specialists, Environmental Specialists, Water Analysts, Forensic Science Technicians, Web Developers, Accountants, Computer Systems Analysts, GeoTechs, Computer Network Architects, Cartographers, Cost Estimators, IT managers, Artificial Reality Techs, Science Lab Techs, Cyber Security Techs, Physics Lab Techs, and Technical Writers. Students choosing to transfer to a baccalaureate-granting institution will have additional opportunities.

According to Indeed, their 21 STEM jobs in high demand currently (see: https://www.indeed.com/career-advice/finding-a-job/stem-jobs)

Additional Information:

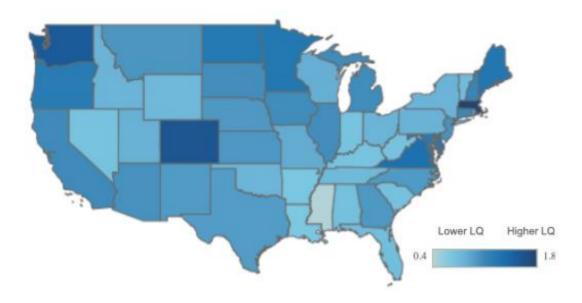
How does the project support Michigan's talent enhancement, job creation and economic growth initiatives on a local, regional and/or statewide basis?

This project will provide for the education and practical experience necessary for students to enter into a high-demand job market that is comprised of various specialization areas, as noted previously. This project is consistent with the Governor's and the MI department of education's priority to make Michigan a World Leader in STEM education and careers (see: https://www.michigan.gov/mde/0,4615,7-140-37818_34785-378071--,00.html) as well as the focus of the MI-STEM Council. Our focus on advancing STEM education at Jackson College also supports the State's economic development priories as well (see: https://www.michiganbusiness.org/news/2021/05/a-conversation-on-the-importance-of-stem-talent-and-internship-opportunities-in-michigan/)

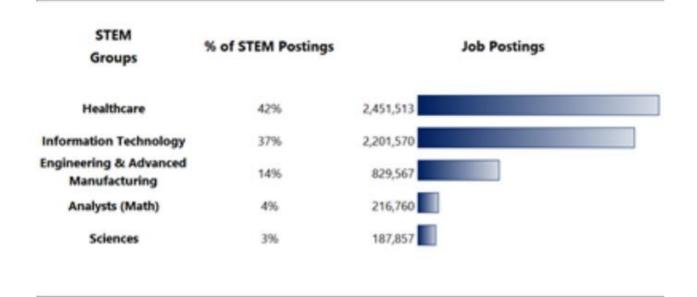
Further, it is our intention to partner with K-12 institutions, as well other colleges and universities to provide for STEM academies for dual enrolled students, advance STEM opportunities particularly for women and minorities, and enhance graduation rates for STEM students.

Data on the demand for STEM jobs is hefty with over 5.7 million job postings, according to Burning Glass. The graphic

Per Capita Concentration of Online STEM Job Postings



above of the United States demonstrates a strong demand for STEM trained graduates. The graphic on the next page outlines the specific areas for job demand within STEM. Furthermore, and salary for STEM degree holders includes a substantial premium when at the associate degree level where annual wages are over \$66,000 annually.



How does the project enhance the core academic, development of critical skill degrees, and/or research mission of the institution?

The extensive renovation of Jackson College's Whiting Hall is essential in order enhance the critical instructional and workforce training demand for the region. Jackson College is the preeminent leader in education and workforce development that is looked upon by area employers as the educator of first choice. The College is looked upon to provide for a strong cadre of interns, contract training, economic development, and employee certificate and degree graduates. And while not a research-based institution of higher education, Jackson College's Office of Institutional Research and Effectiveness (IRE), does provide extensive outcomes and performance data on the instructional and workforce efforts of the College. Through this Capital Outlay project, Jackson College remains relevant and essential to the employer community by providing the competencies, skills, and abilities for their current employees, as well as with a steady stream of qualified students to meet their workforce needs.

Is the requested project focused on a single, stand-alone facility? If no, please explain.

The projected contemplated by this proposal, is a single, stand-alone-facility, with exterior classroom spaces. However, there is a physical "connector-walkway" to anther nearby building, known as the Health Laboratory Center HLC. That said, no funds proposed in this Capital Outlay request will be associated with the HLC building.

How does the project support investment in or adaptive re-purposing of existing facilities and infrastructure?

As outlined previously, this building is a complete repurposing of the existing facility, with a minor square foot expansion of 20,000 square feet to better accommodate an increased number of simulation centers, training, and prototype lab spaces. Please note that the existing infrastructure (water, sewer, power distribution, boilers, air handlers, etc.) is all in critical need of replacement, and is failing in some areas, and as such, cannot be repurposed. However, much of the classroom furniture will be repurposed into the renovated facility.

Does the project address or mitigate any current health/safety deficiencies relative to existing facilities? If yes, please explain.

The new renovation will indeed correct several current design flaws in the existing building, particularly related to access for people with limited mobility. Further, the new HVAC system contemplated for the facility will include elements that provide for the extreme reduction of airborne disease transmission, by incorporating a variety of filtration and intensive light technologies. Beyond this, the new elevators planned for the existing two-story building, will replace the two smaller ones wherein the cars are insufficient in size so to allow EMT patient transport stretchers/gurneys to enter.

How does the institution measure utilization of its existing facilities, and how does it compare relative to established benchmarks for educational facilities? How does the project help to improve the utilization of existing space and infrastructure, or conversely how does current utilization support the need for additional space and infrastructure?

College has engaged the CampusWorks organization (see: https://www.campusworksinc.com/) to ensure the creation of a fully-integrated, relational ERP system, that will permit the College to provide real-time data regarding facility utilization, utilization rates, as well as improving utilization efficacy. At present, the process is a manual scheduling system and is a lagging indicator. The remodeled facility will include proximity polling systems that allow the college staff to monitor room utilization, energy consumption, occupancy times, etc. As this building is equipped with room and space monitoring systems, other campus facilities will be likewise equipped with an aftermarket product that will be added into the College's ERP data and campus facilities management systems.

This building, even in its current configuration is an essential tool in the College's ability to address critical instructional program needs in multiple applied and technical areas.

How does the institution intend to integrate sustainable design principles to enhance the efficiency and operations of the facility?

Jackson College is committed to becoming carbon neutral by 2028. To that end, the College will utilize Leadership in Energy and Environmental Design (LEED) guidance principles in both design and construction of the facility. The LEED certified building will be designed to save the college operational money, improve operating efficiency, lower the College's carbon emissions, and create healthier spaces for our students, guests, and employees. This work is critical to our ability to address climate change and meeting the Board of Trustee's ESG goals, enhancing organizational resilience, and supporting a more equitable region of the State of Michigan. Additionally, the construction methodologies utilized on this project will likewise be LEED compliant insofar as scrap materials will be sorted and recycled, as will the refuse from the demolition of the building.

Finally, as part of the design process, the project planning cycle will consider more sustainable options for building operations including the use of carbon credits, photovoltaic and ground thermal options. Minimally, the building development process will prioritize the use of highly efficient energy utilization systems, ensure a full building and equipment commissioning process, and closely monitor energy utilization through advance building censoring systems technologies.

Are match resources currently available for the project? If yes, what is the source of the match resources? If no, identify the intended source and the estimated timeline for securing said resources.

Yes, the intended source for the Jackson College 50% match is general operations and bond indebtedness.

If authorized for construction, the state typically provides a maximum of 75% of the total cost for university projects and 50% of the total cost for community college projects. Does the institution intend to commit additional resources that would reduce the state share from the amounts indicated? If so, by what amount?

Given the limited local property tax support for Jackson College operations (i.e., 12% of the College's total revenue stream), and even though multiple requests for additional tax support and/or Headlee Override requests have been declined by Jackson County voters – who have continually denied such requests since 1964, the College is unable to provide additional project match funding for this Capital Outlay project.

It should be noted that such matching is not a requirement of the Capital Outlay legislation, and it is believed that our smaller institution should not be held to the same level of match expectation as other community colleges in the State which have local tax support in excess of 50-60% of their total revenue streams, not to mention the significant tax base of those larger metropolitan areas, as well as their substantial foundation capacities. Such practice is not statutorily required, nor is it equitable in awarding additional application review points for this. We respectfully request the elimination of this practice, or minimally providing some other weighting measure to allow for such huge variation in the resources available to large and smaller institutions.

Will the completed project increase operating costs to the institution? If yes, please provide an estimated cost (annually, and over a five-year period) and indicate whether the institution has identified available funds to support the additional cost.

As a single, discrete building, the total operating costs will be reduced due to incredibly improved HVAC systems, including the introduction of energy management systems, and a reduction of energy costs. The addition of modest supplementary square footage will not create additional operation costs in excess of the savings obtained from energy efficiencies. The additional cleaning team service required for the minor additional spaces will be covered by another half-time support person.

What impact, if any, will the project have on tuition costs?

Students will not feel the effects of any tuition increase beyond those of normal inflationary adjustments permitted by the Governor and the state legislature – which are currently based upon tuition increase caps.

If this project is not authorized, what are the impacts to the institution and its students?

Should Jackson College's request for Capital Outlay be denied, the College will continue to make application for future consideration. Beyond this, the College will be unable to add other instructional programs at a cadence that would allow for timely response to industries' changing needs, let alone attending to rising deferred maintenance costs. As noted previously, part of this project and its renovation is designed to address long-standing and extensive deferred maintenance issues of \$17.2MM that are beyond the immediate financial capabilities of the College. Consequently, the College will be strapped with addressing an unnecessary level of expenses related to energy costs and repairs – in some cases throwing good money after bad.

What alternatives to this project were considered? Why is the requested project preferable to those alternatives?

The College has contemplated other options I opposition to pursuing the capital outlay request, which has included seeking private/donor funding, additional millage support, and partnering with private organizations. None of these options were successful. As an example, the College has only 12% of its total revenue coming from the local taxpayer base. On 14 different occasions since its original millage of 1.33 mills in 1964, however all 14 requests for additional support were denied by voters. The millage, due to the Headlee effect, is now 1.13 mills. Though the College is seeking a Headlee Override request of Jackson County voters in November 2023, it is highly doubtful that it will be successful. This, in part, describes why the College is now working through the option of Capital Outlay to achieve its mission and objectives.