### JACKSON COLLEGE



FISCAL YEAR 2020 FIVE-YEAR MASTER PLAN

October 2019

### JACKSON COLLEGE 5-Year Master Plan FISCAL YEAR 2020 Addendum: October, 2019

### **Executive Summary**

### Section 1- Mission Statement -Strategic Plan

Jackson College 5-Year Master Plan attempts to follow the format required by the Office of the State Budget. The College's plan revolves around the "Strategic Agenda" adopted by the Jackson College Board of Trustees. This Strategic agenda is included in **Section 1** along with our mission

### **Section 2- Instructional Programming**

Section 2 is the College's program offerings. All programs, degrees offered, and requirements are included in the Academic Catalog. You can follow this link to an electronic copy of the catalog: <u>http://www.jccmi.edu/studentservices/catalog/</u>

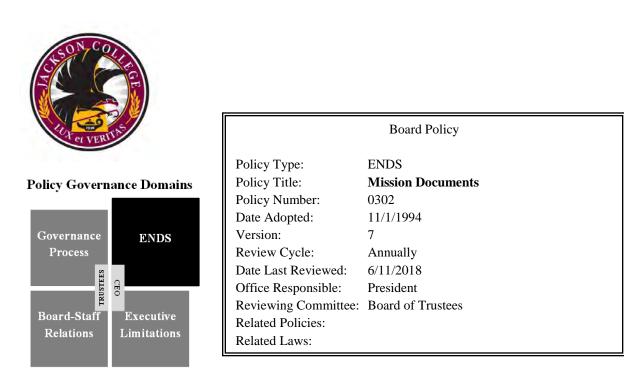
### Section 3- Staffing and Enrollment

Staffing ratios and enrollment by discipline analysis, as developed by our Intuitional Research Department is included in **Section 3** and is used to assist in determining the demand over the last few years. Of course, employer's demand for positions, such as nurses, is also taken into consideration.

### **Section 4-Master Plan**

The college has entered into a vast remodeling and expansion of the buildings. The Potter Center is in need roof work. Each time a building project is selected, that building is completely analyzed by architects and engineers to determine what major maintenance needs to be done while updates of expansions are completed. The current 5-year plan is included in the **Facilities Assessment** part of this section. This is based on available funds and is constructed to be our implementation plan. As additional funds are made available, those items identified in the master plan will be included on a need basis.

Section 1-Mission Statement and Strategic Agenda



### **Policy Summary: Mission Documents**

Jackson College clearly articulates its mission through various public documents, including statements of mission, purpose, values and beliefs. These documents also identify the nature, scope, and intended constituents of the higher education programs and services the College provides. To that end, the following policy is advanced:

Policy Statement:

- 1. All Mission Documents will be reviewed, in depth, minimally, at the Board's Spring Planning Session.
- 2. The review shall consider the documents' currency and relevance, and ensure that they explain the extent of the College's emphasis on the various aspects of its mission, such as instruction, student success, scholarship, clinical service, public service, economic development, and cultural purpose.
- 3. The creation of Board ENDs statements will logically flow from these Mission Documents.
- 4. The College's Statement of Mission is:

-Together we inspire and transform lives.

5. The College's Statement of Vision is:

Jackson College is a world-class institution of higher learning where learners succeed and community needs are met.

6. The College's Statement of Beliefs is:

As employees of Jackson College, an innovative institution totally committed to student success (TCS<sup>2</sup>) we believe:

- The success of our students is always our first priority;
- We must perform our jobs admirably, giving our best service and support every day, for everyone;
- Teamwork is founded upon people bringing different gifts and perspectives;
- We provide educational opportunities for those who might otherwise not have them;
- In providing employees with a safe and fulfilling work environment, as well as an opportunity to grow and learn;
- Our progress must be validated by setting goals and measuring our achievements;
- We must make decisions that are best for the institution as a whole;
- Building and maintaining trusting relationships with each other is essential;
- Competence and innovation are essential means of sustaining our values in a competitive marketplace;
- We make a positive difference in the lives of our students, our employees, and our communities;
- In the principles of integrity, opportunity and fairness;
- We must prepare our students to be successful in a global environment; and
- Our work matters.
- 7. The College's Statement of Values is:

Integrity: We demonstrate integrity through professional, ethical, transparent, and consistent behavior in both our decision-making and in our treatment of others; being accountable for our work and actions is the basis of trust.

Caring: We demonstrate caring through attentive and responsive action to the needs of students and others. We listen with open minds, speak kindly, and foster relationships based on mutual respect and trust. COLLABORATION- We demonstrate collaboration through the mutual commitment of individuals and organizations who come together for a common cause, encouraging self-reflection, teamwork, and respect for ourselves and others.

Quality: We demonstrate quality through innovation in the continuous improvement of all processes and services, encouraging students and others to become creative thinkers.

Inclusion: We demonstrate inclusion by seeking involvement and providing access for those with diverse backgrounds to work toward a culture of equality while maintaining differences in a respectful way.

Service: We demonstrate service by striving to make the communities we serve great places to live, work, and learn through our involvement, both as an organization and as individuals.

Leadership: We demonstrate leadership by nurturing the full development of those we serve, identifying and empowering individuals' greatest strengths.

# Strategic Agenda

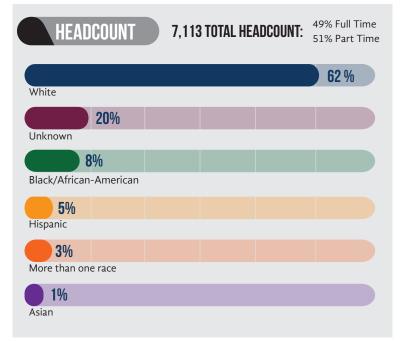
The link below will take you to the most up to date strategic agenda information for Jackson College.

https://www.jccmi.edu/wp-content/uploads/Strategic-Agenda-FY-19.pdf

**Section 2-Instructional Programming** 



# 2019 FAST FACTS



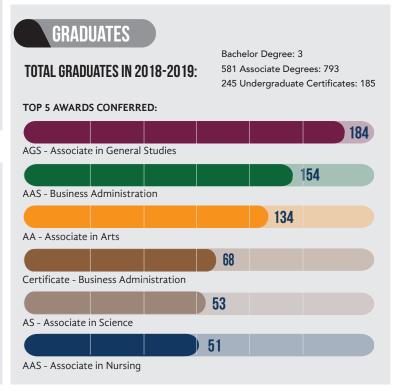
STUDENT TO FACULTY STUDENT TO FACULTY RATIO 16/1 STUDENT *****	FINANCIAL AIDD18-2019 students who receive financial aid.55%SCHOLARSHIPS45%PELL GRANTS23%STUDENT LOANS
AGE DEMOGRAPHIC 64% 36% 36% 24 AND UNDER 25 AND OVER	ENROLLMENT

### ABOUT JACKSON COLLEGE

Jackson College was founded as Jackson Junior College in 1928 and operated as a division of the Jackson Union School District, sharing lab and library facilities with the high school.

In 1962, Jackson County voters created Jackson Community College as a distinct entity; and in 1964, they passed a charter millage that still helps to fund the College today. Rapid enrollment and program growth in the 1960s spurred the College to build a new campus on its present site located at 2111 Emmons Road, Jackson, MI.

Today, the College's Central Campus is more than 500 acres and sits on a scenic rural site six miles south of the city of Jackson. Jackson College also operates Jackson College (a) LISD TECH in Adrian, the Clyde E. LeTarte Center, Hillsdale and W. J. Maher Campus in Jackson. In June 2013, in light of the College's decision to begin development of curriculum for two new bachelor degree programs and increased efforts in international studies, the board of trustees voted to change the name to Jackson College.



Source: Web Query - enrolled breakdown 2018-2019

### **PROGRAMS OF STUDY**

Bachelor Degrees: Bachelor of Science in Energy Systems Management

Transfer Degrees: Associate in Arts Associate in General Studies Associate in Science

In addition, several transfer program options are available, including: English Physical Therapy History Pre-Law Mathematics Psychology Music Social Work

Occupational Degree: Associate in Applied Science

#### BUSINESS & COMPUTER TECHNOLOGY PATHWAY:

Accounting Business Administration Cloud Networking Computer Networking Computer Service Computer Support Cybersecurity E-Commerce Entrepreneurship Executive Assistant Management Marketing Microsoft Office Specialist Project Management Software Engineering Sports Management

#### HEALTH SCIENCES PATHWAY:

Allied Health General Studies Cardiac Sonography **Dental Hygiene EKG** Technician **Electronic Health Records Specialist Emergency Medical Technology General Sonography** Health Administration/ **Insurance Specialist Health Sciences Foundations** Medical Assistant Medical Insurance Coder/Biller **Medical Office Support Medical Sciences** Nursing **Phlebotomy Technician** Radiography **Respiratory Care** Vascular Sonography

HUMAN SERVICES PATHWAY: Behavioral Sciences Corrections Law Enforcement



LIBERAL ARTS PATHWAY: 3D Design & Animation Art (Studio) Digital Photography Graphic Design

SCIENCE, ENGINEERING & MATHEMATICS PATHWAY: Engineering Environmental Science Science

SKILLED TRADES & AGRICULTURE PATHWAY: Advanced Manufacturing Aviation Flight Technology Agriculture Technology Electrician Electronic Technology Energy Systems Occupational Studies

New programs are frequently being developed; to learn more visit www.jccmi.edu/academics, or speak with admissions staff or a student success navigator. If you are thinking about transferring, Jackson College has agreements in place with many universities to allow a seamless experience.



Central Campus 2111 Emmons Road Jackson, MI 49201 517.787.0800



Clyde LeTarte Center 3120 W. Carleton Road Hillsdale, MI 49242 517.437.3343



W.J. Maher Campus 3000 Blake Road Jackson, MI 49201 517.768.7097



Jackson College Flight Center Reynolds Airport 3610 Wildwood Avenue Jackson, MI 49201 517.787.7012



Jackson College @ LISD TECH 1376 Main Street Adrian, MI 49221 517.265.5515

**Section 3-Staffing and Enrollment** 

# Fall 2019 – Employee Profile

Source: Webi Frozen File – IPEDS HR- Time Period: 09/01/2019-



**Female** 

312

59%

# Total Employees: 530

		Position Type		Ger	nder
	Faculty	Administration	Classified/Tech	Male	F
FT	71	44	108	214	
РТ	268	1	37	41%	

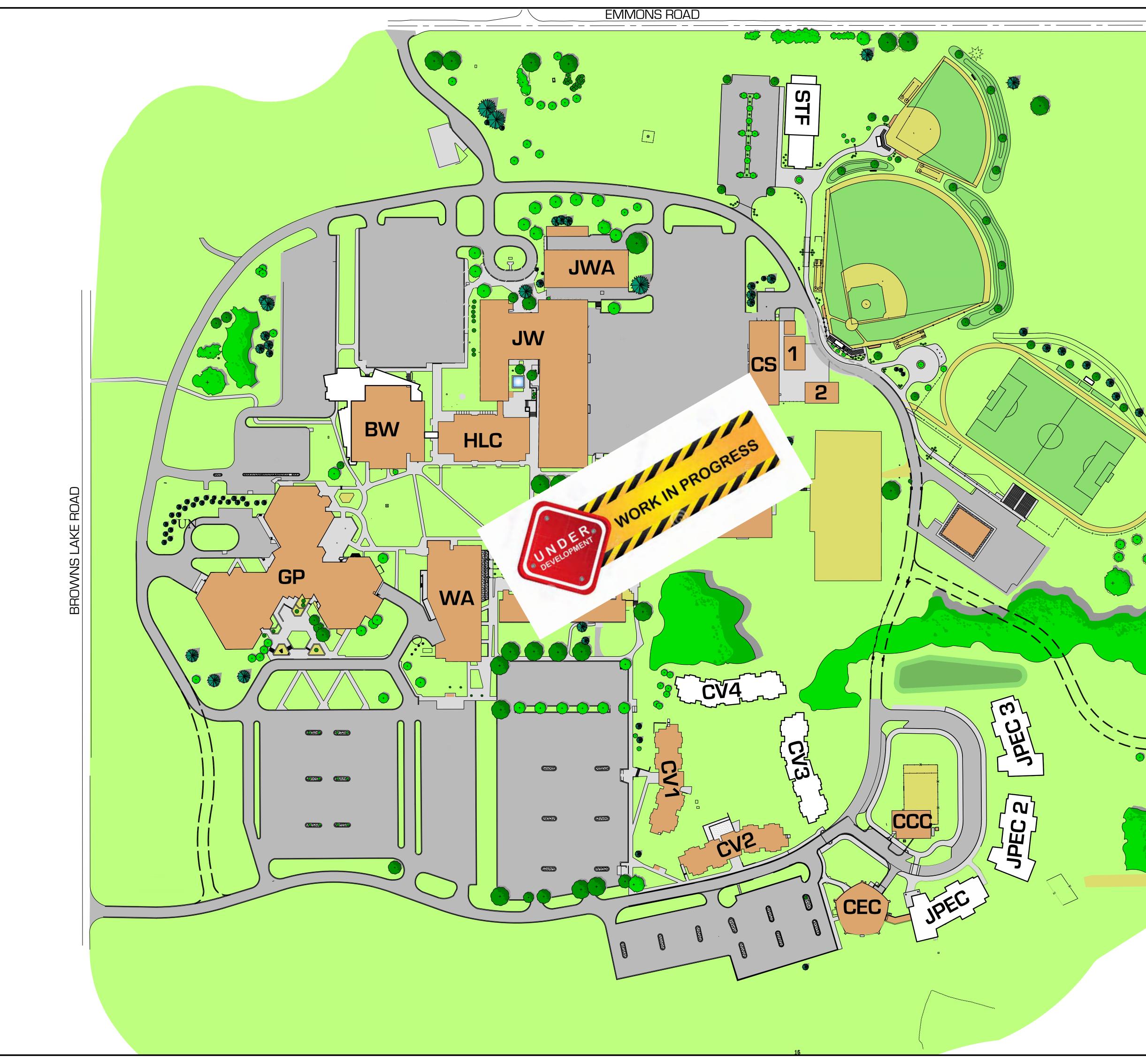
Race/Ethnicity										
American Indian	Asian	Black/African American	Hispanic	Two or More Races	White	Unknown	Native Hawaiian or Other Pacific Islander			
*	*	21	*	0	307	197	0			

\*Less then 10 individuals to report

### Jackson College Employee to Student Ratios Fiscal Year 2019

	Annual FTE Students	3567	,	
Employee Classification Administrators	<u>FT Employee Count</u> 44	FT Employee/Student Ratio 1 to 81	<b>PT Employee Count</b> 1	PT Employee/Student Ratio 1 to 3567
Staff	108	1 to 33	37	1 to 96
Faculty	71	1 to 50	268	1 to 13

**Section 4-Master Plan** 





	$\bigcap$			
		BW	-	<b>BERT WALKER HALL</b> FINE ARTS/LIBERAL ARTS/CENTER FOR STUDENT SUCCESS/ADJUNCT FACULTY OFFICES/WALKER COMMONS
		CCC	-	CHILD CARE CENTER ABC ACADEMY
+		CEC	-	<b>COMMUNITY EVENTS CENTER</b> RUNNING TRACK/FITNESS CENTER/ RACQUETBALL
		CS	-	<b>CAMPUS SERVICES</b> FACILITIES/PRINT SHOP/SHIPPING RECEIVING
		CV	-	CAMPUS VIEW STUDENT RESIDENCE
		FH	-	VICTOR CUISS FIELDHOUSE
		GP	-	<b>GEORGE POTTER CENTER</b> PERFORMING ARTS/ADMINISTRATION/ ADMISSIONS/DINING
		HLC	-	HEALTH LABORATORY CENTER
		JM	-	JAMES MCDIVITT HALL SCIENCE LABS/GENERAL CLASSROOMS/ MCDIVITT COMMONS
	UE AVE	JPEC	-	JACKSON PREPARATORY EARLY COLLEGE
	HAG	JW	-	JUSTIN WHITING HALL RAWAL CENTER FOR HEALTH PROFESSIONS/ GENERAL CLASSROOMS
		JWA	-	JUSTIN WHITING ANNEX AUTO TECHNOLOGY/AUTO BODY/DIESEL
		STF	-	SPORTS TRAINING/RESTROOMS/ CONCESSIONS
		WA	-	WILLIAM ATKINSON HALL INFO COMMONS/STUDENT CENTER/ BOOKSTORE/INTERNET CAFE
				JACKSON COLLEGE
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Jackson College									
Facilities Assessment									
October 2019									
								Replacement	
BUILDING	Site	Location	Constructed	Gross Sq. Ft	Net Assign	Ratio	Utilization	Value	P
Bert H Walker Hall SBA			4070	50.000	17.040	0.4.40/	54.00/	<b>\$00.500.000</b>	Maintenance only
Building	A	Central Campus	1972	56,820	47,946	84.4%	51.0%		
	В	Central Campus	1969	17,135	10,236	59.7%	90.0%	\$2,000,000	Maintenance only
George Potter Center	С	Central Campus	1976	147,372	141,929	96.3%	70.0%	\$25,000,000	Maintenance only
	~		4000	70.070	00.005	04.004	40.00/	<b>\$40,000,000</b>	One of the last instructiona
	D	Central Campus	1969	76,973	62,825	81.6%	48.0%	. , ,	a comprehensive renovatio
Justin R Whiting Hall	E	Central Campus	1967	81,266	78,418	96.5%	44.0%	. , ,	Maintenance only
Justin R Whiting Hall Annex	F	Central Campus	1968	13,401	12,853	95.9%	53.0%		Maintenance only
Victor Cuiss Fieldhouse	Н	Central Campus	1971	55,952	49,576	88.6%	20.0%		Maintenance only
Jets Hangar	I	Central Campus	1977	14,300	13,500	94.4%	90.0%	\$2,000,000	Maintenance only
Dahlem Environmental									
Education Center	J	Central Campus	1975	3,005	2,850	94.8%	90.0%	\$350,000	Maintenance only
William Atkinson Hall SBA	V		0007	50.050	07.400	05.00/	04.00/	<b>\$40,000,000</b>	Maintononaa anki
Building	<u>к</u>	Central Campus	2007	56,950	37,120	65.0%	61.0%		Maintenance only
Campus View Apartments	L	Central Campus	2008	42,500	38,000	89.4%	95.0%		Maintenance only
· ·	Μ	Central Campus	2010	44,000	39,000	88.6%	95.0%		Maintenance only
Health Learning Center	Ν	Central Campus	2011	42,390	25,060	59.1%	Fall 2011	\$13,000,000	Maintenance only
Parking Lots		Central Campus	Various	14.36 acres	1,841 spaces				Maintenance only
Central Electric Distrubrion		Central Campus	Various						Maintenance only
JCC at Lenawee VoTech									
SBA Building	0	Adrian	2003	26,000	24,000	92.3%	70.0%	\$3,500,000	Maintenance only
Parking Lots		Adrian	2003						Maintenance only
Central Electric Distrubrion		Adrian	2003						Maintenance only
Clyde LeTarte Center	R	Hillsdale	Unknown	10,640	9,600	90.2%	80.0%	\$2,000,000	Maintenance only
Parking Lots	••	Hillsdale	Unknown	10,040	0,000	00.270	00.070	,000,000	Maintenance only
Central Electric Distrubrion		Hillsdale	Unknown						Maintenance only
Jackson Flight Center	Т	Jackson Airport	Unknown	5,175	4,700	90.8%	25.0%	\$300,000	Maintenance only
North Campus	U	Jackson North	1980	42,335	40,000	94.5%	75.0%		2/3 currently used 1/3 unoc

Droisoto
Projects
nal facilities on campus in need of tion.
occupied Maintenance only
ge Dormotories, Inc.

# Jackson College Fiscal Year 2020 - 2026

Facilities Plan

6/30/202	19 General Fund 19 Designated Fund				Funds	Funds	Oper	ating Expense
6/30/202				-	-	702,461		-
				-	-	8,603,678		-
	19 Building & Site Fund			-	4,165,004	-		-
_,,	Projected Balance 6/30/2019		\$	- \$	4,165,004	9,306,139	\$	7,592,200
	Fiscal Year 2019-20							
Central Campus	Roof Repairs			-	(330,000)	-		-
Central Campus	West Beltway Improvements, Lighting, Curbing & Signage			-	(1,750,000)	-		-
Potter Center	Cooling Tower Replacement			-	(160,000)	-		-
Central Campus	Deferred Building and Site Maintenance Plan			-	(50,000)	-		-
Central Campus	Athletic Field Improvements			-	(300,000)	-		-
Central Campus	Pottery Kiln Relocation				(50,000)			
Central Campus	Demolition of Kimmel House				(25,000)			
Central Campus	William Atkinson Office Renovations				(185,000)			
Central Campus	E-Sports Arena Build Out				(95,000)			
Central Campus	Wayne State University Center				(485,000)			
Central Campus	Jets Fitness Trail			-	(650,000)	-		-
Hillsdale Campus	Building Improvements			-	(350,000)	-		-
Central Campus	CV4 Student Housing				(500,000)			
	Planned 6/30/2020 Transfer			_	805,000	-		-
	Projected Balance 6/30/2020		\$	- \$	40,004	9,306,139	\$	7,964,363
	Fiscal Year 2020-21				(250,000)			
Central Campus	CV4 Student Housing	0 007 500			(360,000)			
Capital Outlay Project	Health, Movement Science & Sports Management (HSM) Building	8,937,500		-	-	-		-
Capital Outlay Project	Health, Movement Science & Sports Management (HSM) Building	(8,937,500)	6 9 9 9	-	-	-		-
Capital Outlay Project	Health, Movement Science & Sports Management (HSM) Building		6,383					
Capital Outlay Project	Health, Movement Science & Sports Management (HSM) Building		(6 <i>,</i> 383	,932)	(=0,000)			
Central Campus	Deferred Building and Site Maintenance Plan			-	(50,000)	-		-
Various	Misc. Building and Site Repairs			-	(100,000)	-		-
Central Campus	Athletic Field Improvements			-	(300,000)	-		-
Central Campus	Storm Water Retention Project				(750,000)			
Central Campus	Courtyard Improvements			-	(500,000)	-		-
	Planned 6/30/2021 Transfer			-	805,361	-		-
	Projected Balance 6/30/2021	\$-	\$	- \$	(1,214,635)	5 9,306,139	Ş	7,998,375
	Fiscal Year 2021-22							
Capital Outlay Project	Health, Movement Science & Sports Management (HSM) Building		2,553					
Capital Outlay Project	Health, Movement Science & Sports Management (HSM) Building		(2,553	,568)				
Central Campus	Courtyard Improvements			-	(500,000)	-		-
Central Campus	Misc. Building and Site Repairs			-	(150,000)	-		-
Central Campus	Athletic Field Improvements			-	(350,000)	-		-
Central Campus	Roof Repairs			-	(300,000)	-		-
	Planned 6/30/2022 Transfer			-	538,108	-		-
	Projected Balance 6/30/2022	\$-	\$	- \$	(1,976,527)	9,306,139	\$	8,149,915

	Fiscal Year 2022-23							
Central Campus	Courtyard Improvements		-		(1,000,000)	-		-
Various	Misc. Building and Site Repairs		-		(150,000)	-		-
Central Campus	Athletic Field Improvements		-		(350,000)	-		-
Central Campus	Roof Repairs		-		(300,000)	-		-
	Planned 6/30/2023 Transfer		-		129,722	-		-
	Projected Balance 6/30/2023	\$ -	\$ -	\$	(3,646,805) \$	9,306,139	\$	8,285,005
	Fiscal Year 2023-24							
Central Campus	Courtyard Improvements		-		(1,000,000)	-		-
Various	Misc. Building and Site Repairs		-		(150,000)	-		-
Central Campus	Athletic Field Improvements		-		(350,000)	-		-
Central Campus	Roof Repairs		-		(300,000)	-		-
	Planned 6/30/2024 Transfer		-		691,876	-		-
	Projected Balance 6/30/2024	\$ -	\$ -	\$	(4,754,929) \$	9,306,139	\$	8,420,719
	Fiscal Year 2024-25							
Central Campus	Courtyard Improvements		-		(1,000,000)	-		-
Various	Misc. Building and Site Repairs		-		(150,000)	-		-
Central Campus	Athletic Field Improvements		-		(350,000)	-		-
Central Campus	Roof Repairs		-		(300,000)	-		-
	Planned 6/30/2025 Transfer		-		1,000,000	-		-
	Projected Balance 6/30/2025	\$ -	\$ -	\$	(5,554,929) \$	9,306,139	\$	8,600,000
	Fiscal Year 2025-26							
Central Campus	Courtyard Improvements		-		(1,000,000)	-		-
Various	Misc. Building and Site Repairs		-		(150,000)	-		-
Central Campus	Athletic Field Improvements		-		(350,000)	-		-
Central Campus	Roof Repairs		-		(300,000)	-		-
	Planned 6/30/2026 Transfer		-		1,000,000	-		-
	Projected Balance 6/30/2026	\$ -	\$ -	Ś	(6,354,929) \$	9,306,139	Ś	8,800,000

Note: Projects are advanced based upon available funding.



Average Class	Size	Duplicated	COLLEC
Year	Sections	Headcount	Average
2018-2019	2,289	33,903	14.8
2017-2018	2,019	30,314	15.0
2016-2017	2,236	33,058	14.8
2015-2016	2,518	37,044	14.7
2014-2015	2,283	36,197	15.9
2013-2014	2,883	38,188	13.2
2012-2013	2,559	41,826	16.3
2011-2012	2,850	47,799	16.8
2010-2011	3,053	56,055	18.4
2009-2010	3,072	58,410	19.0
2008-2009	2,900	48,197	16.6
2007-2008	2,791	43,500	15.6
2006-2007	2,514	39,959	15.9
2005-2006	2,356	36,640	15.6
2004-2005	2,309	36,960	16.0
2003-2004	2,226	36,030	16.2
2002-2003	3,054	38,956	12.8
2001-2002	3,149	37,326	11.9
2000-2001	3,306	36,153	10.9
1999-2000	3,689	36,920	10.0
1998-1999	3,795	41,555	10.9
1997-1998	3,900	44,186	11.3

Source : ACS6 worksheet

#### ASTRA SCHEDULE 1

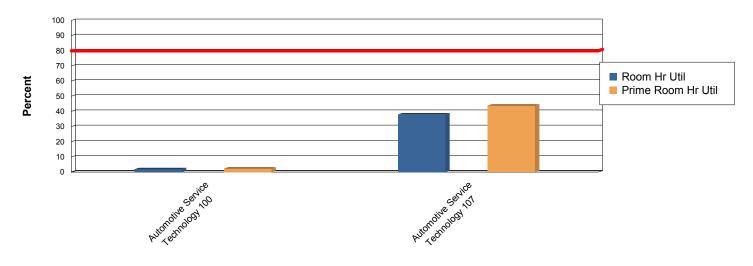
Average Weekly Utilization for Sections and Events by Building and Room with Primetime

Space Utilization Term Weeks: 15.00

Hours in Standard Week: 65.00 Dates: 9/4/2018 - 8/16/2019 10/1/2019 11:39 am

### Standard Week: Monday, Tuesday, Wednesday, Thursday, Friday - 8:00 AM to 10:00 PM

Primetime: Monday,	, Tuesday, Wednesda	Hours in Primetime: 52.00				
Building - Room	Roomtype	Room Hrs.	Room Hr. Util.	Prime Room Hrs.	Prime Room Hr. Util	Prime Ratio
Central Campus -	•					
Automotive Service	Technology					
100	CLASSROOM	1.20	1.85%	1.20	2.31%	100.00%
107	CLASSROOM	24.70	38.00%	22.80	43.85%	92.31%
Automotive Service	Te 2 room(s)	25.90	19.92%	24.00	23.08%	92.66%



Bert Walker Hall						
144	CONFERENCE ROOM	47.20	72.62%	34.67	66.67%	73.45%
144/145	CONFERENCE ROOM	51.47	79.18%	38.47	73.97%	74.74%
145	CONFERENCE ROOM	43.53	66.97%	31.97	61.47%	73.43%
146	CONFERENCE ROOM	32.87	50.56%	24.10	46.35%	73.33%
205	CLASSROOM	80.40	123.69%	71.73	137.95%	89.22%
206	BREAKOUT	20.22	31.11%	17.29	33.25%	85.49%
207	BREAKOUT	0.20	0.31%	0.20	0.38%	100.00%
208	CLASSROOM	60.88	93.66%	54.71	105.21%	89.87%
209	CLASSROOM	57.21	88.02%	48.27	92.82%	84.37%
210	CLASSROOM	76.89	118.29%	67.86	130.49%	88.25%
211	BREAKOUT	18.00	27.69%	15.67	30.13%	87.04%
212	BREAKOUT	9.50	14.62%	7.27	13.97%	76.49%
216	CLASSROOM	69.82	107.42%	64.86	124.72%	92.89%
253	BREAKOUT	0.60	0.92%	0.60	1.15%	100.00%
262	BREAKOUT	17.80	27.38%	13.93	26.79%	78.28%
265	BREAKOUT	6.43	9.90%	5.90	11.35%	91.71%
267	CONFERENCE ROOM	13.97	21.49%	11.87	22.82%	84.96%
273	BREAKOUT	6.87	10.56%	6.03	11.60%	87.86%
275	CONFERENCE ROOM	28.20	43.38%	21.73	41.79%	77.07%

# A STRA SCHEDULE

20 10

0

CLASSROOM

Fieldhouse



34.31%

16.27

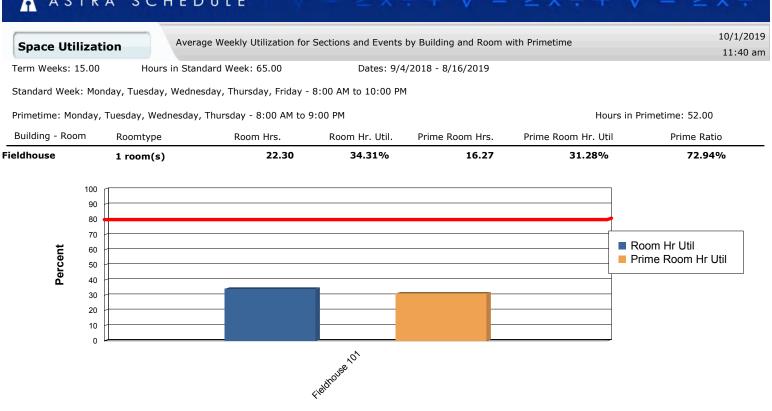
31.28%

Campe View 102

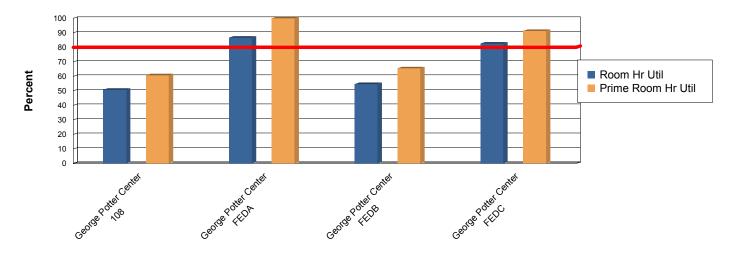
22.30

72.94%

# A STRA SCHEDULE



George Potter Center						
108	CLASSROOM	33.00	50.77%	31.60	60.77%	95.76%
FEDA	CONFERENCE ROOM	56.32	86.65%	52.52	101.00%	93.25%
FEDB	CONFERENCE ROOM	35.57	54.72%	34.10	65.58%	95.88%
FEDC	CONFERENCE ROOM	53.68	82.58%	47.50	91.35%	88.49%
George Potter Center	4 room(s)	178.57	68.68%	165.72	79.67%	92.81%



Health Laboratory Center								
101	CLASSROOM	63.33	97.44%	58.50	112.50%	92.37%		
104	CLASSROOM	56.37	86.72%	50.80	97.69%	90.12%		
108	BREAKOUT	5.83	8.97%	5.10	9.81%	87.43%		
109	BREAKOUT	4.80	7.38%	4.07	7.82%	84.72%		
111	LAB - NURSING	24.80	38.15%	19.27	37.05%	77.69%		
112	BREAKOUT	0.33	0.51%	0.00	0.00%	0.00%		

# ASTRA SCHEDULE

#### **Space Utilization**

Average Weekly Utilization for Sections and Events by Building and Room with Primetime

Dates: 9/4/2018 - 8/16/2019

10/1/2019

#### Term Weeks: 15.00

11:40 am

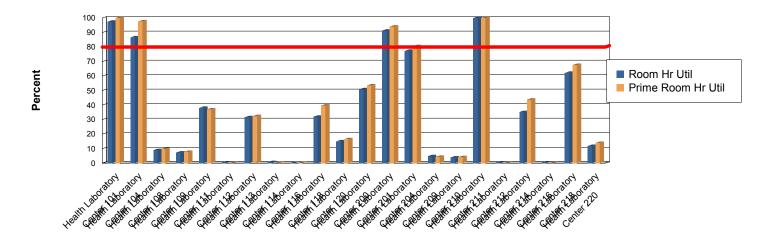
Hours in Primetime: 52.00

Standard Week: Monday, Tuesday, Wednesday, Thursday, Friday - 8:00 AM to 10:00 PM

Hours in Standard Week: 65.00

Primetime: Monday, Tuesday, Wednesday, Thursday - 8:00 AM to 9:00 PM

Building - Room	Roomtype	Room Hrs.	Room Hr. Util.	Prime Room Hrs.	Prime Room Hr. Util	Prime Ratio
113	CONFERENCE ROOM	20.57	31.64%	16.83	32.37%	81.85%
114	LAB - NURSING	0.47	0.72%	0.17	0.32%	35.71%
116	BREAKOUT	0.07	0.10%	0.07	0.13%	100.00%
118	LAB - NURSING	20.80	32.00%	20.63	39.68%	99.20%
120	BREAKOUT	9.76	15.01%	8.59	16.52%	88.04%
200	CONFERENCE ROOM	33.07	50.87%	27.83	53.53%	84.17%
201	LAB - MOA	59.33	91.28%	48.93	94.10%	82.47%
204	LAB - RES	50.30	77.38%	41.90	80.58%	83.30%
209	BREAKOUT	3.12	4.80%	2.29	4.40%	73.31%
210	BREAKOUT	2.57	3.95%	2.17	4.17%	84.42%
211	LAB - EMS	78.66	121.01%	72.19	138.82%	91.78%
212	BREAKOUT	0.33	0.51%	0.00	0.00%	0.00%
214	LAB - RAD	22.90	35.23%	22.77	43.78%	99.42%
216	BREAKOUT	0.33	0.51%	0.00	0.00%	0.00%
218	LAB - DMS	40.47	62.26%	35.20	67.69%	86.99%
220	BREAKOUT	7.73	11.90%	7.27	13.97%	93.97%
Health Laboratory C	en 22 room(s)	505.93	35.38%	444.57	38.86%	87.87%



James McDivit	tt Hall					
101	LAB - BOTANY	54.50	83.85%	51.13	98.33%	93.82%
104	LAB - BIOLOGY	45.00	69.23%	40.98	78.80%	91.06%
107	LAB - GEOLOGY	47.10	72.46%	36.57	70.32%	77.64%
115	CLASSROOM	58.84	90.53%	55.91	107.52%	95.02%
131	LAB - BIOLOGY	37.97	58.41%	36.47	70.13%	96.05%
133	LAB - BIOLOGY	41.47	63.79%	41.03	78.91%	98.95%
135	LAB - GENERAL SCIENCE	31.23	48.05%	31.23	60.06%	100.00%
141	CLASSROOM	66.69	102.60%	61.86	118.95%	92.75%
147	CLASSROOM	57.67	88.72%	53.97	103.78%	93.58%
151	CLASSROOM	48.83	75.13%	46.57	89.55%	95.36%
202	CLASSROOM	71.54	110.07%	71.54	137.59%	100.00%
203	LAB - PHYSICS	21.37	32.87%	21.12	40.62%	98.86%
207	LAB - PHYSICS	34.00	52.31%	31.06	59.72%	91.34%

#### **Space Utilization**

Average Weekly Utilization for Sections and Events by Building and Room with Primetime

10/1/2019 11:40 am

Hours in Primetime: 52.00

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Term Weeks: 15.00
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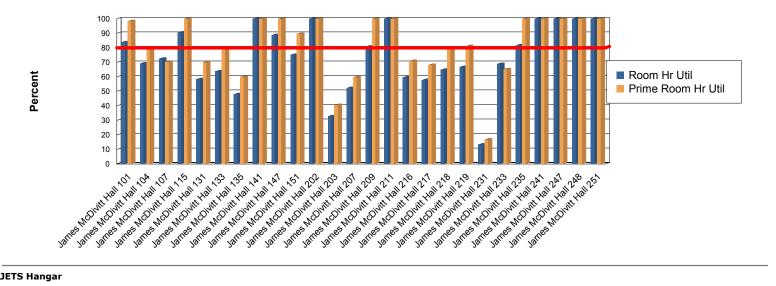
Hours in Standard Week: 65.00

Dates: 9/4/2018 - 8/16/2019

Standard Week: Monday, Tuesday, Wednesday, Thursday, Friday - 8:00 AM to 10:00 PM

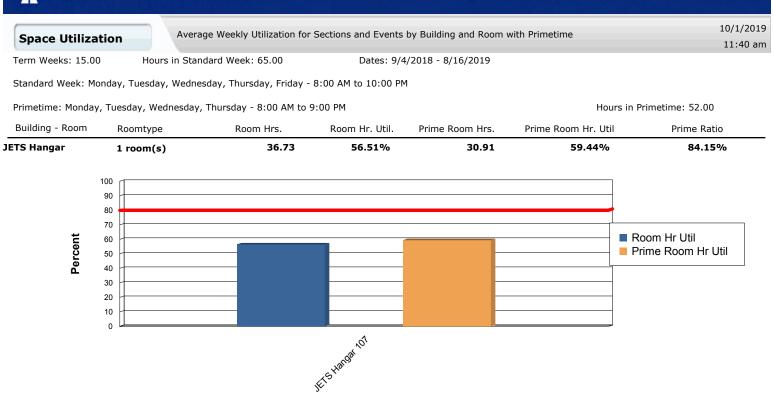
Primetime: Monday, Tuesday, Wednesday, Thursday - 8:00 AM to 9:00 PM

Building - Room	Roomtype	Room Hrs.	Room Hr. Util.	Prime Room Hrs.	Prime Room Hr. Util	Prime Ratio
209	CLASSROOM	52.58	80.89%	52.58	101.11%	100.00%
211	CLASSROOM	69.67	107.18%	61.73	118.72%	88.61%
216	LECTURE HALL	38.83	59.74%	36.87	70.90%	94.94%
217	LECTURE HALL	37.57	57.79%	35.47	68.21%	94.41%
218	LECTURE HALL	42.20	64.92%	41.03	78.91%	97.24%
219	LECTURE HALL	43.39	66.75%	42.22	81.20%	97.31%
231	LAB - CHEMISTRY	8.73	13.44%	8.73	16.79%	100.00%
233	LAB - CHEMISTRY	44.77	68.87%	33.90	65.19%	75.73%
235	LAB - CHEMISTRY	53.10	81.69%	53.10	102.12%	100.00%
241	CLASSROOM	66.76	102.70%	66.56	127.99%	99.70%
247	CLASSROOM	65.17	100.26%	62.63	120.45%	96.11%
248	CLASSROOM	66.97	103.03%	62.40	120.00%	93.18%
251	CLASSROOM	78.87	121.33%	77.80	149.62%	98.65%
James McDivitt Hall	26 room(s)	1,284.80	76.02%	1,214.46	89.83%	94.52%





# A STRA SCHEDULE



Justin Whiting	Hall					
101	CLASSROOM	63.51	97.71%	60.71	116.75%	95.59%
104D	LAB-DENTAL X-RAY	8.00	12.31%	8.00	15.38%	100.00%
104G	CLASSROOM	35.80	55.08%	35.80	68.85%	100.00%
104H	LAB-DENTAL	8.00	12.31%	8.00	15.38%	100.00%
109	CLASSROOM	39.33	60.51%	33.87	65.13%	86.10%
118A	LAB - SIMS	16.10	24.77%	13.37	25.71%	83.02%
119A	CLASSROOM	25.90	39.85%	21.23	40.83%	81.98%
154	CONFERENCE ROOM	0.07	0.10%	0.07	0.13%	100.00%
155	CONFERENCE ROOM	0.13	0.21%	0.13	0.26%	100.00%
159	CLASSROOM	1.33	2.05%	1.33	2.56%	100.00%
169	LAB - ELECTRONICS	19.87	30.56%	18.77	36.09%	94.46%
170	CLASSROOM	3.00	4.62%	3.00	5.77%	100.00%
174	LAB-WELDING	29.13	44.82%	24.47	47.05%	83.98%
201	CLASSROOM	73.71	113.40%	71.98	138.42%	97.65%
202	CLASSROOM	51.74	79.61%	46.04	88.55%	88.98%
203	CLASSROOM	58.48	89.97%	56.48	108.61%	96.58%
204	CLASSROOM	61.11	94.02%	53.31	102.52%	87.24%
209	CLASSROOM	49.23	75.74%	42.77	82.24%	86.87%
210	CLASSROOM	49.49	76.14%	48.22	92.74%	97.44%
211	CLASSROOM	49.82	76.65%	47.39	91.13%	95.12%
244	CONFERENCE ROOM	14.80	22.77%	13.00	25.00%	87.84%

### ASTRA SCHEDULE

Average Weekly Utilization for Sections and Events by Building and Room with Primetime

10/1/2019 11:40 am

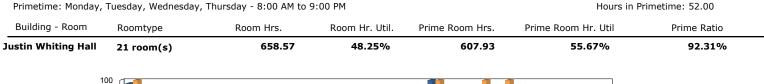
**Space Utilization** Term Weeks: 15.00

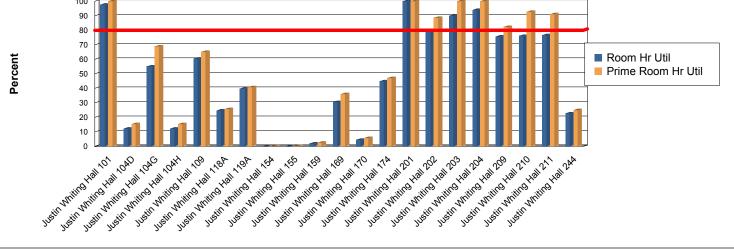
Hours in Standard Week: 65.00

Dates: 9/4/2018 - 8/16/2019

Standard Week: Monday, Tuesday, Wednesday, Thursday, Friday - 8:00 AM to 10:00 PM

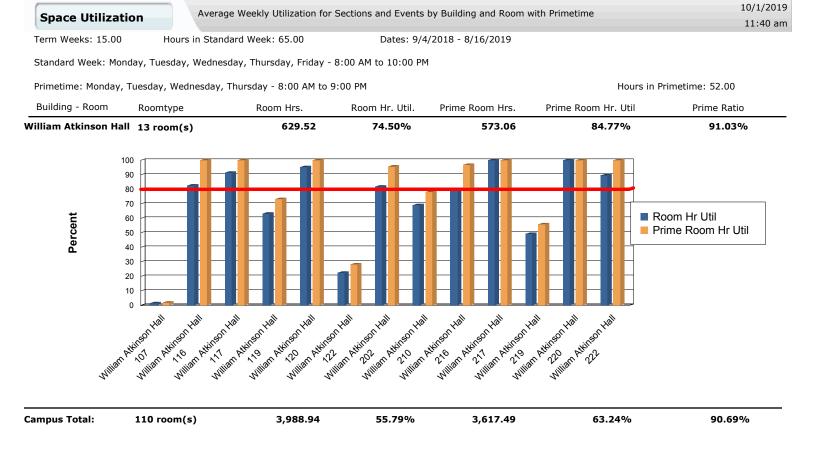
Primetime: Monday, Tuesday, Wednesday, Thursday - 8:00 AM to 9:00 PM





William Atkinson Hal	1					
107	BREAKOUT	1.00	1.54%	1.00	1.92%	100.00%
116	LAB - COMPUTER	53.70	82.62%	52.03	100.06%	96.90%
117	LAB - COMPUTER	59.43	91.44%	54.43	104.68%	91.59%
119	LAB - COMPUTER	41.11	63.25%	38.11	73.29%	92.70%
120	LAB - COMPUTER	61.93	95.28%	54.67	105.13%	88.27%
122	LAB - ELECTRONICS	14.67	22.56%	14.67	28.21%	100.00%
202	CONFERENCE ROOM	53.21	81.86%	49.74	95.66%	93.49%
210	LAB - COMPUTER	44.90	69.08%	40.63	78.14%	90.50%
216	LAB - COMPUTER	51.33	78.97%	50.33	96.79%	98.05%
217	LAB - COMPUTER	84.53	130.05%	61.80	118.85%	73.11%
219	LAB - COMPUTER	32.00	49.23%	29.03	55.83%	90.73%
220	LAB - COMPUTER	73.47	113.03%	70.23	135.06%	95.60%
222	LAB - COMPUTER	58.23	89.59%	56.37	108.40%	96.79%

# 🗼 ASTRA SCHEDULE



# ASTRA SCHEDULE

Average Weekly Utilization for Sections and Events by Building and Room with Primetime

10/1/2019 11:40 am

Hours in Primetime: 52.00

# Space Utilization

Term Weeks: 15.00

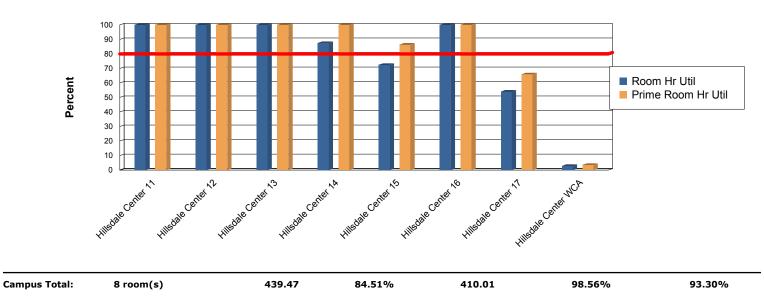
0 Hours in Standard Week: 65.00

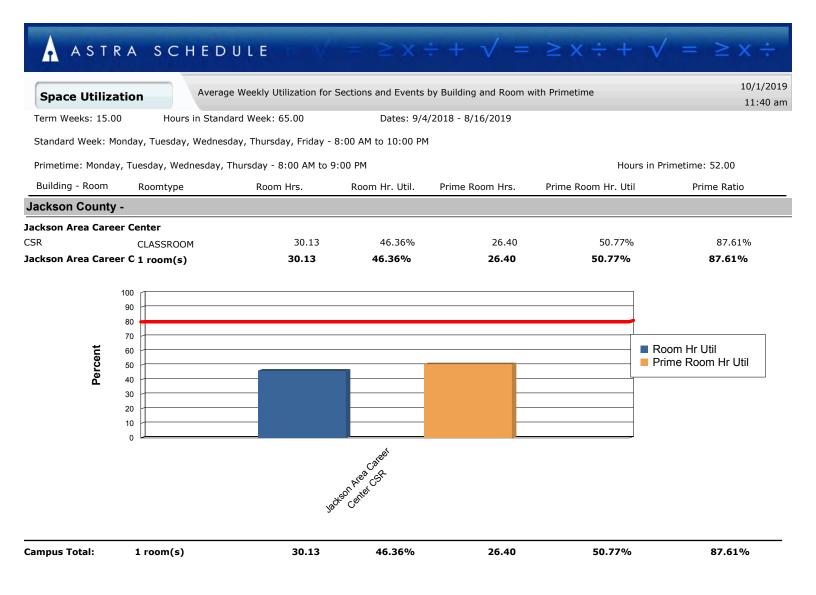
Dates: 9/4/2018 - 8/16/2019

Standard Week: Monday, Tuesday, Wednesday, Thursday, Friday - 8:00 AM to 10:00 PM

Primetime: Monday, Tuesday, Wednesday, Thursday - 8:00 AM to 9:00 PM

Building - Room	Roomtype	Room Hrs.	Room Hr. Util.	Prime Room Hrs.	Prime Room Hr. Util	Prime Ratio
Clyde LeTarte Ctr	, Hillsdale -					
Hillsdale Center						
11	LAB - SCIENCE	70.50	108.46%	66.18	127.26%	93.87%
12	CLASSROOM	85.67	131.79%	75.27	144.74%	87.86%
13	CLASSROOM	66.60	102.46%	62.70	120.58%	94.14%
14	LAB - GEOLOGY	56.90	87.54%	54.30	104.42%	95.43%
15	LAB - COMPUTER	47.13	72.51%	44.93	86.41%	95.33%
16	LAB - COMPUTER	75.67	116.41%	70.43	135.45%	93.08%
17	CLASSROOM	35.13	54.05%	34.33	66.03%	97.72%
WCA	CLASSROOM	1.87	2.87%	1.87	3.59%	100.00%
Hillsdale Center	8 room(s)	439.47	84.51%	410.01	98.56%	93.30%





# A STRA SCHEDULE

Average Weekly Utilization for Sections and Events by Building and Room with Primetime

10/1/2019 11:40 am

Hours in Primetime: 52.00

# Space Utilization

Term Weeks: 15.00

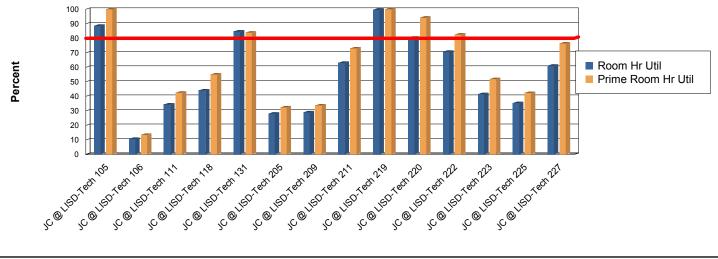
Hours in Standard Week: 65.00 Dates: 9

Dates: 9/4/2018 - 8/16/2019

Standard Week: Monday, Tuesday, Wednesday, Thursday, Friday - 8:00 AM to 10:00 PM

Primetime: Monday, Tuesday, Wednesday, Thursday - 8:00 AM to 9:00 PM

Building - Room	Roomtype	Room Hrs.	Room Hr. Util.	Prime Room Hrs.	Prime Room Hr. Util	Prime Ratio
JC @ LISD TECH	-					
JC @ LISD-Tech						
105	LAB - COMPUTER	57.63	88.67%	56.57	108.78%	98.15%
106	LAB - COMPUTER	7.00	10.77%	7.00	13.46%	100.00%
111	LAB - CHEMISTRY	22.38	34.43%	22.14	42.59%	98.96%
118	LAB - SCIENCE	28.66	44.09%	28.66	55.11%	100.00%
131	CLASSROOM	55.07	84.72%	43.63	83.91%	79.24%
205	CLASSROOM	18.27	28.10%	16.87	32.44%	92.34%
209	CLASSROOM	18.87	29.03%	17.53	33.72%	92.93%
211	CLASSROOM	41.00	63.08%	37.97	73.01%	92.60%
219	CLASSROOM	64.83	99.74%	55.07	105.90%	84.94%
220	CLASSROOM	52.27	80.41%	49.00	94.23%	93.75%
222	CLASSROOM	46.00	70.77%	42.97	82.63%	93.41%
223	CLASSROOM	27.00	41.54%	27.00	51.92%	100.00%
225	CLASSROOM	23.00	35.38%	22.00	42.31%	95.65%
227	CLASSROOM	39.73	61.13%	39.73	76.41%	100.00%
JC @ LISD-Tech	14 room(s)	501.70	55.13%	466.13	64.03%	92.91%



Campus Total:	14 room(s)	501.70	55.13%	466.13	64.03%	92.91%

# A STRA SCHEDULE

Average Weekly Utilization for Sections and Events by Building and Room with Primetime

10/1/2019 11:40 am

Hours in Primetime: 52.00

### Space Utilization

Term Weeks: 15.00

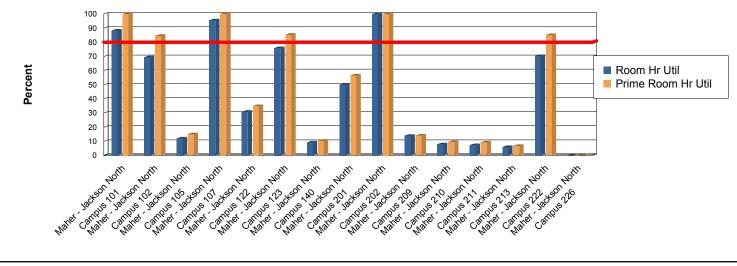
Hours in Standard Week: 65.00

Dates: 9/4/2018 - 8/16/2019

Standard Week: Monday, Tuesday, Wednesday, Thursday, Friday - 8:00 AM to 10:00 PM

Primetime: Monday, Tuesday, Wednesday, Thursday - 8:00 AM to 9:00 PM

Building - Room	Roomtype	Room Hrs.	Room Hr. Util.	Prime Room Hrs.	Prime Room Hr. Util	Prime Ratio
W.J. Maher Camp	ous (North) -					
Maher - Jackson No	rth Campus					
101	CLASSROOM	57.43	88.36%	56.00	107.69%	97.50%
102	CLASSROOM	45.20	69.54%	44.00	84.62%	97.35%
105	LAB - COMPUTER	7.87	12.10%	7.87	15.13%	100.00%
107	CLASSROOM	62.13	95.59%	59.40	114.23%	95.60%
122	CLASSROOM	20.17	31.03%	18.20	35.00%	90.25%
123	CLASSROOM	49.34	75.91%	44.40	85.38%	89.98%
140	CONFERENCE ROOM	6.02	9.26%	5.46	10.49%	90.59%
201	LAB - COMPUTER	32.47	49.95%	29.43	56.60%	90.66%
202	CLASSROOM	67.57	103.95%	64.50	124.04%	95.46%
209	CLASSROOM	9.08	13.97%	7.38	14.19%	81.27%
210	BREAKOUT	5.17	7.95%	5.03	9.68%	97.42%
211	BREAKOUT	4.83	7.44%	4.83	9.29%	100.00%
213	CONFERENCE ROOM	3.90	6.00%	3.57	6.86%	91.45%
222	CLASSROOM	45.70	70.31%	44.30	85.19%	96.94%
226	BREAKOUT	0.07	0.10%	0.07	0.13%	100.00%
Maher - Jackson No	Maher - Jackson North 15 room(s)		42.76%	394.43	50.57%	94.60%



15 room(s)

416.94

42.76%

50.57%

394.43

94.60%

A STRA	SCHED	ULE	$x \ge x^{-1}$	$\div + \sqrt{=}$	$\geq x \div + $	$x = \sum x \div$	
Space Utilization	n Avera	ge Weekly Utilization fo	r Sections and Events	by Building and Room	with Primetime	10/1/2019 11:40 am	
Term Weeks: 15.00	Hours in Stan	dard Week: 65.00	Dates: 9/4	/2018 - 8/16/2019		11.40 am	
Standard Week: Monda	y, Tuesday, Wedne	sday, Thursday, Friday	- 8:00 AM to 10:00 PM	1			
Primetime: Monday, Tuesday, Wednesday, Thursday - 8:00 AM to 9:00 PM Hours in Primetime: 52.00							
Building - Room	Roomtype	Room Hrs.	Room Hr. Util.	Prime Room Hrs.	Prime Room Hr. Util	Prime Ratio	

#### Space Utilization for Sections and Events by Building and Room With Primetime Report Key

#### Purpose of Report

The Space Utilization for Sections and Events by Building and Room report shows average weekly room hours of academic sections and events by building, highlighting room hour utilization and station fill (students in seats). Space utilization calculations are based on the user specified number of hours in a standard scheduling week. Additional parameters allow a user to specify a "prime time" subset of hours where classes are often compacted (for example, M - R, 10:00a to 2:00p). This report can then be used to compare overall space utilization compared to utilization during primetime. This report can be used to measure how efficiently different buildings and rooms are scheduled in terms of hours per week and how evenly class offerings are spread throughout the entire week as opposed to being compacted during primetime. Hours used by double books and crosslists are counted only once. Enrollments and max enrollments for double books and crosslists are added together.

A utilization percentage of 80% or higher in any room during primetime is considered to be a "bottleneck" and may prevent future proportional growth in that room. The 80% utilization line is highlighted in red on each graph to assist in showing if any room bottlenecks exist.

#### **Definition of User Defined Parameters**

Days in Standard Week - The report will only bring in room hours that occur on these selected days.

Standard Week Start and End Time - The report will only bring in room hours that occur between these start and end times.

<u>Enter Hours in Standard Week -</u> This parameter allows a user to enter the number of hours in the standard class week. For example, if the standard week to offer classes is 8:00a to 5:00p, Monday through Friday, the standard week would be 45 hours. This number is then used in the Room Hour Utilization calculation (Room Hours / Standard Week).

<u>Select Start and End Date</u> - Allows a user to filter activities within a date range. The report will bring in records from all section meetings that occur between the start and end date.

<u>Length of Term (in Weeks) -</u> The report will calculate utilization based on all activities between the start and end date selected. To calculate average weekly utilization, total hours are divided by the number of weeks specified. This allows a user to account for Term dates including exam week, holiday weeks, etc.

Primetime Days - Days of the week to include in the primetime calculation (Monday, Tuesday, Wednesday, Thursday for example).

Primetime Start - Hour of the day to start calculating primetime hours.

Primetime End - Hour of the day when primetime is done.

Prime Week - Weekly hours in primetime (for example, a M - R, 10a to 3p primetime would be a 20 hour prime week).

Select Roomtype(s) - Only hours used in rooms of the selected type(s) will be included in the report.

#### **Definition of Report Fields**

Building-Room - Lists the Building and Room code of each room used on the selected campus.

<u>Room Hours -</u> Average number of weekly hours scheduled in that room during the selected term. All section activities are added up by room. Room hours used by double booked and crosslisted classes are only counted once. A class that meets from 8:00a to 9:00a on MWF for the entire specified term would get counted for three hours per week for the entire term (if it met for 16 weeks, it would account for 48 total hours, and then be divided by the Length of Term parameter (48 / 16 = 3 average weekly room hours)). If that same class met for only half of the specified term (8 weeks), it would only get counted for one and half hours of usage (24 / 16 = 1.5 average weekly room hours). Class hours are rounded up to the next half hour (a class meeting from 8:00a to 9:45a would get counted as 2.00 hours).

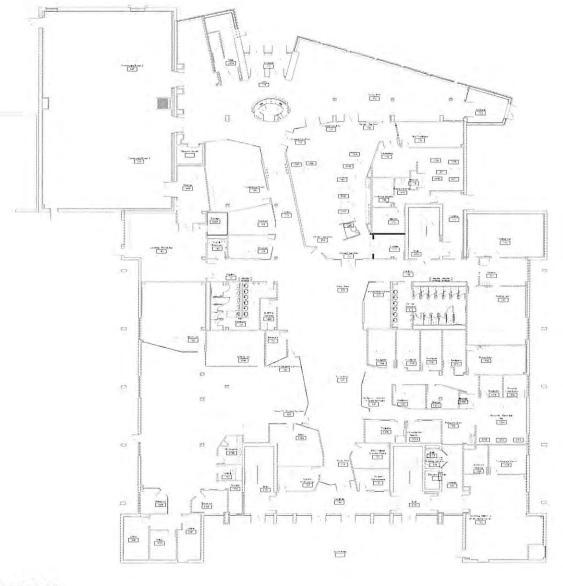
<u>Room Hour Utilization - Percentage</u> of the standard weekly hours used by that room. The standard weekly hours are entered as a user defined parameter when the report is run. (Room Hours / Standard Week)

<u>Prime Room Hours -</u> Average weekly hours occurring in the user specified primetime. If primetime is M - R, 10a - 3p, a class that meets on MW from 9a to 11a would get counted for four total room hours, but only TWO prime room hours.

<u>Prime Room Hour Utilization</u>- Percentage of the prime room hours used in that room / building. The prime week hours are entered as a user defined parameter when the report is run. (Prime Room Hours / (#of Rooms in room / building\*Prime Week))

Prime Ratio- Ratio of prime room hours offered in that room / building compared to total room hours offered. If a room / building is in use for 100 hours in a work, and 75 of these hours are during primetime, the Prime Patie would be 75%

A-1



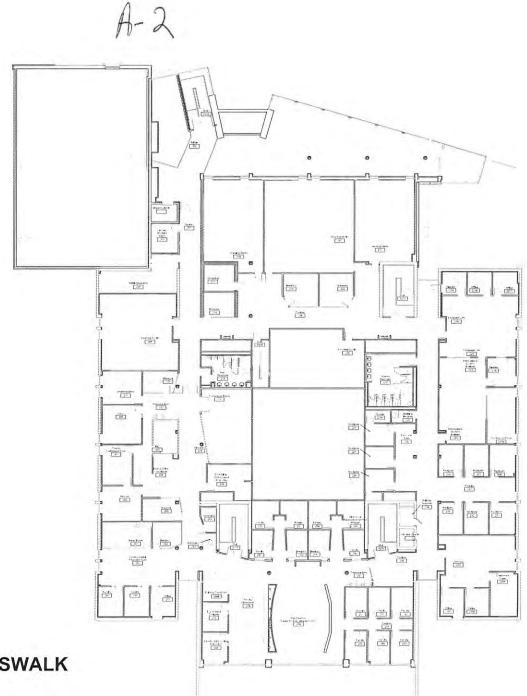
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### **BW - 1st Floor - ROOM NUMBER CROSSWALK**

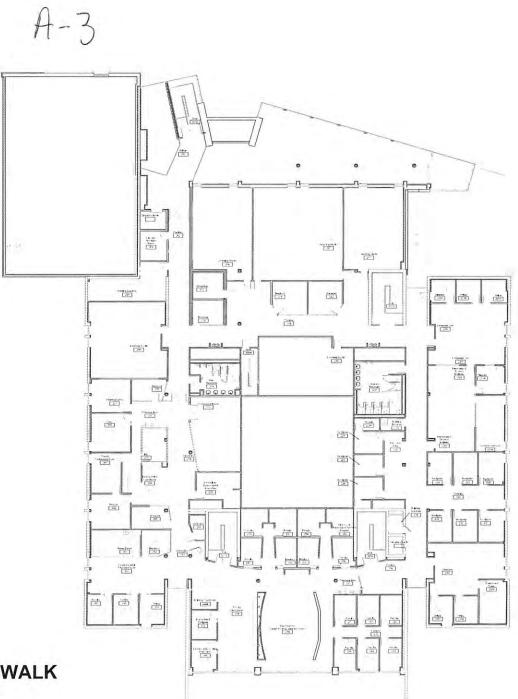
scale: none | version: 23 | date: 08/05/2016 | PROJ: p0468



Jackson

### **BW - 2nd Floor - ROOM NUMBER CROSSWALK**

scale: none | version: 23 | date: 08/05/2016 | PROJ: p0468

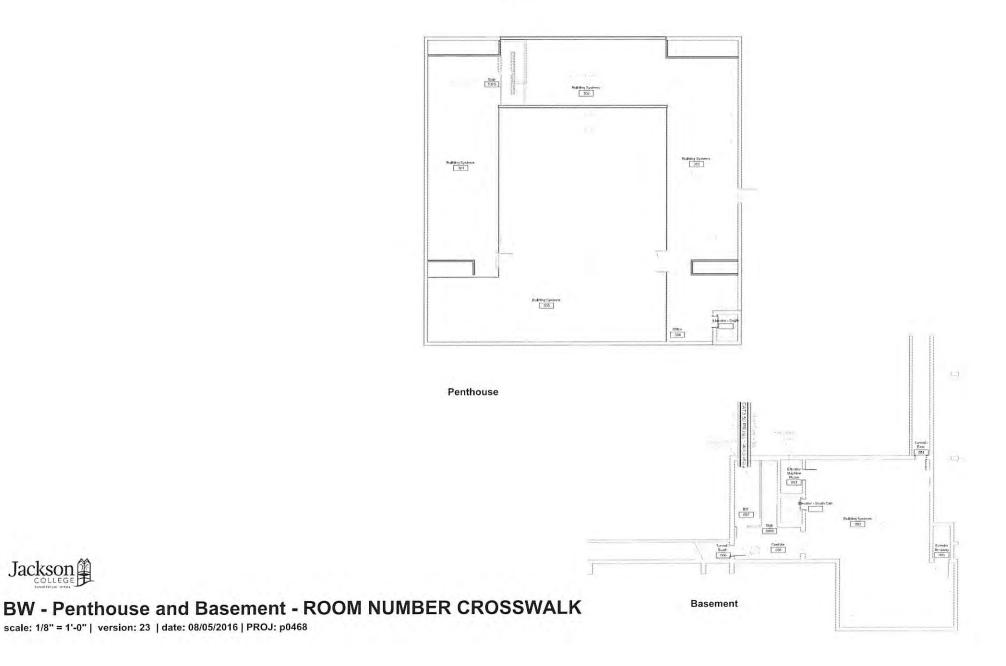


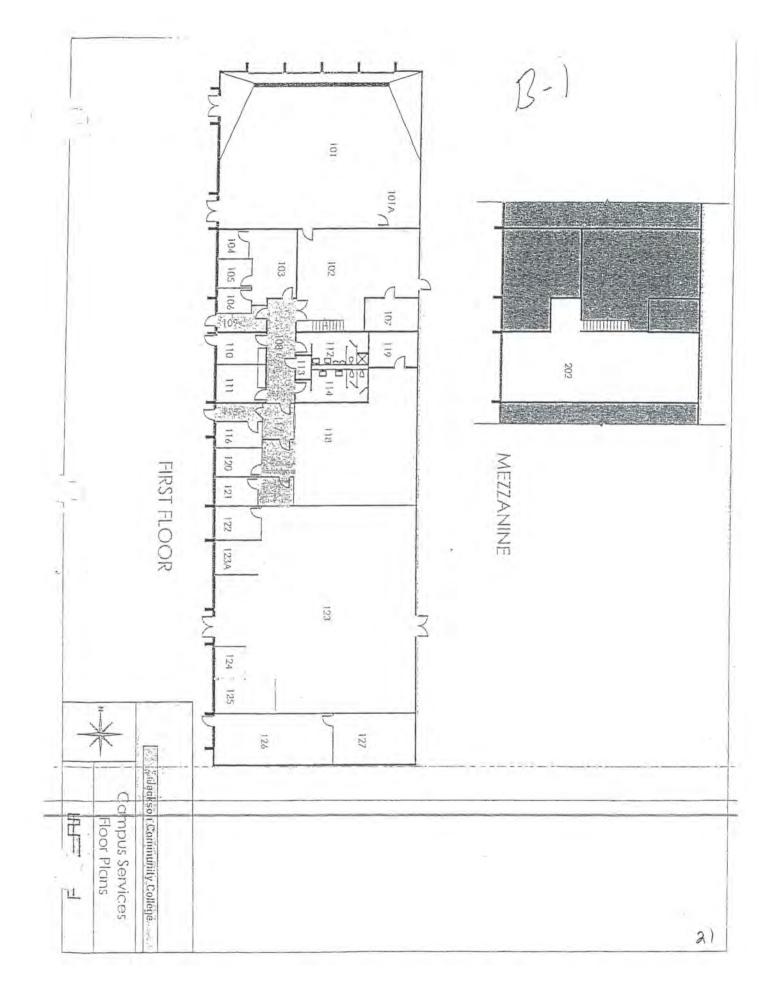


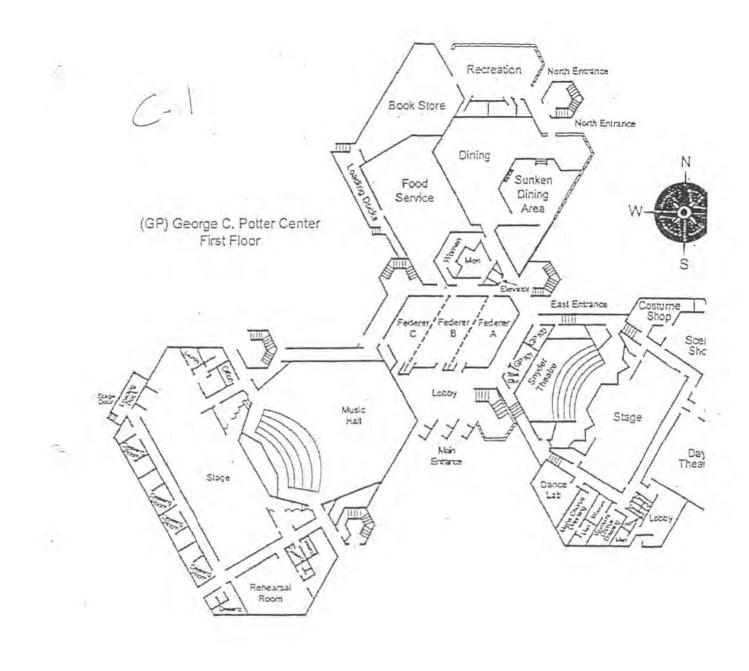
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scale: none | version: 23 | date: 08/05/2016 | PROJ: p0468

A-4

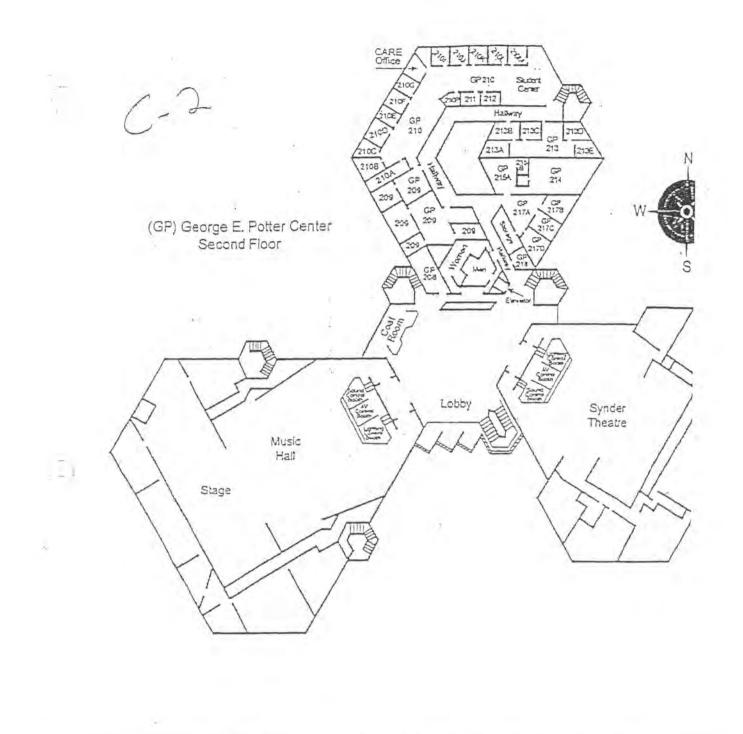






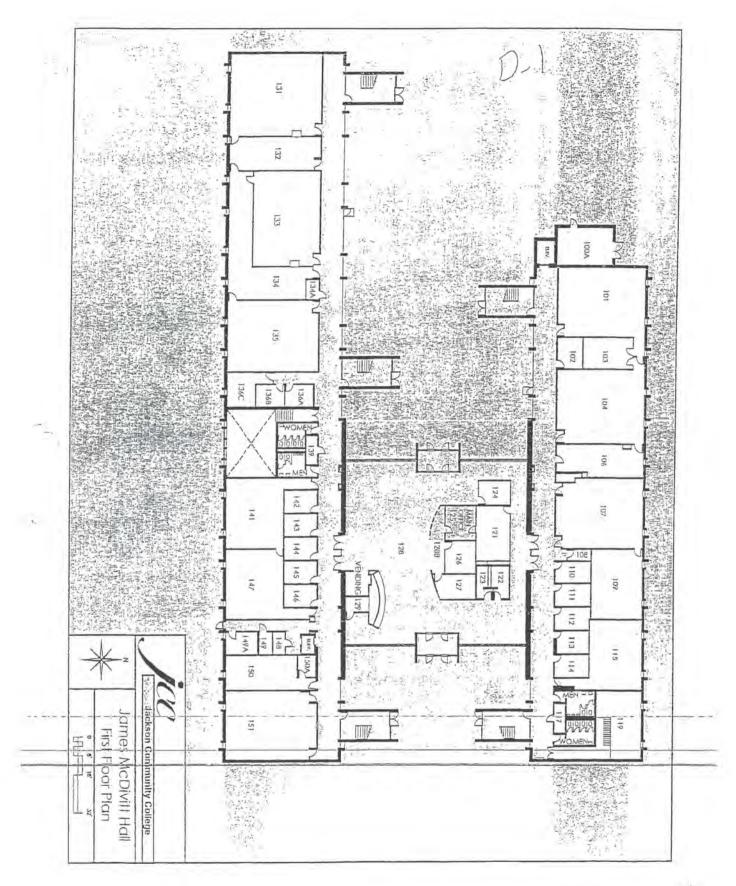
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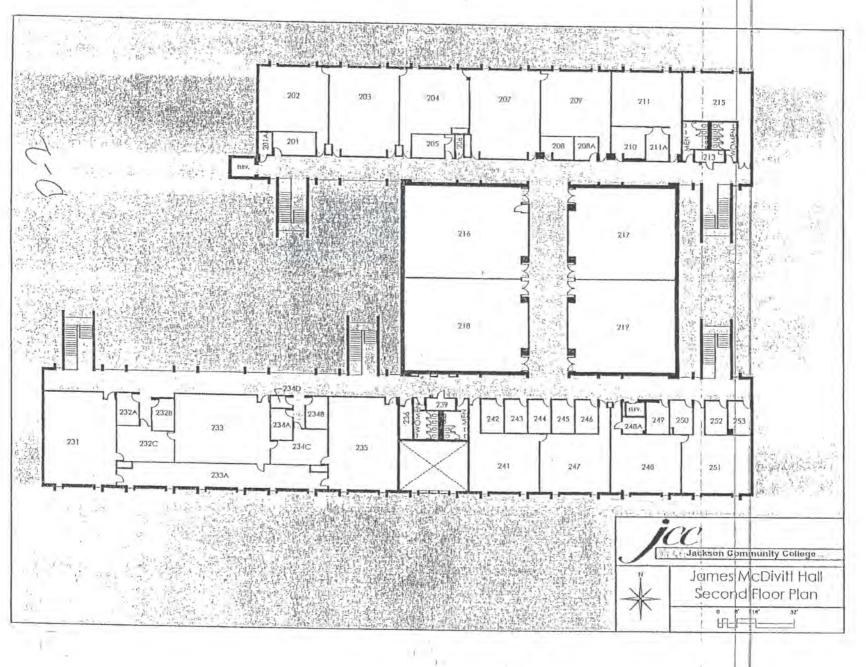
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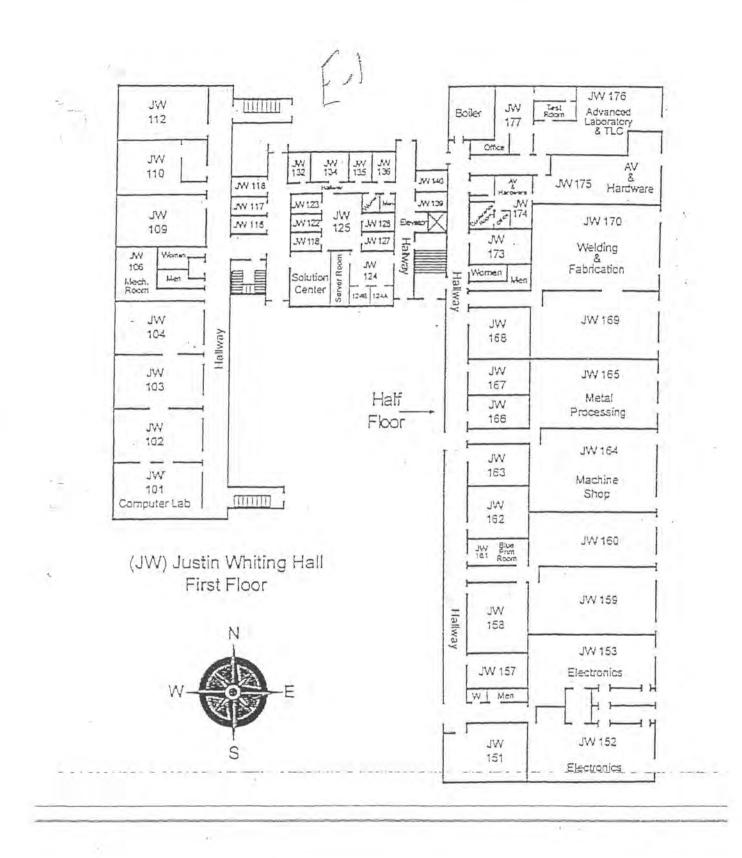


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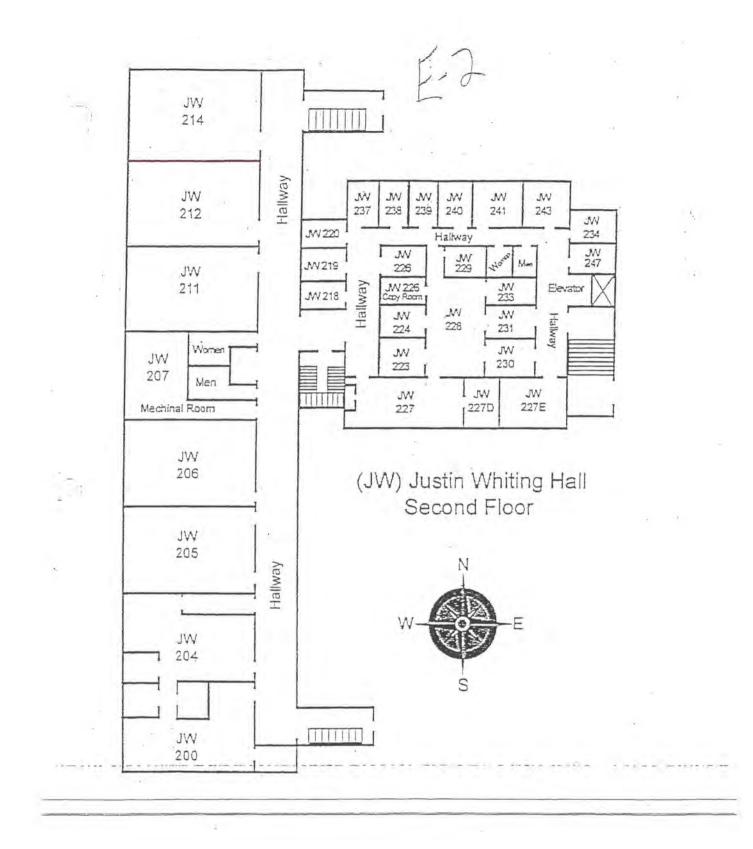






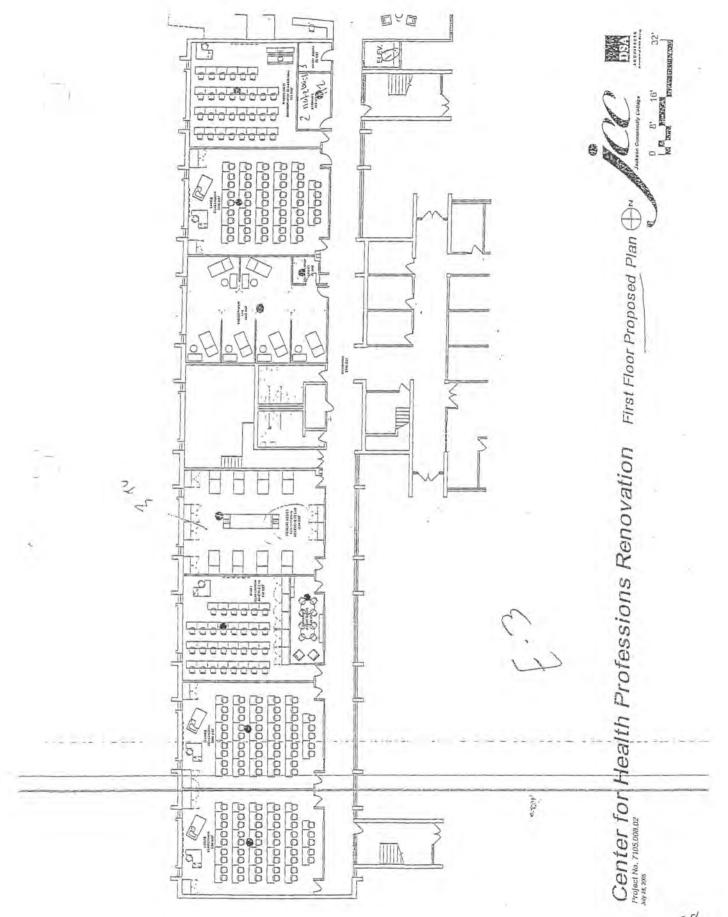
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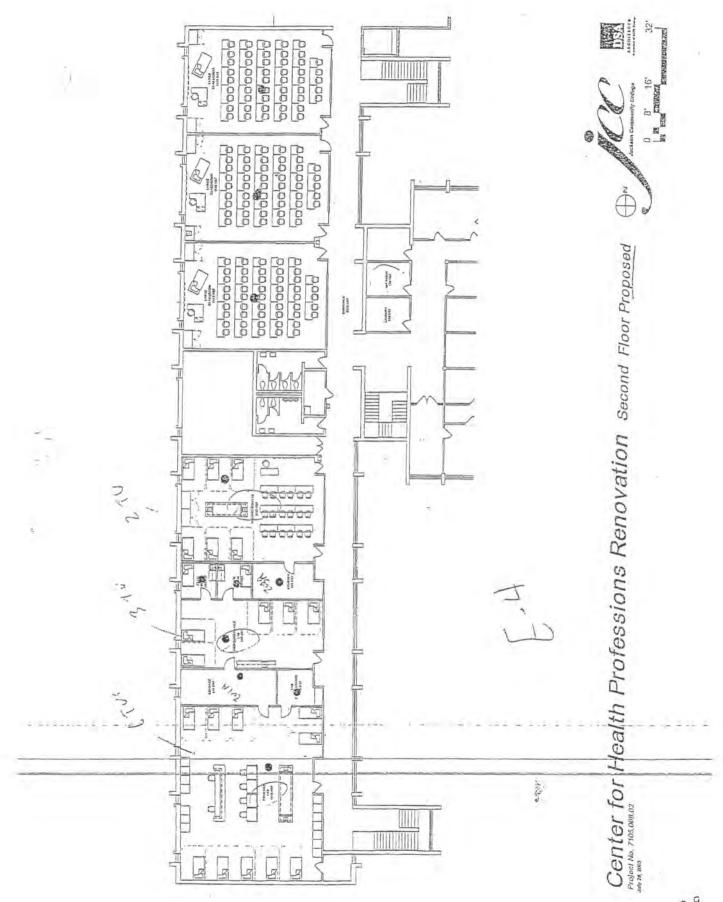
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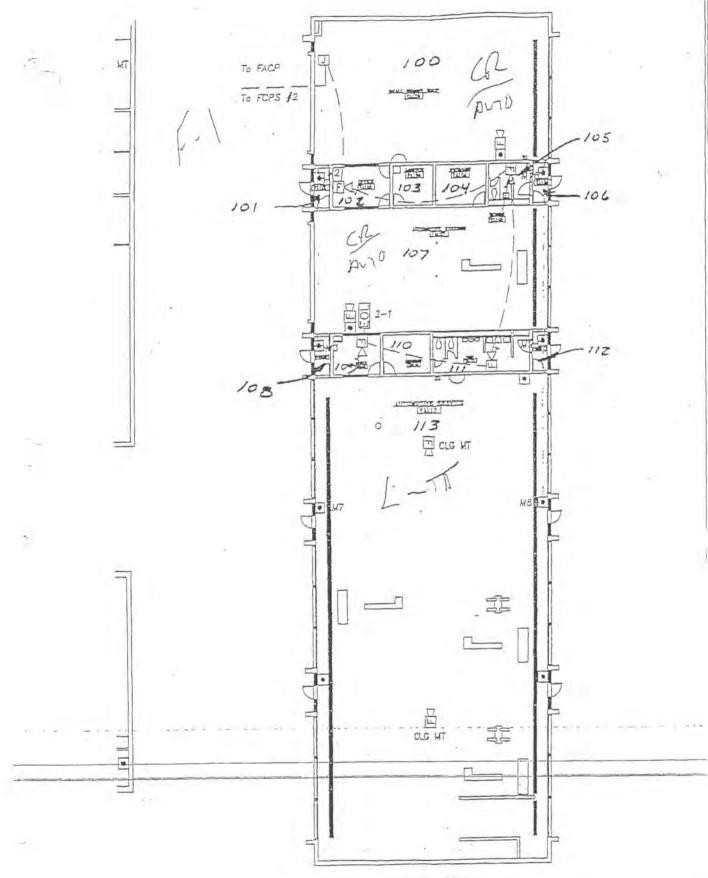


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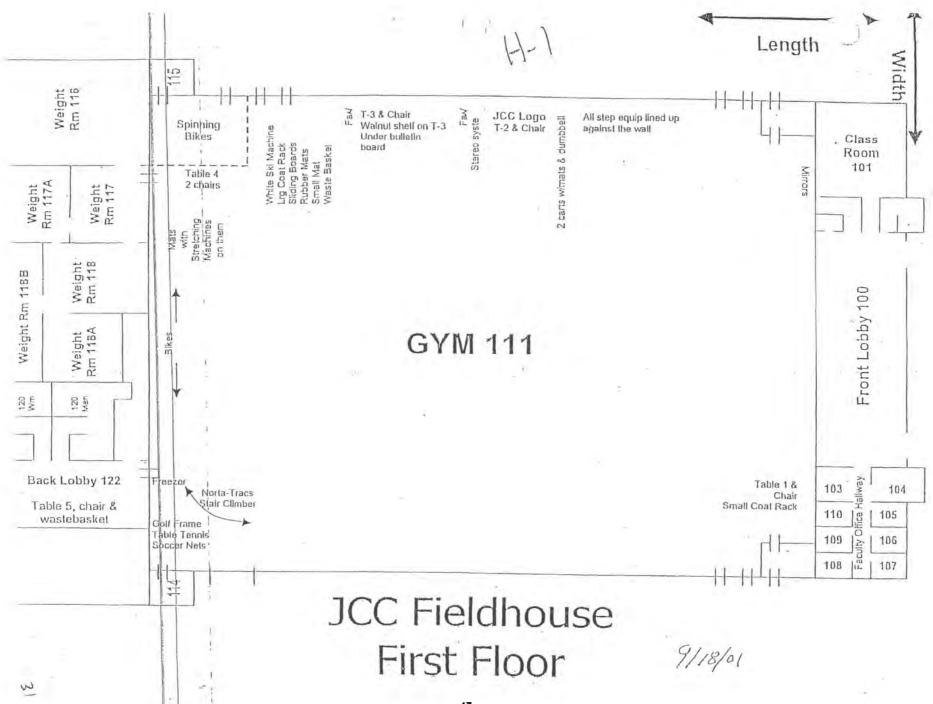
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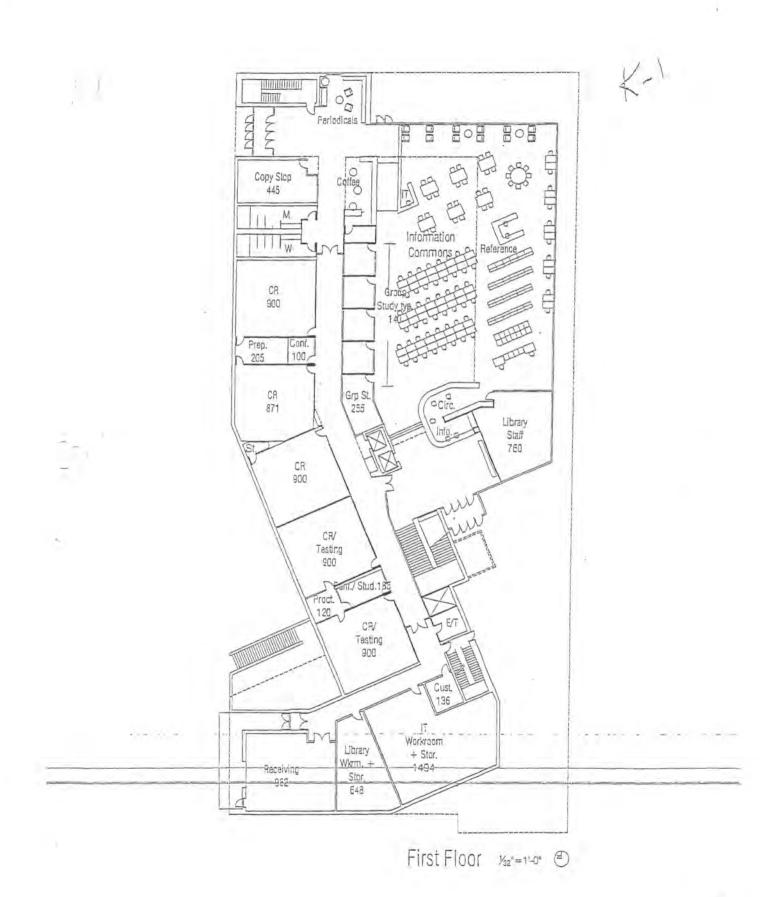


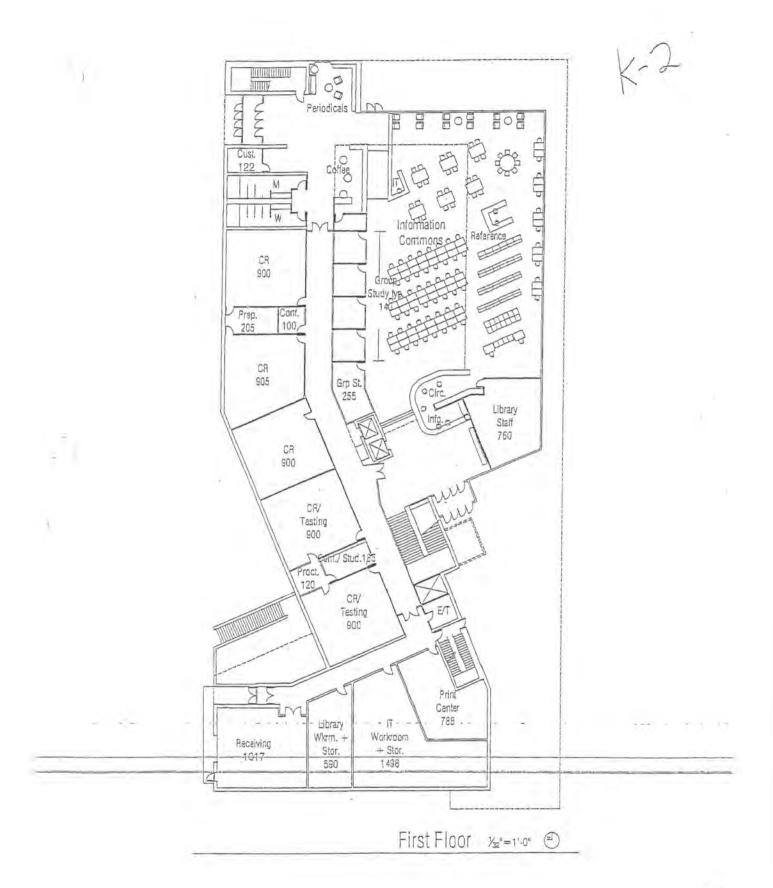




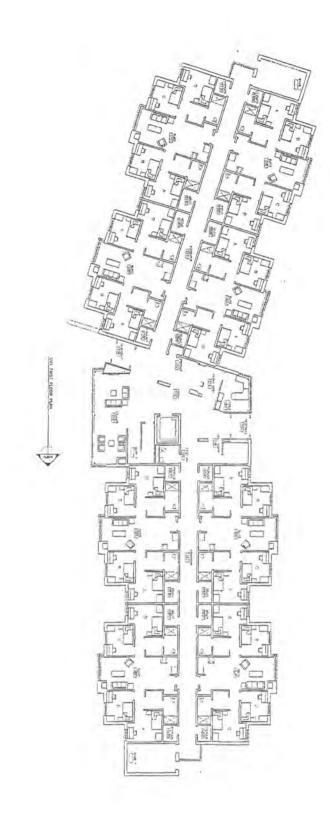
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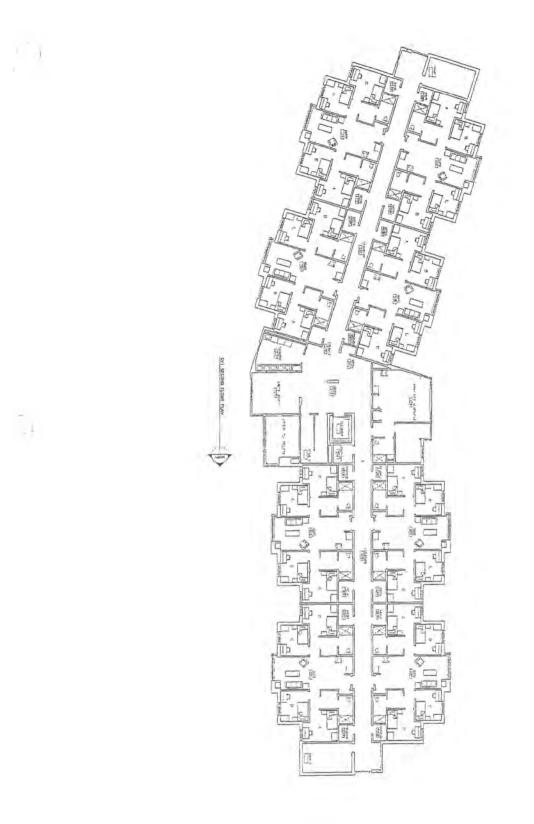


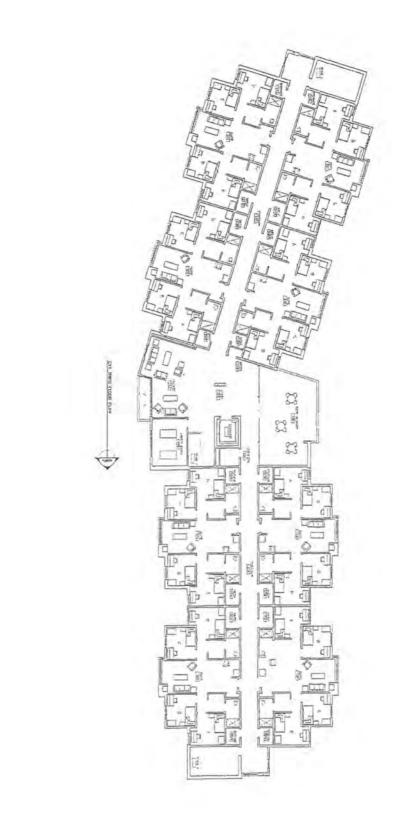
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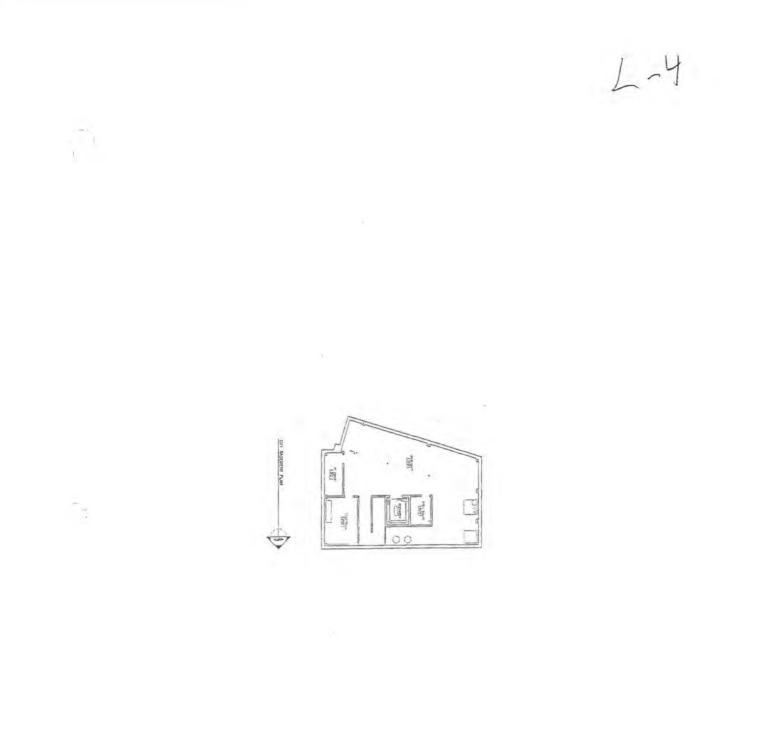
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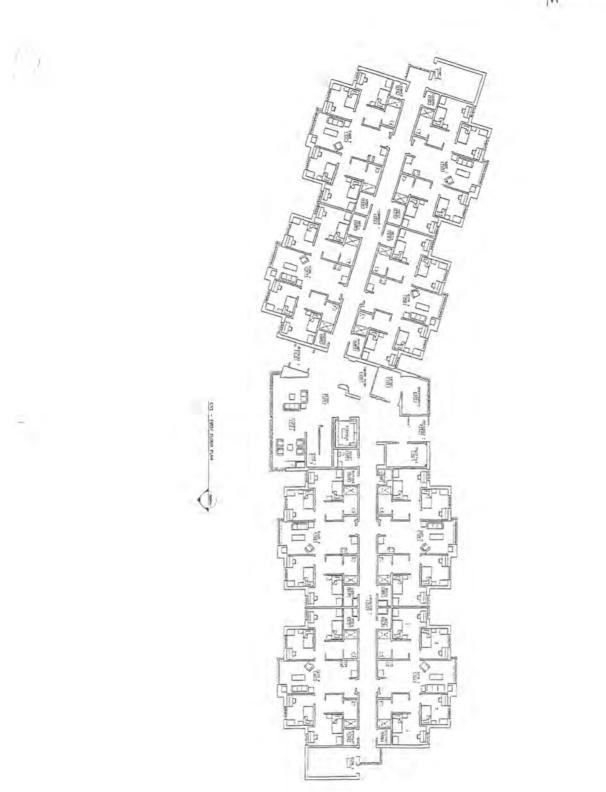
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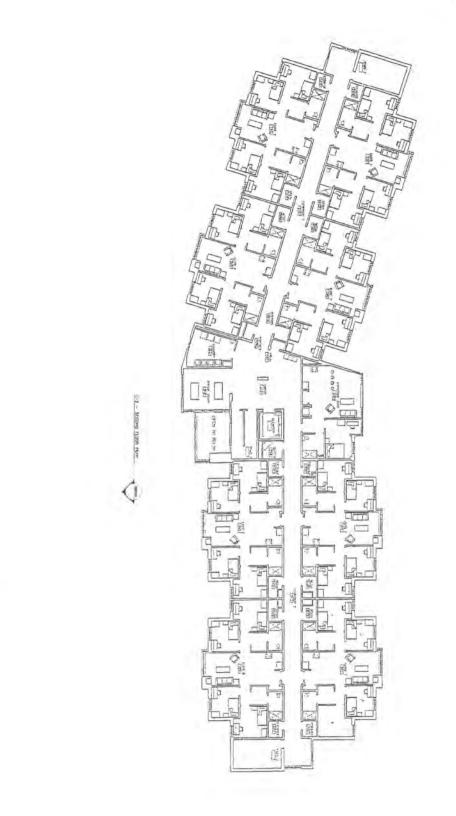
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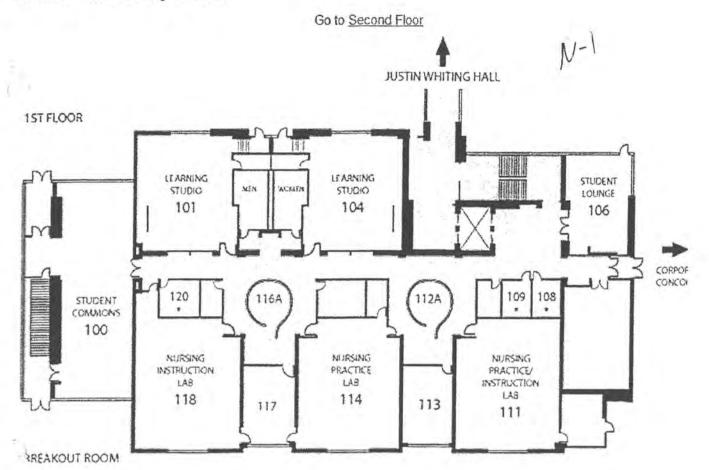


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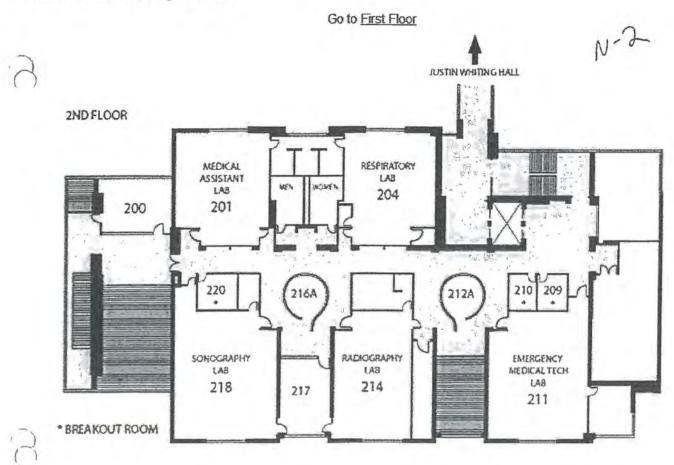
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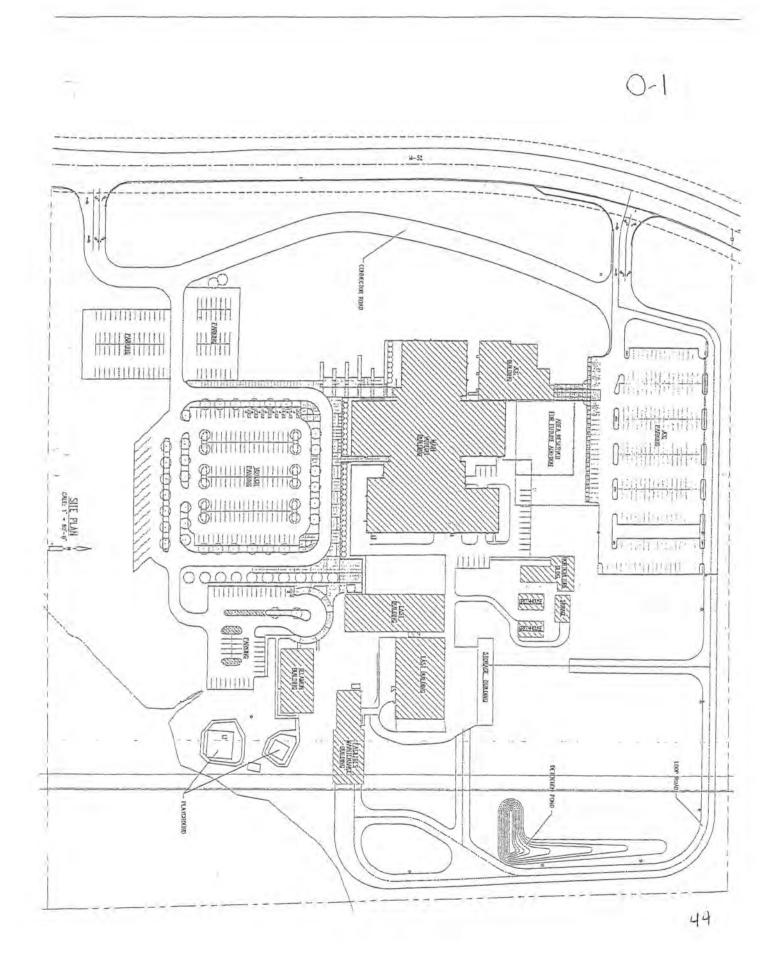
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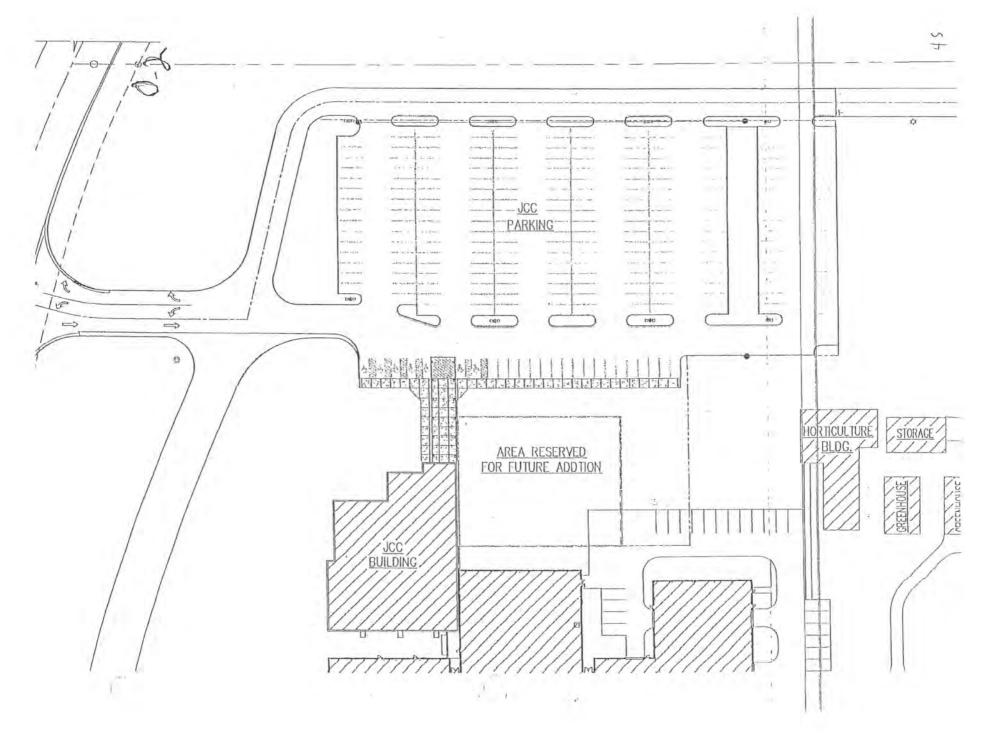


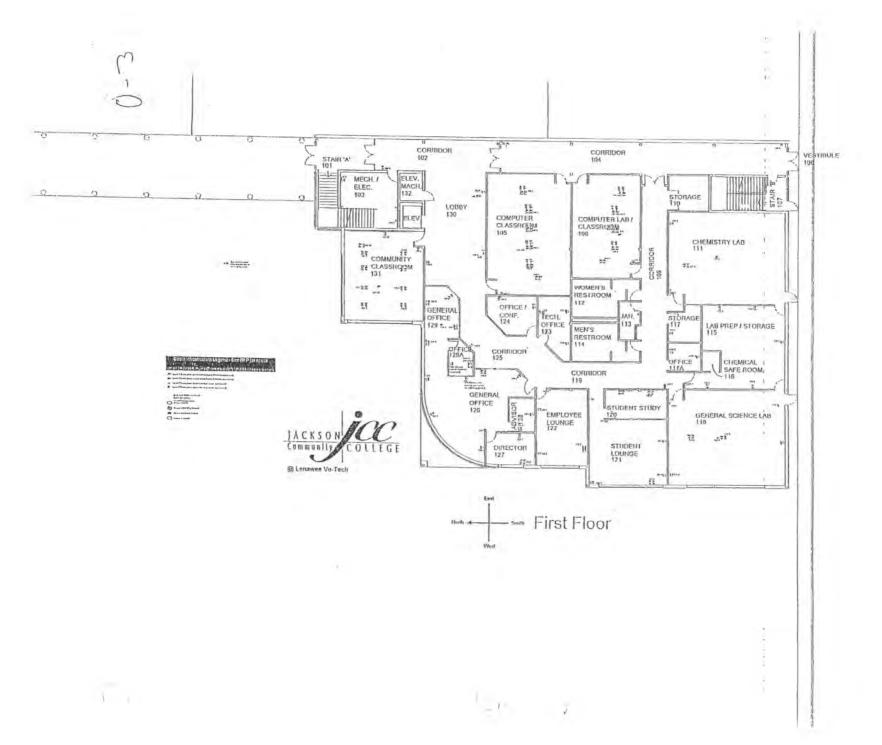
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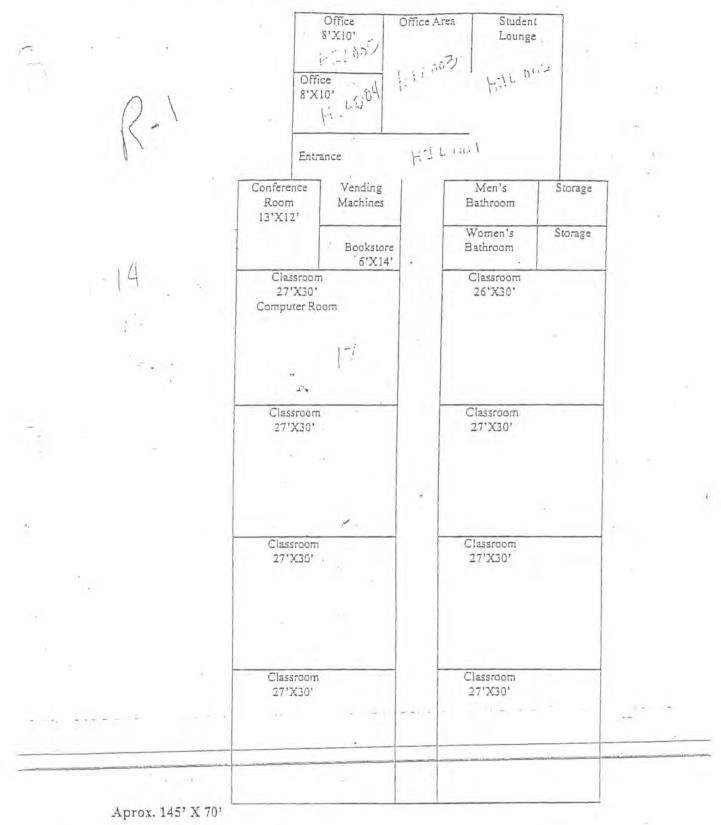


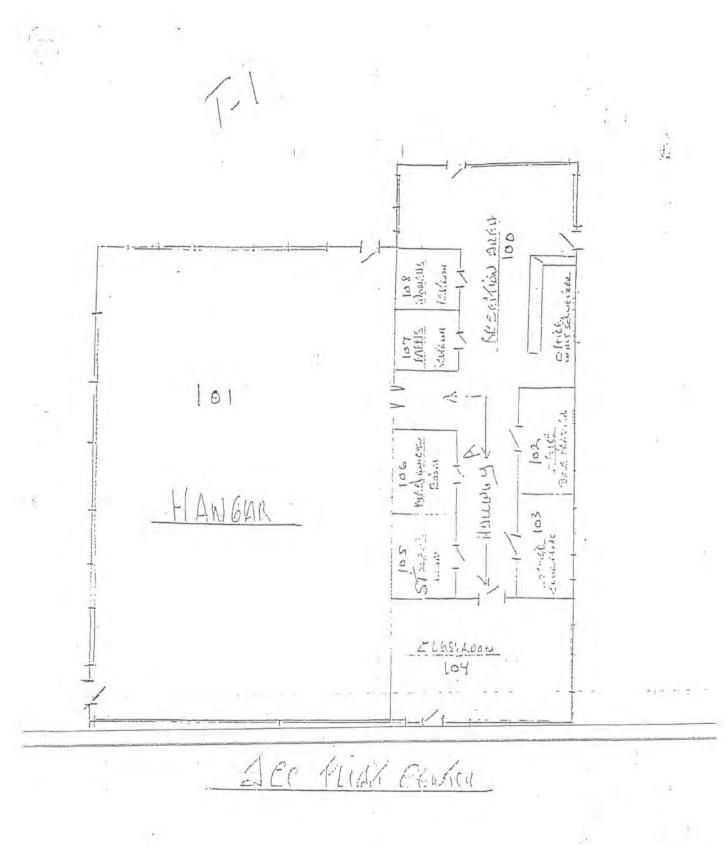


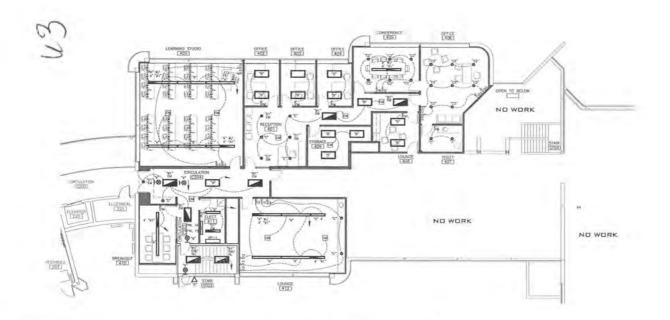




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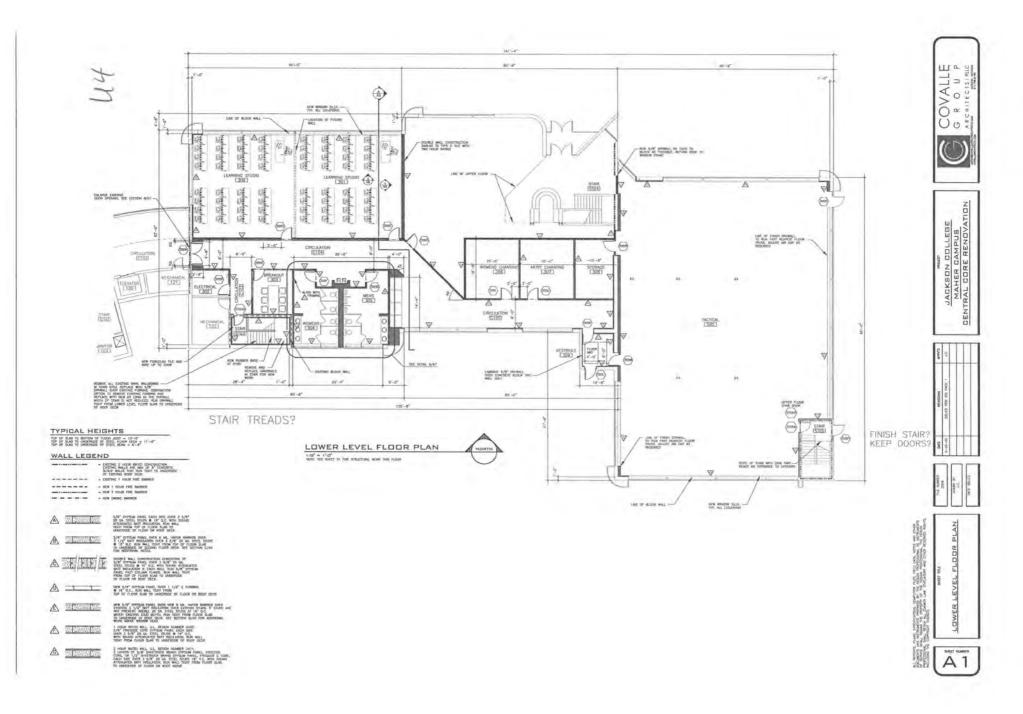


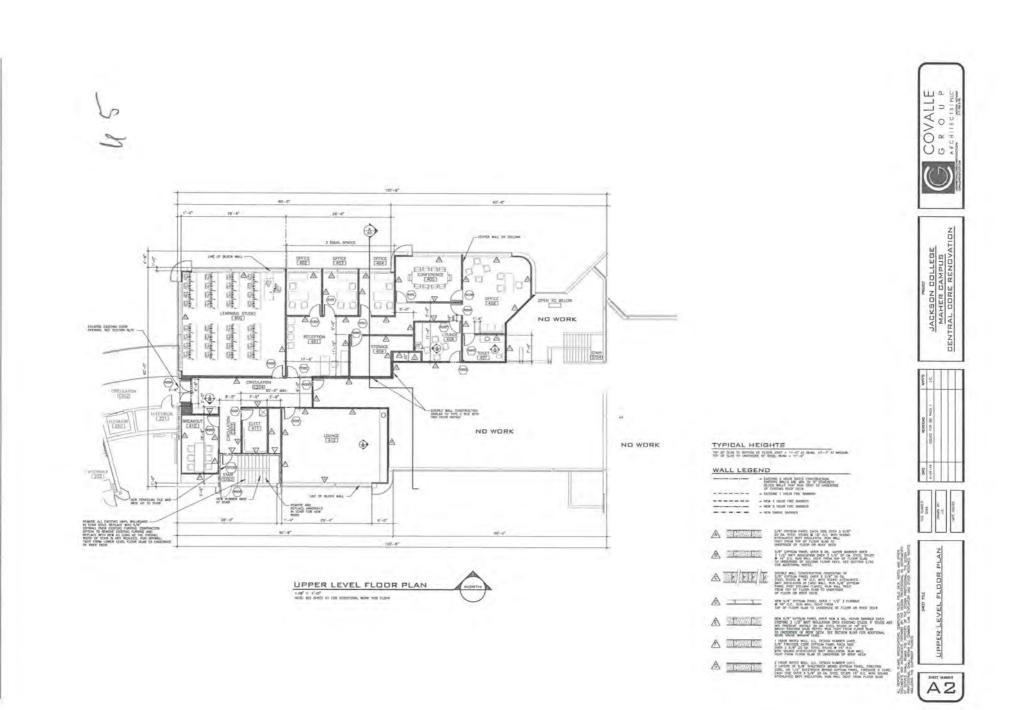


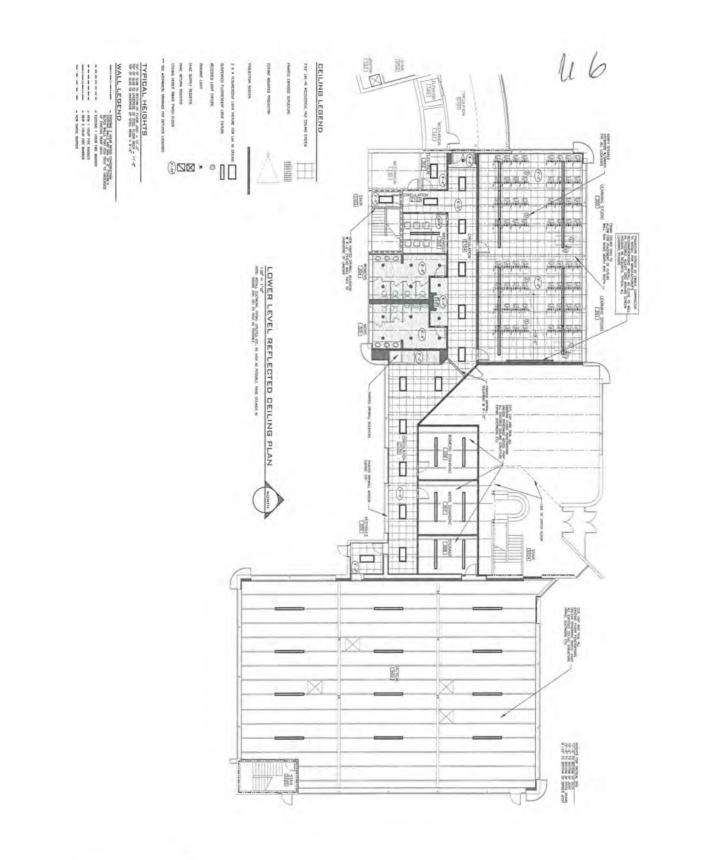




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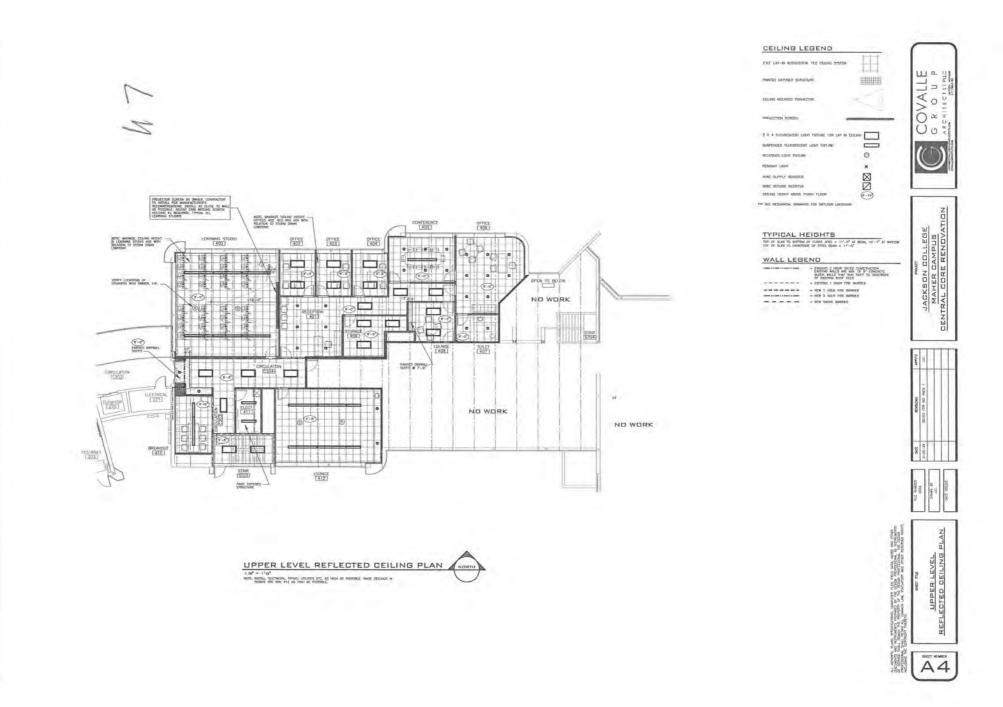
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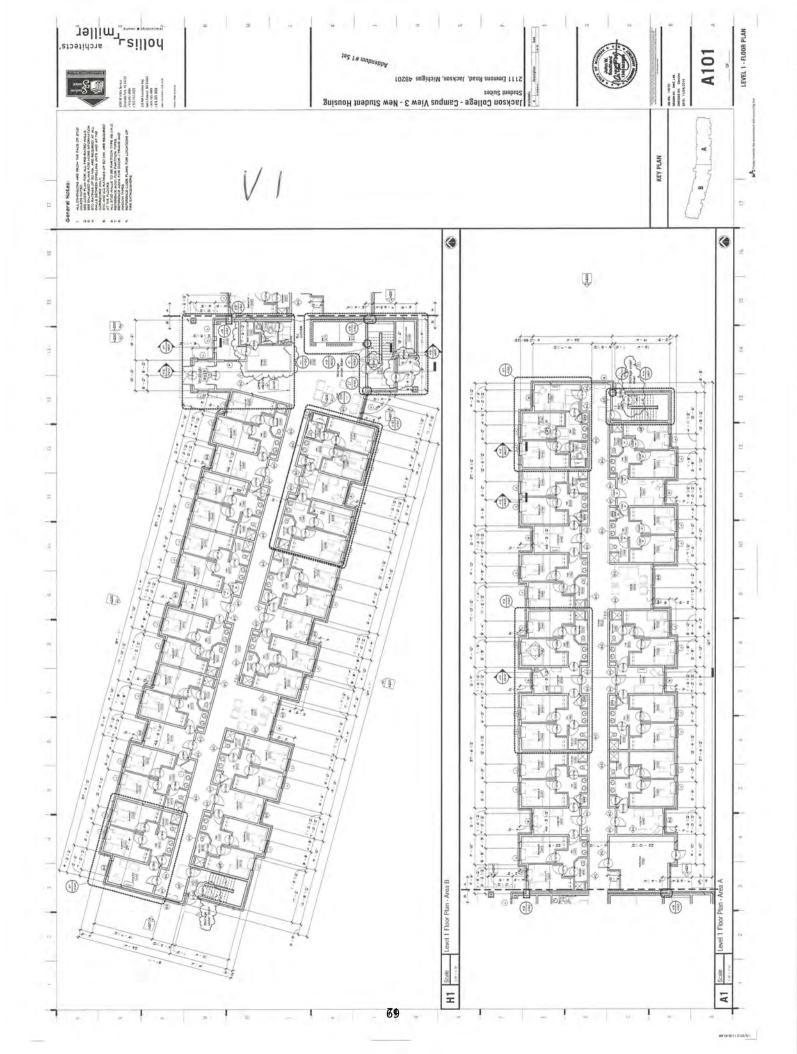
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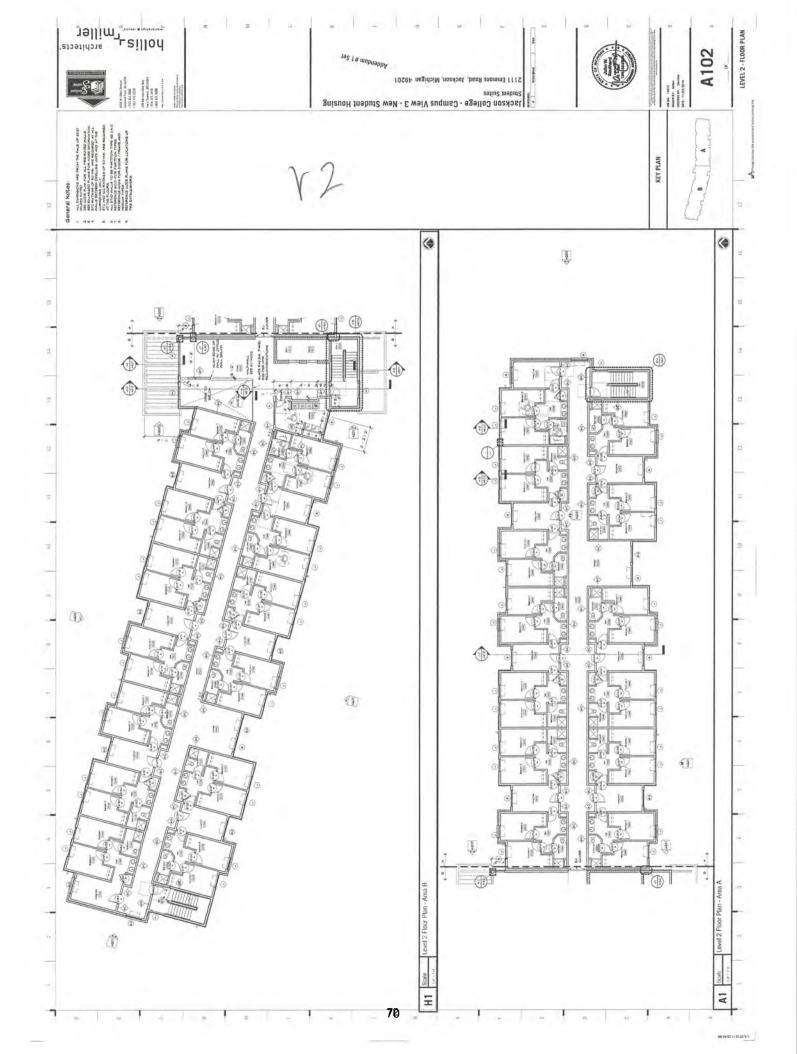
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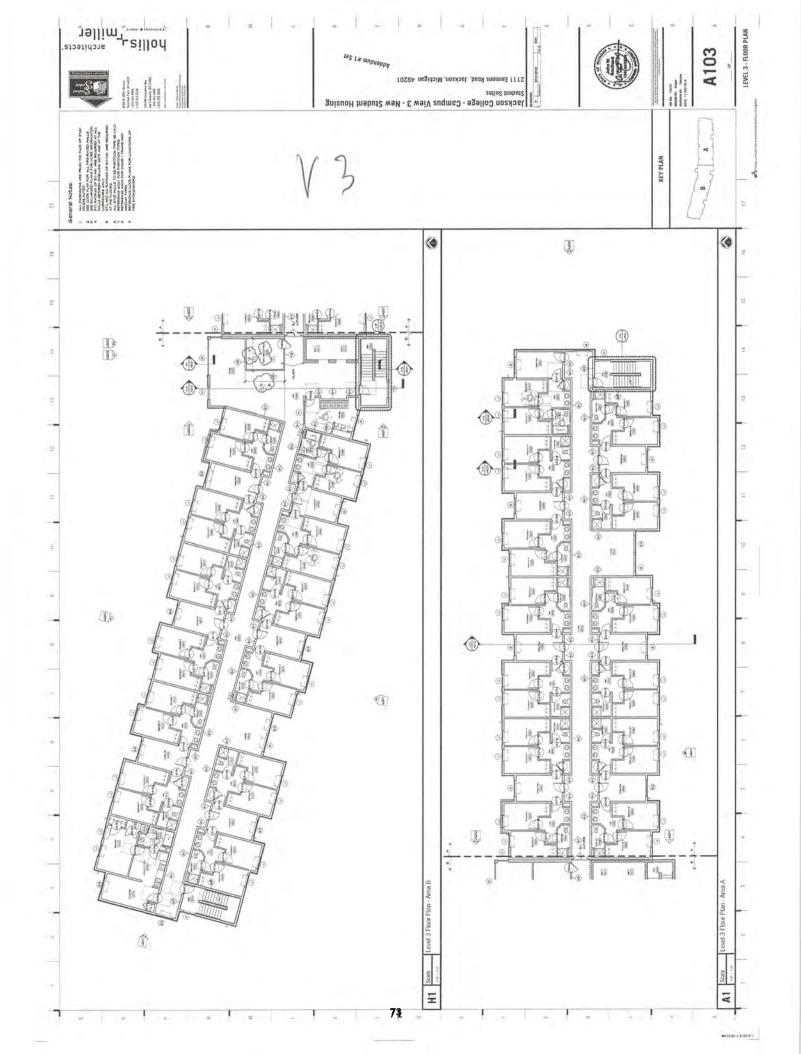
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#### JACKSON COLLEGE FY'20 CAPITAL OUTLAY PROJECT REQUEST

Project Title: Health, Movement Science & Sport Management (HMS) Building

Project Focus: Academic

 Type of Project: New Construction

 Approximate Square footage: 65,000

 Total Estimated Cost: \$17,875,000

 Estimated Duration of Project: 14 Months

 Is the Five-Year Plan posted on the institution's public website?

Is the requested project the top priority in the Five-Year Capital Outlay Plan? <u>YES</u>

#### 1. Describe the project purpose:

The purpose of creating the Jackson College Health, Movement Science & Sports Management (HMS) Building is literally at the heart of Jackson College's mission, which declares that we are an institution of higher education whose mission it is to assist all learners in identifying and achieving their educational goals. This proposed Capital Outlay project will result in creating new jobs for the State of Michigan through the employment of new, permanent, full- and part-time College personnel and concomitantly adds a significant construction jobs for the duration of the project. Ultimately, the building, and its attendant instructional programming will provide students with educational opportunities in high-demand instructional programmatic areas designed to lead them to completing a career-based credential of market value, entering the workplace or transferring to a baccalaureate-degree granting institution to continue their studies.

This stand-alone HMS facility will include classrooms, learning studios, clinical and lab settings, and breakout study rooms for students who seek specific career-based credentials in either our Health Science, Movement Science, Physiology or Business Educational Pathways: <u>https://www.jccmi.edu/academics/programs-of-study/</u>

Additionally, a Health, Movement Science, Physiology, Sport Management or Kinesiology degree is not focused on working with athletes in the collegiate or professional sporting world. Rather, Movement Science, and Kinesiology are more particularly the scientific study of human movement, which addresses physiological, mechanical, and psychological mechanisms. Specific applications of movement science and kinesiology to human health, in the Health Science Pathway, include biomechanics and orthopedics, muscle and bone assessment, strength and conditioning, sport psychology, methods of rehabilitation, physiology, physical and occupational therapy, as well as sport and exercise. Thus, related jobs that our graduates would pursue in this aspect of the program would include, Fitness Instructor, Physiology or Biology Instructor, Personal Trainer, Athletic Trainer, Physical Therapist, Rehabilitation Specialist, Physical Education Teacher, Exercise and Sport Psychologist, and Recreational Therapist to name a few.

Additionally, while the aforementioned Business and Health Science Pathways represent a large aspect of many careers available to those who wish pursue a degree in Health, Sport Management, Movement Science, Physiology and Kinesiology, they are not the only ones, as there are many related corporate aspects and opportunities such a degree represents. Furthermore, this new instructional facility would provide an increased number of opportunities for current and future students in the nursing and allied health areas to pursue other career options, particularly if their academic performance levels may be less than that required of nurses, for example. In this case, students would be able to enter into a meaningful, family-sustaining wage job, while retaining credits from nursing and/or allied health courses wherein they did demonstrate some success. As such, program graduates could pursue occupations such as Occupational Therapist, Echocardiograher, Dietitian, Epidemiologist, First-Aid Responder, Wellness Coordinator, Health Informatics Technician, Paramedic, and Health Promotion Researcher.

Finally, the Sport Management Program portion of the degree offerings are not about the actual sports or players, but rather the business and management of sport industries. To that end, the building will allow Jackson College to provide essential and sought-after instructional programming leading to high-demand, high-wage paying jobs in the business/management area, such as Sales Director, Event Operations Director, Sports Directors/Managers, Data Science Coordinator, Sports Media Specialist, Account Manager, Coaching Staff Manager, Sports Facility Manager, Personal Fitness Store Owner, Sports Marketing Specialist, Sport Information Director, and Customer Relations Manager. Indeed, the broader international sport industry also provides many opportunities for students in many different geographic areas in fields including business, management, facility and event management, marketing and promotion, field research and more. It is also important to note that this program, at the University of Michigan, is oversubscribed and students are on a waiting list. Our articulation arrangements with the University are such that we can be an entry point for students, as well as assist them in their transfer.

#### 2. Scope of the project:

The intended construction of this approximately 65,000 square foot instructional, classroom and instructional lab facility (Note: This is not a performance gymnasium) will be comprised of the following elements:

- Focused Learning Studios
- General Purpose & Business Classrooms
- Learning/Therapy Labs
- Multi-media & Marketing Studio/Labs;
- Simulation Labs;
- Student-based Study/Breakout Rooms
- Personal Wellness & Fitness Lab;
- Breakout/Study Collaboration Rooms;

- Faculty/Staff Offices;
- Conference Room;
- Maintenance Areas & Storage;
- Human Circulation Spaces;
- Building security/reception area
- Restrooms;
- Storage; &
- Loading Dock

The plan for the new HMS facility will also include a connector to one of the College's existing buildings, thereby leveraging aspects of circulation for our students with limited mobility and others, to move between existing and new classrooms on campus, especially during colder and inclement weather.

**3. Program focus of occupants:** The particular focus of the proposed Health, Physiology, Sport Management, Movement Science and Kinesiology programming is, of course, providing education in courses and instructional programs that meet a strong market demand. The particular design focus of the instructional spaces is built around faculty input, recommendations from related instructional advisory groups, as well as health, wellness, physiological, movement science and kinesiological industry standards. Ultimately, the space will provide practical, clinical, practicum, laboratory, and programmatic instructional experiences designed to advance student success in their program of study, degree and/or credential completion, and/or transferring to a baccalaureate program or immediate employment in the industry, including business ownership.

## 4. How does the project support Michigan's talent enhancement, job creation and economic growth initiatives on a local, regional and or/statewide basis?

This project will provide for the education and practical experience necessary for students to enter into a high-demand job market that is comprised of various specialization areas, as noted previously. More particularly, the U.S. Bureau of Labor Statistics predicts that job growth in sports management will grow faster than average for many areas of the job field through 2025 principally due to an occupational expansion prompted by national multi-billion job growth projections from the Bureau of Labor Statistics, through 2025, are approximately 10-19% over the period.

This HMS project will support the provision of training opportunities for community members, unemployed workers, and students in high demand, high wage jobs. For example, according to the 2018-19 Occupational Outlook Handbook from the U.S. Bureau of Labor Statistics (BLS), the median national annual salary for a Sales Manager can earn \$124,220 annually. Exercise Physiologists earn \$39,270 on average; Occupational Therapists earn \$84,270; Physical Therapists earn \$87,930; Managers at \$75,460; and an agent or business manager of artists, performers and athletes is \$64,940. Additionally, Coaches and Scouts see an annual salary of \$30,500, and a Sports Marketing Manager can earn, on average \$127,130. Furthermore, in the Health

Sciences Pathway, students seeking to become a Personal Trainer could earn \$47,510. Athletic Trainers earn, on average \$39,820, Physical Therapists earn an average of \$87,930, and Physical Education Teachers can earn \$60,310, as examples of career earning potential.

Jackson College is one of the largest employers in Jackson County. As such, this project will provide yet additional, future opportunities to employ additional individuals at the College. At a regional level, we are committed to using a competitive bid process but pride ourselves in employing local and regional contractors and vendors. This project will have an economic impact of approximately \$124 million dollars and create an estimated 131 jobs during the construction of the facility, which will provide direct economic growth in our region. In addition, the operations of the new facility will require the addition of 21 full- and part-time faculty and staff positions at Jackson College.

### 5. How does the project enhance the core academic and/or research mission of the institution?

Jackson College is an institution of higher education whose mission is to assist learners in identifying and achieving their educational goals. This project will provide additional academic and career options for students and enhance our allied health, wellness, sport management, business, entrepreneurship, management and kinesiology curricula. In addition, the building will provide the capacity necessary to increase these course and program offerings.

Students who complete these programs will have a high-quality learning experience in a modern facility and be prepared for immediate entry into the workforce. The two most popular certifications available in sport management are the sports management certificate offered to those students who are pursuing a bachelor's degree, and the associate's degree in sport management, which allows students a way to enhance their skills and professional credentials. In addition, other degree and certification options on the health science aspect of the planned instructional program include sport psychology, physical therapy, movement science, exercise physiology and athletic training.

#### 6. Is the project focused on a single, stand-alone facility? If no, please explain.

This HMS facility will be a single, stand-alone building. That said, as part of our overall campus planning, we are adding student walkway connectors between buildings to provide for students with limited mobility, to better meet Federal ADA standards, and also provide for student circulation during inclement weather. To that end, we do propose to add a pedestrian connector to a college building that neighbors the intended construction site.

## 7. How does the project support investment in or adaptive re-purposing of existing facilities and infrastructure?

As noted above, given the close proximity of this proposed HMS facility to an existing building, and as part of better serving student ADA needs, we plan to connect both buildings, with a corridor in order to capitalize on existing infrastructure reduce the

number of classrooms and common use spaces needed for the program areas. It also allows us to establish control/access points for security purposes. Proximity to an existing building helps to lowers the overall cost of the new HMS facility by having shorter runs to existing infrastructure (e.g., water, sewer, power, sidewalks, parking, etc.)

## 8. Does the project address or mitigate any current health/safety deficiencies relative to the existing facilities? If yes, please explain.

The new HMS building will provide for disabled students to participate more fully in this facility than is possible other, older college facilities. Furthermore, the new HMS facility will allow the existing, neighboring building to be less crowded in some of its lab and classroom spaces – indeed this building is unable to meet student demand currently. Additionally, this building will provide for an all-gender focus on restroom and changing spaces for students, which will remove load from other, limited spaces around the rest of the Central Campus.

#### 9. How does the institution measure utilization of its existing facilities, and how does it compare relative to established benchmarks for educational facilities? How does the project help to improve the utilization of existing space and infrastructure, or conversely how does current utilization support the need for additional space and infrastructure?

The College currently uses scheduling software to track both space and energy utilization, as well as overall operational efficacy. Further, each building is separately metered and monitored. We believe each building has unique programming and academic needs so we focus our attention on our annual utilization reports and academic programming to determine the particular need and use for space. The neighboring facility has no room for classroom or lab expansion in the existing envelope. This leaves little space for academic programming. However, with the addition of a Health, Sport Management, Physiology, Movement Science, Wellness and Kinesiology programs, we will need class, lab and support spaces for these programs.

In addition, the planned facility will incorporate the required, and established, benchmarks of higher educational buildings, included, but not limited to essential lifesafety provisions, space and density considerations, enrollment growth provisions, energy use and carbon emissions, energy consumption, sustainability, maintenance staffing levels per square foot, equipment standards, and commissioning requirements. The facility not only services the College's traditional credit programming, but is also used for non-credit courses, as well as for classes associated with Jackson Preparatory & Early College (JPEC), which is located near the planned building site. Indeed, the College is unable to offer sufficient courses to meet student demand, which includes a growing dual-enrollment demand.

## 10. How does the institution intend to integrate sustainable design principles to enhance the efficiency and operations of the facility?

The College has a proud history of obtaining USGBC LEED certifications for our

buildings over the years. With this new HMS facility, the College plans to use energy efficient construction practices and sustainable design principles consistent with USGBC LEED certification requirements for the basis of design and construction.

Particular attention will be given to solar gain, building automation systems, footing and foundation design, right-sized HVAC, cross-ventilation, fenestration, envelope construction, alternative operational technologies, and waste material recycling. These and related principles will enhance the efficiency of the space and keep operating costs low. Furthermore, ongoing operations will incorporate sustainable practices and materials. It is our intention to pursue LEED certification for the building.

## 11. Are match resources currently available for the project? If yes, what is the source of the match resources? If no, identify the intended source and the estimated timeline for securing said resources.

The College will utilize a combination of existing operating and existing private donations for this building. Once the project is authorized, the Jackson College Foundation will include the HMS in its portfolio for funding support and aggressively seek donor support, which would be used in the College's match. Ideally, we would seek multiple naming opportunities for the facility and for interior spaces. At this point, we are unable to determine the timing or the amount of such gifts to the College. However, should no donor funding support become available, the College is prepared to provide the entire 50% match requirement from current operational revenues.

## 12. If authorized for construction, the state typically provides a maximum of 75% of the total cost for university projects and 50% of the total cost for community college projects. Does the institution intend to commit additional resources that would reduce the state share from the amounts indicated? If so, by what amount?

No. Jackson College will cover 50% of the cost of this stand-alone project, as required. Despite the fact that the College has local taxing capability, the local taxpayers have opted not to support additional taxation since 1964.

Jackson College Cost Share: \$8,937,500

State of Michigan Cost Share: \$8,937,500

# 13. Will the completed project increase operating costs to the institution? If yes, please provide an estimated cost (annually, and over a five-year period) and indicate whether the institution has identified available funds to support the additional cost.

Yes. The estimated annual operating cost for the building is approximately \$239,000 (i.e., \$1,196,000 over 5 years). The projected academic programming will generate new enrollment, which will be used to cover the additional operating cost, both in terms of additional tuition revenues and fees, as well as freed revenues from reduced overall institutional debt, and an enhanced share of state support through the community college funding formula.

#### 14. What impact, if any, will the project have on tuition costs?

There will be no impact on tuition from the construction of this stand-alone facility, thus students will not be negatively impacted financially.

## 15. If this project is not authorized, what are the impacts to the institution and its students?

If this project is not authorized, the institution <u>will not</u> be able to expand its allied health, movement science, sport management, wellness, physiology and kinesiology programs and curricula providing additional training, degree and employment opportunities for students and community members. The health, movement science and management of sport industry is a high-demand, high wage industry documented by national research. Without this facility, we would be disadvantaging our students, likely limiting the College's enrollment, and affecting the College's overall relevance to the region. Clearly, such an occasion would be a distinct loss to the region currently served by Jackson College.

### 16. What alternatives to this project were considered? Why is the request project preferable to those alternatives?

There was considerable review and consideration of expanding and completely renovating of existing buildings, however cost estimates for remodel, substantial infrastructure replacement, HVAC improvements and upgrading are nearly twice the cost of what is currently proposed expense-wise with the HMS Facility.