



## Financial Report

Presented to  
President Daniel Phelan  
Jackson College Board of Trustees



Prepared by the Business Office  
January 31, 2024

Jackson College  
Memo From John Globoker, Chief Financial Officer  
For the January 31, 2024 Financial Report

Following is the January 31, 2024 Treasurer's Report summarizing the components of the major revenue and expense lines. Explanations for significant variances are included in this memo.

Note: Budgeted amounts reflect the 2023-2024 Budget as adopted at the June 2023 Board of Trustees meeting.

**General Fund**

**Revenues**

- **State Appropriations** - Jackson College received the fourth of eleven funding installments from the state of Michigan in December. Funds are received from October through August each year.
- **Contract training** - Favorable to budget, due to timing and additional trainings through grant programs.
- **Transfers In** - Favorable to budget, due to a Dental Hygiene transfer and conservative budget.

**Expenses**

- **Wages/Retirement & Benefits** - Favorable to budget, savings realized from vacant positions.
- **Services** - Unfavorable to budget, due to contracted services with CampusWorks for IT, Business Office and PRR Services; Audit Services; and Facilities projects.

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**Auxiliary Fund**

**Revenues**

- **Housing** - Unfavorable to budget as occupancy was lower than expected.
- **Housing Scholarships** - Unfavorable to budget, due to increase in Resident Mentors to support Ready, Set, Jet initiative for the academic year.
- **Potter Center** - Favorable to budget, due to a conservative budget being presented.
- **Hospitality and Meal Plans** - Unfavorable to budget as occupancy was lower than expected.
- **Miscellaneous** - Unfavorable to budget, mainly due to building rentals not meeting expectations.
- **Transfers** - Unfavorable to budget, due to timing of transfers from the Foundation.

**Expenses**

- **Wages/Benefits** - Favorable to budget, due to position vacancies.
- **Services Staffing Agency** - Unfavorable to budget, possibly under budgeted.
- **Services** - Favorable to budget, due to timing of purchases.
- **Materials** - Favorable to budget, due to timing of expenses.
- **Rent, Utilities, insurance** - Favorable to budget, rental of equipment not needed as much compared to previous years
- **Other operating costs** - Unfavorable to budget, due to timing of necessary production costs for shows in Potter Center.
- **Transfers** - Favorable to budget, as transfers to plant, auxiliary, and payment on debt have not yet occurred in FY24.

**Other Notes**

- Operating Reserves - Board policy requires the College have combined operating fund balance reserves greater or equal to two months' operating expenses. As of January 31, 2024 the College is meeting this requirement.

Jackson College  
Revenue and Expense Statement  
General Fund - FY 24  
January 31, 2024  
Preliminary - Unaudited

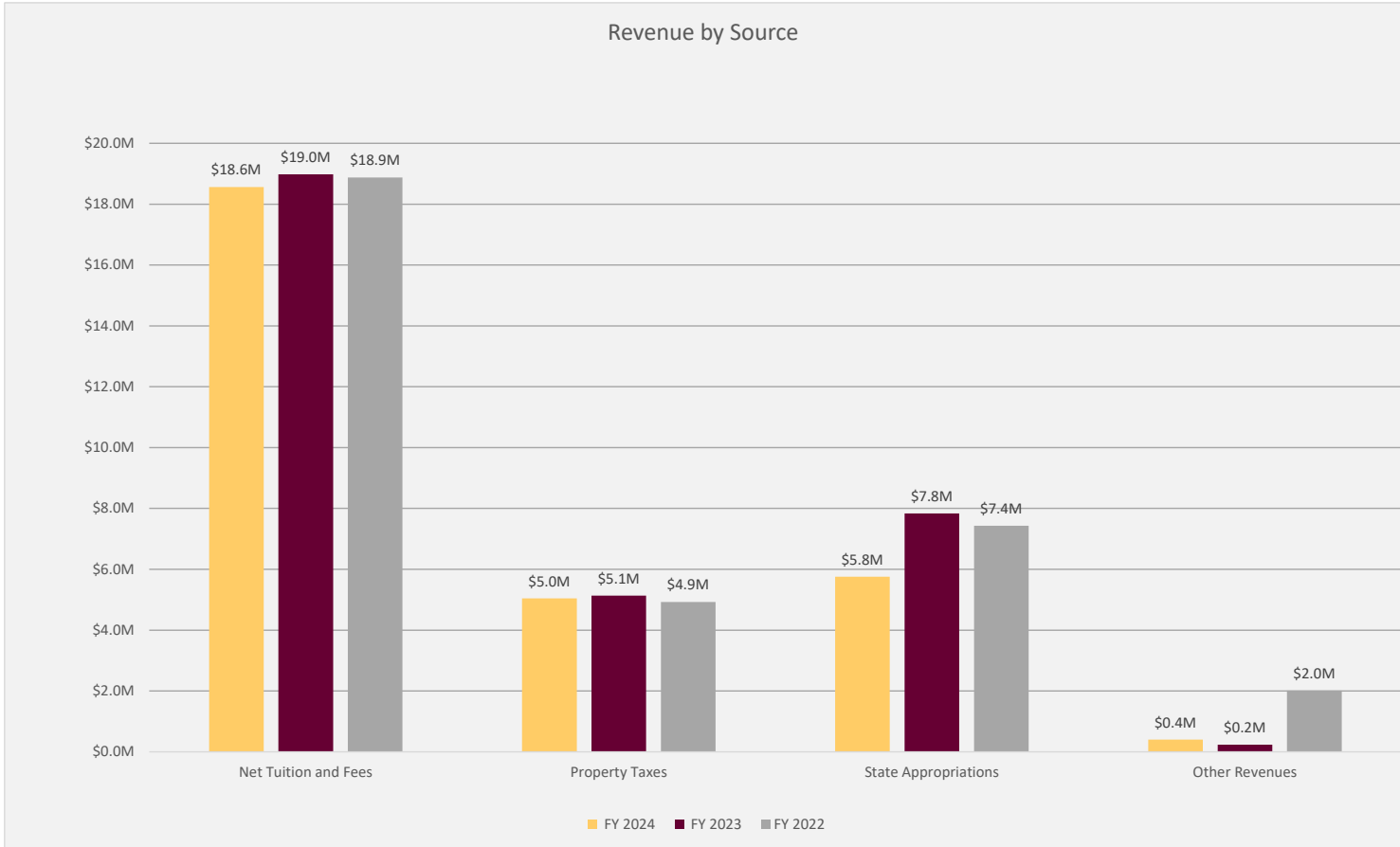
	2023-2024 Original Budget	Percentage of Original Budget	Actual Year to Date	Actual Percentage of Budget	Planned Percentage to Date	Variance of Planned Percentage to Actual	Prior Year to Date*
<b>Revenue</b>							
Gross tuition and fees	\$ 25,240,228	54.5%	\$ 19,143,193	75.8%	75.0%	\$ 213,022	\$ 19,562,953
Less Institutional Scholarships	(860,000)	-1.9%	(576,935)	67.1%	75.0%	68,065	(581,191)
Net tuition and fees	24,380,228	52.6%	18,566,258	76.2%	75.0%	281,087	18,981,762
Property taxes	6,389,547	13.7%	5,043,612	78.9%	75.0%	251,452	5,133,670
State appropriations	15,119,559	32.6%	5,759,259	38.1%	36.4%	261,238	7,833,462
Contract training	100,000	0.2%	164,396	164.4%	58.3%	106,063	54,409
Miscellaneous	353,361	0.8%	210,671	59.6%	58.3%	4,544	148,637
Transfers	-	0.0%	26,304	0.0%	58.3%	26,304	31,464
Transfers - Federal grant funds	-	0.0%	-	0.0%	-	-	-
<b>Total revenues</b>	<b>46,342,695</b>	<b>100.0%</b>	<b>29,770,500</b>	<b>64.2%</b>	<b>57.3%</b>	<b>930,688</b>	<b>32,183,404</b>
<b>Expenses</b>							
Wages	17,633,785	38.0%	8,076,995	45.8%	57.7%	(2,096,342)	8,756,049
Retirement	4,808,404	10.4%	2,363,621	49.2%	57.7%	(410,458)	2,309,126
Benefits	3,129,996	6.8%	1,360,441	43.5%	57.7%	(445,326)	1,682,061
Services - Staffing Agency	3,736,072	8.1%	2,105,039	56.3%	57.7%	(50,387)	2,181,653
Services	4,481,797	9.7%	3,260,059	72.7%	58.3%	645,677	2,634,839
Materials	1,843,739	4.0%	970,815	52.7%	58.3%	(104,699)	1,235,527
Rent, utilities, insurance	1,808,477	3.9%	1,084,535	60.0%	58.3%	29,590	1,092,960
Other operating costs	3,882,654	8.4%	2,083,052	53.7%	58.3%	(181,830)	2,033,030
Transfers-major maintenance	1,146,577	2.5%	668,837	58.3%	58.3%	-	576,272
Transfers-deferred maintenance	-	0.0%	-	0.0%	0.0%	-	-
Transfers-debt service	3,457,494	7.5%	2,016,872	58.3%	58.3%	-	2,601,693
Transfers-Jets Store	-	0.0%	-	0.0%	0.0%	-	210,412
Capital equipment	413,700	0.9%	245,800	59.4%	58.3%	4,475	233,084
<b>Total expenses</b>	<b>46,342,695</b>	<b>100.0%</b>	<b>24,236,066</b>	<b>52.3%</b>	<b>49.2%</b>	<b>(2,609,300)</b>	<b>25,546,706</b>
<b>Income over (under) expenses</b>	<b>\$ -</b>		<b>\$ 5,534,434</b>			<b>\$ 3,539,988</b>	<b>\$ 6,636,698</b>

\*Previous years included "financial statement adjustment" entries to smooth revenues and expenses. In fiscal year 2024, management determined to eliminate the need for these entries and report posted revenues and expenses in the college's ERP, Colleague, as it is a better indicator of the college's position for each month.

Jackson College  
General Fund Revenue Comparison  
1/31/2024

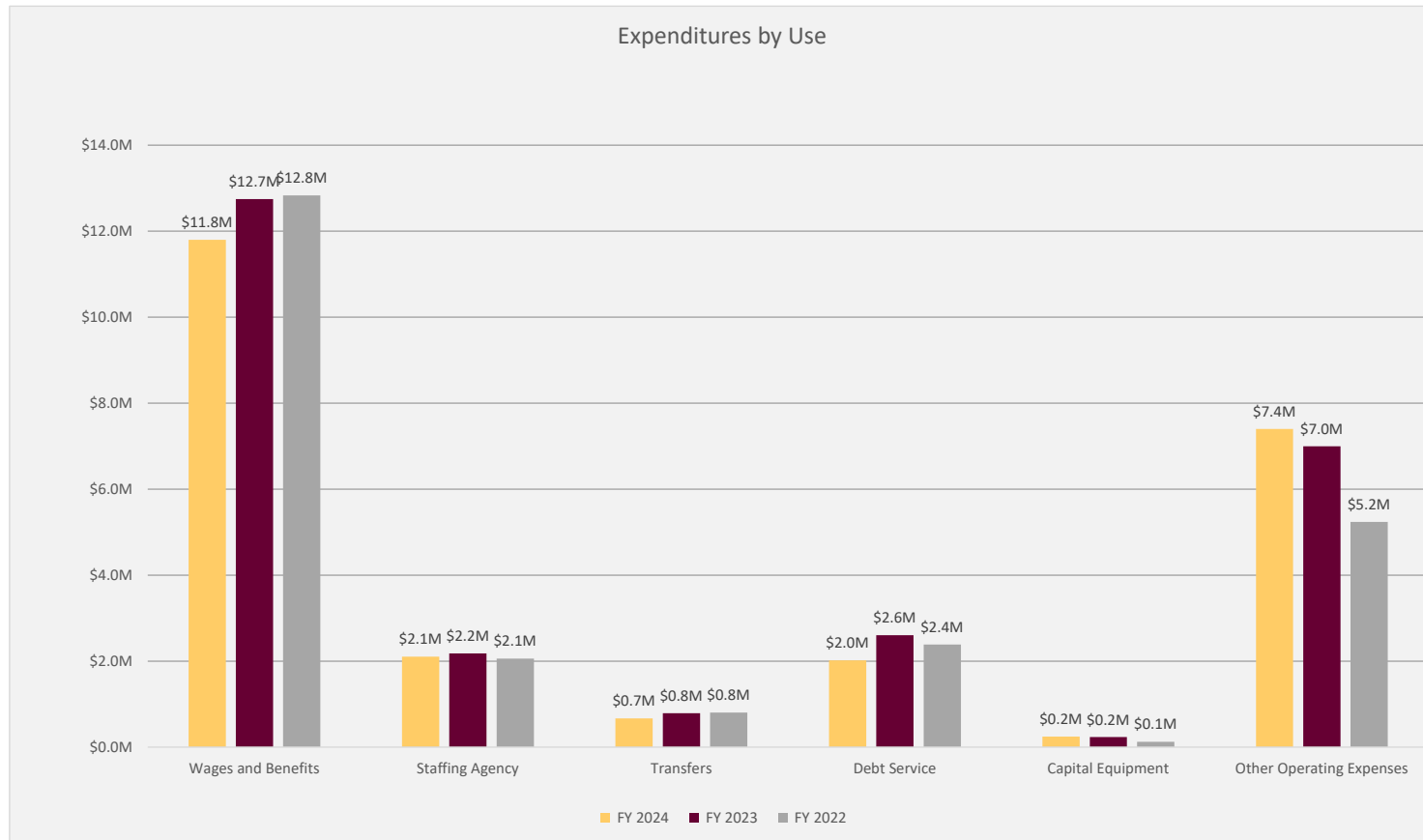
\$29,770,500

Revenue by Source



Jackson College  
General Fund Expenditure Comparison  
1/31/2024

\$24,236,066



Jackson College  
Revenue and Expense Statement  
Auxiliary Services  
January 31, 2024  
Preliminary - Unaudited

	2023-2024 Original Budget	Percentage of Original Budget	Actual Year to Date All Auxiliaries	Actual Percentage of Budget	Planned Percentage to Budget	Auxiliary Units			
						Hospitality Services	Housing	Jets Store Bookstore	Potter Center Performing Arts
<b>Revenue</b>									
Textbook and Class Fees	\$ 2,511,642	34.6%	\$ 2,442,895	97.3%	75.0%	-	-	2,442,895	-
Housing	2,007,800	27.6%	1,441,143	71.8%	75.0%	-	1,441,143	-	-
Less Housing Scholarships	(200,000)	-2.8%	(255,467)	127.7%	75.0%	-	(255,467)	-	-
Sales Bookstore	242,923	3.3%	89,478	36.8%	58.3%	-	-	89,478	-
Potter Center activities	351,000	4.8%	319,596	91.1%	58.3%	-	-	-	319,596
Hospitality and Meal Plans	2,302,577	31.7%	1,504,728	65.3%	75.0%	1,504,728	-	-	-
Miscellaneous	35,000	0.5%	11,111	31.7%	58.3%	-	(300)	-	11,411
Transfers - General Fund	-	0.0%	-	0.0%	0.0%	-	-	-	-
Transfers - Foundation	15,000	0.2%	-	0.0%	0.0%	-	-	-	-
<b>Total revenues</b>	<u>7,265,942</u>	<u>100.0%</u>	<u>5,553,484</u>	<u>76.4%</u>	<u>52.8%</u>	<u>1,504,728</u>	<u>1,185,376</u>	<u>2,532,373</u>	<u>331,007</u>
<b>Expenses</b>									
Wages	\$ 1,611,365	22.2%	\$ 685,079	42.5%	57.7%	344,599	99,575	97,151	143,754
Retirement	418,100	5.8%	169,789	40.6%	57.7%	84,564	12,375	25,040	47,810
Benefits	249,400	3.4%	142,520	57.1%	57.7%	84,875	15,222	15,137	27,286
Services - Staffing Agency	15,000	0.2%	14,098	94.0%	57.7%	14,098	-	-	-
Services	75,500	1.0%	35,709	47.3%	58.3%	12,581	8,638	430	14,060
Materials	2,395,500	33.0%	917,295	38.3%	58.3%	436,222	9,981	469,753	1,339
Rent, utilities, insurance	4,000	0.1%	1,395	34.9%	58.3%	1,395	-	-	-
Other operating costs	474,000	6.5%	379,979	80.2%	58.3%	511	6,531	2,649	370,288
Transfers	2,016,077	27.7%	-	0.0%	58.3%	-	-	-	-
Capital equipment	7,000	0.1%	-	0.0%	58.3%	-	-	-	-
<b>Total expenses</b>	<u>7,265,942</u>	<u>100.0%</u>	<u>2,345,864</u>	<u>32.3%</u>	<u>58.1%</u>	<u>978,845</u>	<u>152,322</u>	<u>610,160</u>	<u>604,537</u>
<b>Income over (under) expenses</b>	<u>\$ -</u>		<u>\$ 3,207,620</u>			<u>\$ 525,883</u>	<u>\$ 1,033,054</u>	<u>\$ 1,922,213</u>	<u>\$ (273,530)</u>

Jackson College  
Balance Sheet and Changes in Fund Balance - FY 24  
January 31, 2024  
Preliminary - Unaudited

	General Fund	Designated Fund	Restricted Fund	CARES Fund	Auxiliary Fund	Endowment Fund	Debt & Property Fund	Activities Fund	Total
<b>Assets</b>									
Cash	\$ 11,888,718	\$ 11,844,754	\$ (4,158,392)	\$ -	\$ (2,530,431)	\$ 17,639	\$ 3,429,412	\$ (1,001,447)	\$ 19,490,253
Restricted cash in escrow	-	-	-	-	-	-	-	-	-
Investments	-	-	-	-	-	2,484	-	-	2,484
Accounts receivable	5,449,442	(37,000)	2,631	-	4,001,408	14,401	90	74	9,431,046
Inventories	29,800	-	-	-	259,204	-	-	-	289,004
Other assets	13,255,128	1,000,000	12,998,500	-	1,044,491	-	82,624,518	1,826,541	112,749,178
<b>Total assets</b>	<b>30,623,088</b>	<b>12,807,754</b>	<b>8,842,739</b>	<b>-</b>	<b>2,774,672</b>	<b>34,524</b>	<b>86,054,020</b>	<b>825,168</b>	<b>141,961,965</b>
<b>Liabilities and Fund Balance</b>									
Accounts payable	760,798	-	39,521	-	32,811	-	115,934	10,047	959,111
Accrued liabilities	1,267,302	-	(11,696)	-	352,842	-	27,937,564	-	29,546,012
Deferred liabilities	5,789,084	-	486,526	-	-	-	-	-	6,275,610
Unearned revenue	62,146	-	-	-	265,636	-	-	-	327,782
Other liabilities	17,200,479	-	11,439,390	-	26,752	-	13,884	18,415	28,698,920
<b>Total liabilities</b>	<b>25,079,809</b>	<b>-</b>	<b>11,953,741</b>	<b>-</b>	<b>678,041</b>	<b>-</b>	<b>28,067,382</b>	<b>28,462</b>	<b>65,807,435</b>
Fund balance	5,543,279	12,807,754	(3,111,002)	-	2,096,631	34,524	57,986,638	796,706	76,154,530
<b>Total liabilities and fund balance</b>	<b>\$ 30,623,088</b>	<b>\$ 12,807,754</b>	<b>\$ 8,842,739</b>	<b>\$ -</b>	<b>\$ 2,774,672</b>	<b>\$ 34,524</b>	<b>\$ 86,054,020</b>	<b>\$ 825,168</b>	<b>\$ 141,961,965</b>
<b>Beginning fund balance</b>									
Net investment in capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	56,327,556	\$ -	\$ 56,327,556
Major Maintenance and Equipment Replacement	-	-	-	-	-	-	6,828,663	-	6,828,663
Restricted	-	690,408	500,762	-	(1,110,990)	34,446	-	-	114,626
Future Operations	8,845	11,725,052	-	-	-	-	-	517,703	12,251,600
	\$ 8,845	\$ 12,415,460	\$ 500,762	\$ -	\$ (1,110,990)	\$ 34,446	\$ 63,156,219	\$ 517,703	\$ 75,522,445
Current year income	29,770,500	392,294	8,478,303	-	5,808,952	78	886,899	373,758	45,710,784
Current year expenses	24,236,066	-	12,090,067	-	2,601,331	-	6,056,480	94,755	45,078,699
<b>Ending fund balance</b>	<b>\$ 5,543,279</b>	<b>\$ 12,807,754</b>	<b>\$ (3,111,002)</b>	<b>\$ -</b>	<b>\$ 2,096,631</b>	<b>\$ 34,524</b>	<b>\$ 57,986,638</b>	<b>\$ 796,706</b>	<b>\$ 76,154,530</b>