



## **BOARD OF TRUSTEES POLICY**

**Policy Type:** Governance Process

Policy Title: Investment in Governance

Policy Number: GP – 10 Date Adopted: 06/08/20

Version: 1.0

Date Last Reviewed: 03/13/23
Office Responsible: President's

**Reviewing Committee:** Board of Trustees

Consistent with its commitment to excellence in governance, the Jackson College Board of Trustees will invest in its governance capacity.

- 1. Anyone who is, or is considering becoming a candidate for Trustee shall be provided with information that clearly outlines the role of the Board and the Board's expectations of a Trustee, including the Policy Governance methodology.
- 2. Board skills, methods, and supports will be sufficient to assure governing with excellence.
  - 2.1. New Trustees shall receive a complete orientation to ensure familiarity with the organization's issues and structure, and the Board's process of governance.
  - 2.2. Trustees shall have ongoing opportunity for continued education to enhance their Policy Governance capabilities.
  - 2.3. Outreach mechanisms will be used as needed to ensure the Board's ability to listen to owner viewpoints and values.
  - 2.4. Outside monitoring assistance will be arranged so that the Board can exercise sufficient control over organizational performance. This includes, but is not limited to fiscal audit.
- 3. Costs will be prudently incurred, though not at the expense of endangering the development and maintenance of superior governance capability.
  - 3.1. The Board will establish annually, prior to the budget cycle, an annual budget for its own governance and related functions, which shall include funds for Board and Board committee meeting costs; Board education, recruitment and orientation; costs of fiscal audit, legal counsel and any other outside monitoring assistance required; and costs of methods such as focus groups, surveys and opinion analyses to ensure the Board's ability to listen to owner viewpoints and values, professional development, travel, etc. The Board shall be accountable for the use of this budget.
- 4. The Board will use its governance means policies as measurable standards against which the Board's performance can be evaluated.
  - 4.1. The Board will evaluate and discuss the Board's process and performance at each meeting.

- 4.2. Under the leadership of the Board Chair, at least annually the Board will conduct a selfevaluation. As a result of this evaluation, the Board will establish a governance action plan for improvement of identified areas.
  - 4.2.1. The Board will monitor its adherence to its own Governance Process and Board President Delegation policies regularly. Upon the choice of the Board, any policy can be monitored at any time. However, at minimum, the Board will monitor its own adherence to them, according to the following schedule:

| Number  | Policy   | Y1<br>08/2006/21 | Y2<br>08/2106/22 | Y3 08/22—<br>06/23 |
|---------|--|------------------|------------------|--------------------|
|         |  |                  |                  |                    |
| GP-00   | Global Governance Commitment                   |                  |                  | Mar 2023           |
| GP-01   | Governing Style                                | Mar 2021         |                  |                    |
| GP-02   | Board Job Contributions                        | Apr 2021         |                  |                    |
| GP-03   | Board Planning Cycle and Agenda Control        |                  | May 2022         |                    |
| GP-04   | Role of the Board Chair                        | Apr 2021         |                  |                    |
| GP-05   | Role of the Vice Chair                         |                  | Oct 2021         |                    |
| GP-06   | Role of Board Secretary                        |                  | Oct 2021         |                    |
| GP-07   | Board Committee Principles                     |                  |                  | Sep 2022           |
| GP-07.1 | Audit Committee Terms of Reference             | Jan 2020         |                  |                    |
| GP-07.2 | Ownership Linkage Committee Terms of Reference |                  |                  | Feb 2023           |
| GP-08   | Board and Committee Expenses                   |                  |                  | Oct 2022           |
| GP-09   | Board Code of Conduct                          | Jun 2021         | Jun 2022         | Jun 2023           |
| GP-10   | Investment in Governance                       |                  | Apr 2022         |                    |
| GP-11   | Board Linkage with Ownership                   |                  |                  | Feb 2023           |
| GP-12   | Board Linkage with Other Organizations         |                  |                  | May 2023           |
| GP-13   | Special Rules of Order                         |                  | Jan 2022         |                    |
| GP-14   | Handling Operational Complaints                | Feb 2021         |                  |                    |
| GP-15   | Handling Alleged Policy Violations             |                  | Feb 2022         |                    |
| BMD-00  | Global Board-Management Delegation             |                  |                  | Apr 2023           |
| BMD-01  | Unity of Control                               | Oct 2020         |                  |                    |
| BMD-02  | Accountability of the President                |                  |                  | Jan 2023           |
| BMD-03  | Delegation to the President                    | Sep 2020         |                  |                    |
| BMD-04  | Monitoring President Performance               |                  | Sept 2021        |                    |
| BMD-05  | President Succession                           | May 2021         |                  |                    |
| BMD-06  | President Compensation                         |                  | Mar 2021         |                    |

| Date Of<br>Change | Version | Description of Change                                      | Responsible Party |
|-------------------|---------|--|-------------------|
| 06.08.20          | 1.0     | First release following Policy Governance consulting work. | Chief of Staff    |
| 03.13.23          | 1.0     | Review Review - Approved                                   | CEO               |
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