

Community Colleges Local Strategic Value Resolution

Institution: Jackson College

As per Section 230(2) of the State School Aid Act (MCL.338.1830), a community college must demonstrate that it meets the Local Strategic Value qualifications to receive the portion of each college's performance funding appropriation earmarked for local strategic value. The statute lists 15 separate best practices for community colleges to achieve. Institutions must satisfy 4 of 5 best practices in each of 3 different categories.

A community college must certify by means of a board of trustees resolution that the college has met 4 of 5 best practices in each category. Further, each board resolution "shall provide specifics as to how the community college meets each best practice measure within each category." **This resolution must be properly passed by the board and submitted to the State Budget Office on or before October 15, of each academic year.** However, if a resolution from a prior year is still in effect and factually correct, you may resubmit this resolution.

Please use this table as a method to **briefly** detail what your community college is doing to meet the best practices in each category. Each category is worth one-third of the total amount available for your institution. Your institution must meet 4 out of 5 best practices in a category to receive funding associated with that category.

Best Practices by Category	Examples of Adherence
Category A: Economic Development and Business or Industry Partnerships (must meet 4 of 5)	
<p>(i) The community college has active partnerships with local employers including hospitals and health care providers.</p>	<p>Jackson College has several partnerships with Henry Ford Health, the area's regional community hospital, as well as other health care providers. The Henry Ford Health System supports on-campus health services and provides clinical sites for our nursing and allied health students, and Jackson College staff participate in community collaborative and governance efforts of the health system.</p> <p>Additionally, Jackson College has created an on-campus Health Clinic in partnership with Henry Ford Jackson Hospital. It is used both as a clinical site for our allied health students, as well as a medical clinic for students, employees, and their families. The College has a partnership with Family Service and Children's Aid, a health care organization with Community/Behavioral Health as their primary medical specialization, to provide a wide range of behavioral health services on campus to students and employees in the College-created Oasis Center.</p>

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	<p>Jackson College is partnering with Technique, Inc. to offer JC courses as part of their new employee training programs. Currently, Technique has embedded JC courses into a Welding and CNC new hire training program, called Technique. Employees can enroll in training through Corporate and Continuing Education.</p> <p>Over the past four years, the College has collaborated closely with Consumers Energy to ensure our Energy Systems program is in full alignment with their workforce needs. Also, the college developed a Lineworker program with Consumers Energy. The College continues to graduate students to meet the needs of the local workforce. Furthermore, all our students in occupational programs require a robust work-based learning experience. The Work-Based Learning Program at Jackson College is an academic program where students earn academic credit and learn to apply classroom skills while establishing professional contacts with employers on the job. These opportunities are offered through collaboration with local businesses, industry and governmental organizations. This program has strengthened our relations and collaborations with local employers.</p> <p>Jackson College is a partner in the Jackson Area College and Career Connection Early/Middle College along with the Jackson County Intermediate School District and the Jackson Area Career Center. The College is also an active collaborator with the Enterprise Group, Inc. (the local economic development organization), Jackson Area Manufacturers Association (JAMA), LEAN Rocket Lab (Michigan's Entrepreneurial Hub), Lenawee Now, Jackson YMCA, Economic Development Partnership of Hillsdale County, Lenawee Medical Facility, Advanced Turning, Kapnick Insurance, Walker-Miller energy Services, The Shop Rat Foundation and several local manufacturers including Technique, Alro Steel,</p>

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	<p>Planewave, Trainco Trucking, Production Saw & Machine and Lomar.</p> <p>Jackson College continues to partner with other local employers and training partners to develop new curricula, training programs, and seek external funding in support of shared initiatives.</p>
<p>(ii) The community college provides customized on-site training for area companies, employees, or both.</p>	<p>On-site and customized training is available to local companies through Jackson College's Corporate and Continuing Education (CCE) office. CCE provides an ongoing catalog of trainings for various occupations including Supervisory, Microsoft Office, Information technology, Manufacturing and Professional Continuing Education and Pre-Licensure trainings.</p> <p>In 2024, Jackson College partnered with Trainco Trucking and Michigan Works! to provide a Commercial Driver's License Class A (CDL-A) training course. The three-week training course consists of classroom and driver training instruction. The program also includes workforce placement. All of the students who enrolled and completed the JC program thus far are gainfully employed in the trucking industry.</p> <p>Additionally, customized training services assist employers with developing curriculum, Train the Trainer (T3), and highly customized training outlines to assist the employer with their workforce needs. Jackson College has customized training available onsite for, but not limited to, Technique Inc. MISA Specialty Processing Group, and Henry Ford Jackson.</p> <p>The Human Resources (HR) Department at Jackson College offers a variety of onsite training options to employees through JetWay. The JC HR Department also offers an onsite comprehensive Leadership Academy for employees. The Jackson College JET Leadership Academy is a one-of-a-kind cohort structured program designed to help employees evaluate, develop, and enhance their leadership</p>

Best Practices by Category	Examples of Adherence
	abilities. This program creates a network for employees in addition to teaching them how be a mentor to others.
<p>(iii) The community college supports entrepreneurship through a small business assistance center or other training or consulting activities targeted toward small businesses.</p>	<p>To assist in the creation and support of entrepreneurship, Jackson College's Business program offers a certificate, and associate degree in Entrepreneurship. This college credit credential provides for introduction to business plan development and prepares students to analyze market potential and devise strategies to creatively meet the needs of clients and communities. The lead faculty for the entrepreneurship program is an active member and supporter of the Jackson Inventors Network and the College routinely operates as the host for their monthly meetings.</p> <p>Jackson College maintains working space in the Hub of entrepreneurship innovation, The Lean Rocket Lab. This space allows the College to have a presence in a very high energy entrepreneurship and Technology focused area. Lean Rocket Lab is a valuable resource for entrepreneurs and innovators. This entrepreneurial hub includes a startup incubator and a business accelerator onsite.</p> <p>Jackson College is also works with Align Center, Jackson Area Chamber and is on the Jackson Workforce Committee and is collaborating on the upcoming Manufacturing Day Tradeshow event in Jackson 9/25-9/26. Additionally, Jackson College has expanded beyond Jackson County to work with Lenawee Now and the Greater Lenawee Chamber of Commerce, in Lenawee County, to support local entrepreneurs in their area.</p>
<p>(iv) The community college supports technological advancement through industry partnerships, incubation activities, or operation of a Michigan technical education center or other advanced technology center.</p>	<p>Jackson College works closely with employer partners to seek external funding collaboratively to increase advanced technology instruction at the College as informed by those in industry. Partnership with Wacker Chemical Corporation in chemical process</p>

Best Practices by Category	Examples of Adherence
	<p>technology curricula and with several employer members of the Lenawee ISD Advanced Manufacturing Advisory Board in robotics/automation curricula are examples.</p> <p>Jackson College continues to evaluate and redesign credit-bearing offerings in Advanced Manufacturing Technology which includes open lab and flexible completion options. In addition, Jackson College has partnered with the Jackson Area Manufacturers Association (JAMA), the Enterprise Group, the Jackson Area Career Center, and the Jackson County Intermediate School District creating a manufacturing-focused education program known as the Jackson Area College and Career Connection Early/Middle College (JAC3E/MC). Beginning with the students' junior year, participants will simultaneously earn their high school diploma, college credit, and a technical/career credential within three years, with no out-of-pocket tuition costs for the student or the family. It includes company internships and partnerships with area employers. JAC3 has demonstrated significant promise since its inception in 2017.</p> <p>Jackson College also has a seat at the table with the Jackson County Talent Consortium and Marshall Plan. The College has works closely with the Align Center in Adrian, Lean Rocket Lab, JAMA and Technique U training programs.</p>
<p>(v) The community college has active partnerships with local or regional workforce and economic development agencies.</p>	<p>Jackson College has strong partnerships with the Jackson Chamber of Commerce (member), Michigan Works Southeast (MWSE)! the Jackson Area Manufacturer's Association (Articulation agreement for the Academy of Manufacturing Careers), as well as the three primary economic development agencies in the region: The Enterprise Group of Jackson, Hillsdale Economic Development Partnership, and Lenawee Now. The Director of Workforce Training currently serves on the MWSE Executive Workforce</p>

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	<p>Development Board and the Workforce Intelligence Network (WIN) Board. The Jackson College President served as an EG Executive on the Enterprise Group Board of Directors and as a board member on the Lenawee Economic Development Corporation Board. The Jackson College President previously served as the Chairman of the Board for the Enterprise Group and previously served on the SCMW! Board.</p> <p>Additionally, other College employees have served on the boards of the aforementioned organizations.</p> <p>Examples include joint delivery of programs including the Jackson Area College and Career Connection Early/Middle College, assistance in business recruitment, and company training. The College also represents the educational sector for the Region 2 Planning Commission's Comprehensive Economic Development Strategy collaborative. In Hillsdale, JC has employee representation on the Economic Development Council. A focus on economic development in the region also is featured in our college's mission documents as a priority for the institution.</p>
Category B: Educational Partnerships (must meet 4 of 5)	
<p>(i) The community college has active partnerships with regional high schools, intermediate school districts, and career-tech centers to provide instruction through dual enrollment, concurrent enrollment, direct credit, middle college, or academy programs.</p>	<p>Jackson College has articulation agreements with many area high schools and the Intermediate School Districts in the Tri-County area and beyond. In partnership with the Lenawee Intermediate School District (USO) Jackson College has established a Middle College. In partnership with the Jackson County Intermediate School District (JCISD) and all Jackson County high schools, JC established the Jackson Area College and Career Connection Early/Middle College. Jackson College also teaches college classes at the JC @ LISD TECH and the LISD sites. Jackson College also partners in the delivery and management of a Middle College on the JC @ LISD TECH site.</p>

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	<p>The College created a public school academy in 2014, known as the Jackson Preparatory & Early College (JPEC) located on the College's Central Campus, now in its seventh year of operation. It is a year-round school and has CEB programming for students grades 6-13 providing a high school diploma and an associate degree at the end of year 13, at no cost to the student or the student's family.</p> <p>Jackson College offers a county-wide early/middle college (EMC) program in Hillsdale County, in partnership with all Hillsdale County Superintendents. The Hillsdale County EMC currently has 71 students enrolled with over 100 graduates to date. Hillsdale County also has over 90 students enrolled in Jackson College's traditional dual enrollment program. Jackson College continues to work with the Hillsdale Area Career Center to grow collaboration and articulation opportunities.</p> <p>Jackson County Early College (JCEC) is a partnership with the high schools in Jackson County to provide students with a pathway to begin their college degree as early as ninth grade and earn an associate degree by the end of year 13. This program is located on the Jackson College Central Campus. This Fall (2024), we currently have 792 students enrolled with an additional 150-200 students in the application pipeline for this program. There are an additional 378 students in Jackson Counting participating in the traditional dual enrollment Program.</p> <p>The College also serves all area public schools by making dual credit options available to all high school students. Currently, over 550 high school students in the tri-county area are participating in dual enrollment with the college. With nearly 100 students in Lenawee County participating.</p> <p>Through all collaborations with local tri-county high schools, Jackson College is serving over 1350 high</p>

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	school students, which is over 300 students more than last year.
<p>(ii) The community college hosts, sponsors, or participates in enrichment programs for area K-12 students, such as college days, summer or after-school programming, or science Olympiad.</p>	<p>Jackson College hosts onsite College visits, Preview Days, and tours; participates in MCAN's College Application Week, and hosts It's a Great Day to Be a Jet! in partnership with other local Institutions of Higher Education (IHEs). Jackson College recruiters make visits to every school district to engage with students and hosts Success Camps for early/middle college (EMC) students in the tri-county region multiple times throughout the year.</p> <p>Jackson College hosts educational theatrical programs for elementary students that provide valuable lessons on a wide range of topics such as diversity, bullying and teamwork. The College also hosts a number of academic and athletic camps during the summer months.</p> <p>The College has continues their partnership with the Jackson County Career and College Access Center to host tours for all Jackson County juniors, providing them with information about pursuing a post-secondary credential. The College's admissions department also hosts a program which invites Lenawee County juniors and seniors to visit Central Campus in November to provide further exposure to Jackson College, post-secondary credentials, housing, and resources. Just last year alone, the admissions team welcomed students from across the State who participated in group campus tours and Orientations.</p> <p>Corporate and Continuing Education hosted 8-weeks of fun and educational sessions for YMCA youth summer day-camp attendees. The sessions introduced youth to various programs, faculty, and buildings on campus.</p>
<p>(iii) The community college provides, supports, or participates in programming to promote successful transitions to college for traditional age students,</p>	<p>Jackson College continues to support the Jackson College and Career Access Center. Jackson College recruiters make visits to every school district in the</p>

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<p>including grant programs such as talent search, upward bound, or other activities to promote college readiness in area high schools and community centers.</p>	<p>tri-county region multiple times each year. The JC Admissions Department created and</p> <p>Jackson College maintains student organizations geared towards assisting students with adjusting to college life, college expectations, and building leadership through training, experience, and mentorship. The Division of Inclusive Excellence oversees two of those programs – Men of Merit and Sisters of Strength. These two organizations provide opportunities for students to experience college, learn leadership skills, and tour institutions of higher for transfer consideration in pursuit of a bachelor’s degree.</p> <p>The College also has been successful in obtaining and implementing a number of related national federal and private grants including Achieving the Dream, TRiO, Veterans' Education Initiative, and others that provide additional support for student success. The College also actively participates in the Breaking Through Network and the Michigan Center for Student Success to leverage best practice models for implementation across the institution. Lastly, the College has developed a Ready-Set Jet Summer program to assist students in transitioning academically and behaviorally to collegiate level coursework.</p>
<p>(iv) The community college provides, supports, or participates in programming to promote successful transitions to college for new or reentering adult students, such as adult basic education, GED preparation and testing, or recruiting, advising, or orientation activities specific to adults.</p>	<p>Jackson College works closely with MiWorks for GED prep and testing via MiFuture. Each semester College Catch-up Workshops are hosted in varying modalities (in person, online, and hybrid). In 2023 Jackson College collaborated with Michigan College Access Network (MCAN) to acquire a Reconnect Coach. The Reconnect Coach provides guidance and outreach to support all students participating in Michigan reconnect Program at Jackson College.</p> <p>Student success supports are available through the TRiO Program, Veteran Education Initiative and in</p>

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	<p>large part through the College's Student Success Navigator advising model. This model is a proactive, relational, customer-based advising approach geared at improving student satisfaction and success as measured by student persistence, retention, and completion. Jackson College's Men of Merit (MOM) Program and Sisters of Strength Program is designed to assist adult minority male and female students with the process of entering and being successful in college.</p> <p>Jackson College collaborates with Michigan Works! Southeast to offer HSE preparation and/or remedial assistance for our tri-county service areas. We have recently expanded services to offer Ability to Benefit, allowing eligible students to receive financial aid to complete college courses, while working on a High School Diploma or Equivalency. Through this partnership, students also receive employment services assisting with identifying transferable skills relatable to new industries, assessments to assist students with selecting a program of study that aligns to their workplace preferences and sense of purpose, and job search resources, such as resume assistance.</p> <p>Through Connect with My Future, this partnership expands wrap-around services available to eligible students by braiding WIOA and Federal Financial Aid funding with community resources.</p> <p>In Lenawee County, Jackson College partners with MWSE, which holds HSE (e.g., GED) courses onsite at JC @ LISD TECH. In Hillsdale County, Jackson College partners with the HCISD and Michigan Rehabilitation Services to provide Transitions Programming for students with IEP's/504's, onsite at the JC LeTarte Center.</p> <p>In addition, Jackson College provides educational programming and degree completion options for incarcerated individuals in the State of Michigan.</p>

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	<p>Indeed, Jackson was awarded the highest allocation of Pell participants at 1,305 inmates and is active in educating student-inmates across the state. Further, the College was the first in the nation to provide academic excellence recognition to student-inmates with the Phi Theta Kappa program. Jackson college currently serves approximately 670 (Fall 2024) actively enrolled students across eight correctional facilities, which is a 20% increase in enrollment from Fall 2022.</p>
<p>(v) The community college has active partnerships with regional 4-year colleges and universities to promote successful transfer, such as articulation, 2+2, or reverse transfer agreements or operation of a university center.</p>	<p>Jackson College has articulation agreements with numerous university and collegiate partners. The college is a part of the MiTransfer Network that recently completed multi-institutional associate to bachelor's degree transfer paths, MiTransfer Pathways.</p> <p>Siena Heights University and Grand Valley State University have 3+1 articulation agreements with Jackson College. Both Universities have offices in Jackson College's University Center. Recently, the College and Siena Heights University developed six new articulated 3+1 transfer pathways. Siena Heights also works with Jackson College in the Correction Education Program (CEP) to provide bachelor degree opportunities to the inmates through the 3+1 articulation agreement. This Summer (2024), Jackson College celebrated the one-year anniversary of the College's articulation agreement with Grand Valley State University to offer a bachelor's degree in nursing.</p> <p>Jackson College has additional articulation agreements with the following institutions and programs: Central Michigan University RN-BSN Completion, Eastern Michigan University - Sport Management, Ferris State University - Reparatory Therapy, University of Detroit Mercy - Dental</p>

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	<p>Hygiene, University of Michigan Flint - RN-BSN Completion, and more in development.</p> <p>The College also has reverse transfer agreements with the following 4-year institutions; Central Michigan University, Concordia University, Davenport University, Eastern Michigan University, Grand Valley State University, Ferris State University, Michigan State University, Trine University, and the University of Michigan - Ann Arbor. Additionally, Jackson College is committed to transfer partnerships and success hosting various transfer events (in-person and virtual) with 4-year institutions to provide transfer information and make the transfer processes as seamless as possible.</p>
Category C: Community Services (must meet 4 of 5)	
<p>(i) The community college provides continuing education programming for leisure, wellness, personal enrichment, or professional development.</p>	<p>Jackson College's Corporate and Continuing Education Office offers life-time learning, continuing education, professional development, and leisure programming, easily assessable online or on-campus. Courses range from family development, basic computer skills, real estate, grant writing, personal fitness, teacher SCECHs., wellness and stress management, foreign language, and human resources certification. Students may enroll in numerous classes in the arts, including instrumental and voice classes as well as studio arts. Through the College's Health Wise event hosted over the summer, community members are invited to campus for free health screenings and to participate in a heart healthy walk around campus.</p>
<p>(ii) The community college operates or sponsors opportunities for community members to engage in activities that promote leisure, wellness, cultural or personal enrichment such as community sports teams, theater or musical ensembles, or artist guilds.</p>	<p>Jackson College operates a multi-stage/auditorium performing arts center;; has a fully operational fitness center; and library services operated in conjunction with Jackson District Library. Jackson College offers public access to a wide range of state-of-the-art facilities, athletic fields, and grounds, which provides access to technology and other instructional equipment. Jackson College is host to the Jackson</p>

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	<p>Community Concert Band, the Jackson Symphony, and other annual cultural events at Potter Center for the Arts. As mentioned above the College hosts a very popular Health Wise event open to the community each summer. In collaboration with the YMCA, the College annually hosts a seven-week youth summer camp where YMCA campers, at no charge, can experience all aspects of the Colleges amenities and broaden their personal experiences through workshops in the kitchen, theater, sports complex, library, housing and multiple academic departments here on campus</p> <p>Additionally,, Jackson College hosts and supports community events held in conjunction with Student Life and the College’s Affinity Liaisons (i.e. Juneteenth, Hispanic Heritage month). Intramural and varsity collegiate sports provide entertainment, engagement, and community building opportunities.</p>
<p>(iii) The community college operates public facilities to promote cultural, educational, or personal enrichment for community members, such as libraries, computer labs, performing arts centers, museums, art galleries, or television or radio stations.</p>	<p>The Potter Center at Jackson College boasts three well designed, versatile theatres. The Potter Center offers a variety of musical concerts, popular plays, and musical theatre performances open to the public. The community is invited to try out for the theatrical performances as well as attend the events.</p> <p>The College also maintains an art gallery in the College's performing arts building, as well as a "black box" (i.e., experimental theater) on campus.</p> <p>Additionally, JC is the performance home of the Jackson Symphony Orchestra. The Heritage Center inspires young people and community members with the lost stories of men and women who made Jackson great. Since 2006, the Heritage Center has completed over a dozen community projects, spanning three counties: Jackson, Adrian, and Hillsdale. Many of the award winning displays in the Heritage Center have been displayed in local museums. The Heritage Center also hosts famous historical professors, authors, and NAACP Award</p>

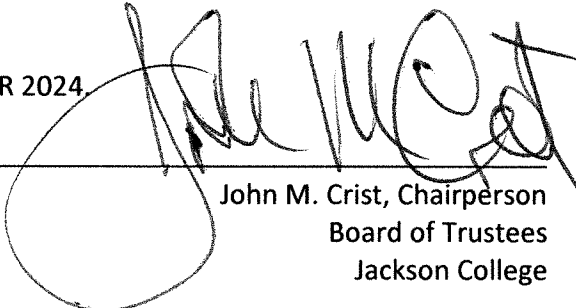
Best Practices by Category	Examples of Adherence
	<p>winners like Malcolm X’s daughter, Ilyasah Shabazz and Eisner Award winner John McCrea.</p> <p>The College also partners with the Michigan Shakespeare Festival (which is held on campus each summer). Additionally, JC is the performance home of the Jackson Symphony Orchestra.</p> <p>Jackson College has fully operational library services provided in conjunction with Jackson District Library. The College also offers community members' free use of computers located in our Information Commons on campus.</p>
<p>(iv) The community college operates public facilities to promote leisure or wellness activities for community members, including gymnasiums, athletic fields, tennis courts, fitness centers, hiking or biking trails, or natural areas.</p>	<p>In Summer 2024, Jackson College hosted ribbon cutting events for the new Jets Air Station and the Fitness Court. The Jets Air Station (JAS) is a brand-new inflatable air dome that provides space for college athletics, student and community workouts, and public events. The JAS features four basketball courts, four volleyball courts, six pickleball courts, and two tennis courts along with a marked walking track surrounds the perimeter of the athletic courts.</p> <p>While the JAS provides space for climate-controlled exercise, the Fitness Court Studio is an outside exercise space allowing the community, students, and Jackson College employees to exercise with the backdrop of the majestic Jackson College Campus in the background. The Fitness Court Studio is an initiative possible through sponsorships with the National Fitness Campaign (NFC) and Priority Health that provides for a total body workout with seven exercises in seven minutes and includes an outside studio for yoga, Zumba, kickboxing or other group exercises on a softer surface.</p> <p>Jackson College also offers a Jets Trail, Disc Golf Course, and access to the Dahlem Nature Center.</p>

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<p>(v) The community college promotes, sponsors, or hosts community service activities for students, staff, or community members.</p>	<p>Student Life offers community events and multicultural activities. These events are a staple of the College with a range of activities scheduled annually. Activities include, but are not limited to, Constitution Day, the Martin Luther King Celebration, International Day, Cinco de Mayo, and Welcome Week. Jackson College supports 13 Sports teams, and all events are open to the public. The college also is an active participant in Challenge Day providing interactive support and coaching to area 7th graders addressing bullying and working to provide a safe and supportive environment for young people. The College will host Challenge Day on its central campus this year.</p> <p>Student volunteers working at the Heritage Center have contributed well over 20,000 service hours working on unique historical projects. As stated above, the projects are displayed for the community to view in the Heritage Center and are often displayed in museums and other public locations. Heritage center students also volunteer their time researching information for projects at local museums.</p> <p>Jackson College also hosts community programs such as Drug Summits, African American Male Summits, in addition to providing space for elected officials to meet with community members.</p> <p>The College also hosts a free Easter Egg Hunt in the spring and a Halloween Spooktacular open to the entire community to come and celebrate the holiday with games, candy, and a variety of activities. Jackson College employees engage in community service projects ranging from volunteering at local public schools, non-profits, community agencies, and community parks.</p> <p>The College offers a diverse collection of community personal enrichment workshops year-round that</p>

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	<p>include but are not limited to ceramic, painting, writing, art, and culinary workshops. Jackson College also partners with Southern Michigan Food Bank Fresh Food Distribution in the Summer to provide pallets of fresh fruits, vegetables, and nuts to community. Additionally, the College participates in an HCEMC Service Day – Cleaning local fairgrounds to prep for upcoming county fair.</p> <p>This Fall (2024), Jackson College will launch its community-student mentorship program. Approximately 50 local members of the community, including the Mayor of Jackson, have signed up to mentor Jackson College students. The community members are community leaders from diverse career fields and diverse backgrounds. The mentors will be paired with at least one JC student and have promised to contribute a minimum of eight hours a month to their mentees. The mentorship program is expected to begin in September 2024.</p>

NOW, THEREFORE, be it resolved that the Jackson College Board of Trustees certifies that the College does meet the best practice standards required for state appropriations under Section 230 of PA 103 of 2023, the Fiscal Year 2024.

PASSED AND APPROVED THIS 9th DAY OF SEPTEMBER 2024.



John M. Crist, Chairperson
Board of Trustees
Jackson College