



## Jackson College Best Practices Resolution

### Community Colleges Local Strategic Values

Michigan public Act 108 of 2017, originates from an omnibus public education bill passed by the Michigan Legislature that includes appropriations of \$12,590,100 for Jackson College (JC). Among the components of the appropriations for all Michigan community colleges is performance funding based on “local strategic value,” which is defined in terms of three categories as shown below. Each category covers five standards of local strategic value, called “best practices”. The law requires the Jackson College Board of Trustees to pass a resolution certifying that the College meets at least four out of five of the best practice standards under each of the three categories.

Jackson College not only meets, but exceeds the best practice standards required by State appropriations, as the following table demonstrates.

Best Practices by Category	Examples of Adherence
<b>Category A: Economic Development and Business or Industry Partnerships (must meet 4 of 5)</b>	
<p>(i) The community college has active partnerships with local employers including hospitals and health care providers.</p>	<p>Jackson College has several partnerships with Henry Ford Allegiance, the area’s regional community hospital, as well as other health care providers. The Henry Ford Allegiance System supports on-campus health services; provides clinical sites for our nursing and allied health students; and Jackson College staff participate in community collaborative and governance efforts of the health system. Additionally, Jackson College has created an on-campus Health Clinic in partnership with Henry Ford Allegiance. It is used both as a clinical site for our allied health occupation students, as well as a service unit for students, employees and their families. Additionally, the college has a partnership with Family Service and Children’s Aid, to provide supportive services on campus to students and employees in a new Oasis Center.</p> <p>Jackson College continues to partner with other local employers and training partners to develop new curricula, training programs, and seek external funding in support of shared initiatives. For example, numerous local dentists worked with assisting the College in the creation of a new dental hygiene program and creation of a Dental Hygiene Lab which opens this fall. This instructional program will also</p>

Best Practices by Category	Examples of Adherence
	<p>provide members of the local community to have highly discounted teeth cleaning and oral hygienic services.</p> <p>A sampling of other employers assisting in instructional program initiatives include Martinrea Jonesville, Technique Inc., Blissfield Manufacturing, Brembo North America, Eaton Hydraulics, LLC., Michigan Automotive Compressor, Inc., Jackson Area Manufacturing Association, Spring Arbor University, Commonwealth Associates, Inc., Siena Heights University, Great Lakes Industry, Inco and Consumers Energy.</p> <p>Jackson College is a partner in the Jackson Area College and Career Connection Early/Middle College along with the Jackson County Intermediate School District, the Jackson Area Career Center, The Enterprise Group, Inc. (the local economic development organization), Jackson Area Manufacturers Association (JAMA) and several local manufacturers including Miller Tool &amp; Die, Orbitform, Industrial Steel Treating, LeMatic, Petty Machine, Diversified Precision Products, Northwest Tool, Alro Steel and Lomar.</p>
(ii) The community college provides customized on-site training for area companies, employees, or both.	<p>On-site and customized training is available to local companies through Jackson College's Corporate and Continuing Education (CCE) office, providing an ongoing series of programs in Supervisory Skills, Microsoft Office Programs, Human Resources, Lean Manufacturing, Professional Continuing Education and Pre-Licensure, Technology, Basic Life Support, Geometric Dimensioning and Tolerancing and Welding. The College has also been very active in the use of the Michigan New Jobs Training Program (MNJTP), providing diverted tax funding to assist with new worker training and development. Within the college's service area, this results in about \$1 million dollars provided to assist are employers each year.</p>
(iii) The community college supports entrepreneurship through a small business assistance center or other training or consulting activities targeted toward small businesses.	<p>Jackson College's Business program offers a skill set, certificate, and Associate Degree in Entrepreneurship. This college credit credential</p>

Best Practices by Category	Examples of Adherence
	<p>provides for introduction to business plan development. The lead faculty for the entrepreneurship program is an active member and supporter of the Jackson Inventors Network and the College routinely operates as the host for their monthly meetings. The College also works in partnership with Spring Arbor University, and our local economic development units, in advancing small business development.</p>
<p>(iv) The community college supports technological advancement through industry partnerships, incubation activities, or operation of a Michigan technical education center or other advanced technology center.</p>	<p>Jackson College works closely with employer partners to seek external funding collaboratively to increase advanced technology instruction at the College as informed by those in industry. Partnership with Wacker Chemical Corporation in chemical process technology curricula and with several employer members of the Lenawee ISD Advanced Manufacturing Advisory Board in robotics/automation curricula are examples.</p> <p>Jackson College has redesigned and launched new credit-bearing programs in Advanced Manufacturing Technology which includes the incorporation of Lean principles into all programs. In addition, Jackson College has partnered with the Jackson Area Manufacturers Association, the Enterprise Group, the Jackson Area Career Center, and the Jackson County Intermediate School District creating a manufacturing-focused education program known as the Jackson Area College and Career Connection Early/Middle College (JAC<sup>3</sup>E/MC). Beginning with the students' junior year, participants will simultaneously earn their high school diploma, college credit, and a technical/career credential within three years, with no out-of-pocket tuition costs for the student or the family. It includes company internships and partnerships with area employers.</p>
<p>(v) The community college has active partnerships with local or regional workforce and economic development agencies.</p>	<p>Jackson College has strong partnerships with the Jackson Chamber of Commerce (member), Michigan Works South East (MWSE) the Jackson Area Manufacturer's Association (Articulation agreement for the Academy of Manufacturing Careers), as well as the three primary economic development agencies</p>

Best Practices by Category	Examples of Adherence
	<p>in the region: The Enterprise Group, Hillsdale Economic Development Partnership, and Lenawee Economic Development Corporation. The College President currently serves as the Chairman of the Enterprise Group Board of Directors, and also serves as a board member on the Lenawee Economic Development Corporation Board, and previously served on the SCMWI Board. Additionally, other College employees have served on the boards of the aforementioned organizations. Examples include joint delivery of programs including the Jackson Area College and Career Connection Early/Middle College, assistance in business recruitment, and company training. The College also represents the educational sector for the Region 2 Planning Commission's Comprehensive Economic Development Strategy collaborative. A focus on economic development in the region also is featured in our College's mission documents as a priority for the institution.</p>
<p><b>Category B: Educational Partnerships (must meet 4 of 5)</b></p>	
<p>(i) The community college has active partnerships with regional high schools, intermediate school districts, and career-tech centers to provide instruction through dual enrollment, direct credit, middle college, or academy programs.</p>	<p>Jackson College has articulation agreements with many area high schools and the Intermediate School Districts in the Tri-County area and beyond. In partnership with the Lenawee Intermediate School District (LISD) Jackson College has established a Middle College. In partnership with the Jackson County Intermediate School District (JCISD) and all Jackson County high schools, JC has established the Jackson Area College and Career Connection</p>
	<p>Early/Middle College. Jackson College also teaches college classes at the JCISD and the LISD sites. Jackson College also partners in the delivery and management of a Middle College on the LISD site. The College's Central Campus is also home to the DaVinci Charter School. The College has established a partnership with a public school academy, known as the Jackson Preparatory &amp; Early College (JPEC) located on the College's Central Campus, now in its third year of operation. The College also serves all area public schools by making dual credit options available to all high school students. It is a year-round school and has CEB programming for students grades</p>

Best Practices by Category	Examples of Adherence
	<p>6-13 providing a high school diploma and an Associate's Degree at the end of year 13, at no cost to the student or the student's family. Finally, beginning this Fall FY '18, Jackson College is offering a county-wide early/middle college program in Hillsdale County, in partnership with all Hillsdale County Superintendents, and is currently under discussion with all Jackson County Superintendents to the same end.</p>
<p>(ii) The community college hosts, sponsors, or participates in enrichment programs for area K-12 students, such as college days, summer or after-school programming, or science Olympiad.</p>	<p>Jackson College hosts onsite College visits and tours; participates in MCAN's College Application Week, and hosts College Goal Sunday in partnership with other local Institutions of Higher Education (IHEs). Jackson College recruiters make visits to every school district in the tri-county region multiple times throughout the year. Jackson College was the leader on a Reading Summit with Vandercook High School. The College also hosts a number of academic and athletic campus during the summer months. Also, beginning this past year, the College partners with the Jackson County Career and College Access Center to host tours of all Jackson County juniors, providing them with information about pursuing a post-secondary credential.</p>
<p>(iii) The community college provides, supports, or participates in programming to promote successful transitions to college for traditional age students, including grant programs such as talent search, upward bound, or other activities to promote college readiness in area high schools and community centers.</p>	<p>Jackson College has actively supported the creation, development and funding of the Jackson College and Career Access Center, the College President having previously served on that board. Jackson College recruiters make visits to every school district in the tri-county region multiple times each year. Jackson College was the lead with Vandercook High School on a Reading Summit.</p> <p>The College conducts onsite course placement assessments at the Jackson Area Career Center and several high schools within the tri-county area for students in their junior year to support identification of areas for improved learning. The College also has been successful in obtaining and implementing a number of related national federal and private grants including: Achieving the Dream, TRiO, Veterans' Education Initiative, and others that provide</p>

Best Practices by Category	Examples of Adherence
	<p>additional supports for student success. The College also actively participates in the Breaking Through Network and the Michigan Center for Student Success to leverage best practice models for implementation across the institution.</p>
<p>(iv) The community college provides, supports, or participates in programming to promote successful transitions to college for new or reentering adult students, such as adult basic education, GED preparation, GED testing, or recruiting, advising, or orientation activities specific to adults.</p>	<p>Student success supports are available through the TRiO Program, American Honors Program, Jobs for Michigan Graduates Program, Veteran Education Initiative and in large part through the College's Student Success Navigator advising model. This model is a proactive, relational advising approach geared at improving student satisfaction and success as measured by student persistence, retention, and completion. The College's Men of Merit Program and Sisters of Strength program is designed to assist adult minority male and female students in entering college and being successful in same. The Corporate and Continuing Education Office provides online GED preparation courses as well as provides referrals to MWSEI for additional GED resources. Students also receive career coaching services assisting with identifying transferable skills relatable to new industries.</p> <p>In addition, Jackson College was chosen by the Federal Government, together with 68 other institutions of higher education across the country, to provide educational programming and degree options for incarcerated individuals. Indeed, Jackson was awarded the highest allocation of Pell</p>
	<p>participants at 1,305 inmates, and is active in educating student-inmates across the state. Further, the College was the first in the nation to provide academic excellence recognition to student-inmates with the Phi Theta Kappa program.</p>
<p>(v) The community college has active partnerships with regional 4-year colleges and universities to promote successful transfer, such as articulation, 2+2, or reverse transfer agreements or operation of a university center.</p>	<p>Jackson College has articulation agreements with many university and collegiate partners. Siena Heights University and Spring Arbor University create the University Center on Jackson College's Central Campus. At present, the College President is working to integrate an additional four year college in the Center as well. Additionally, the College just initiated</p>

Best Practices by Category	Examples of Adherence
	<p>a 3+1 agreement with Ferris State University for a Law Enforcement program, and also have collaborated for an online nursing program. Jackson College also has reverse transfer agreements with EMU, UMAA, Ferris, MSU, GVSU, Spring Arbor, Concordia, and Davenport.</p>
<p><b>Category C: Community Services (must meet 4 of 5)</b></p>	
<p>(i) The community college provides continuing education programming for leisure, wellness, personal enrichment, or professional development.</p>	<p>Jackson College's Corporate and Continuing Education Office offers life-time learning, continuing education, professional development and leisure programming, easily assessable online or on-campus. Courses range from family development, basic computer skills, real estate, grant writing, personal fitness, teacher CEUs, wellness and stress management, foreign language and human resources certification.</p>
<p>(ii) The community college operates or sponsors opportunities for community members to engage in activities that promote leisure, wellness, cultural or personal enrichment such as community sports teams, theater or musical ensembles, or artist guilds.</p>	<p>Jackson College operates a multi-stage/auditorium performing arts center; has a fully operational fitness center; and library services operated in conjunction with Jackson District Library. Jackson College offers public access to a wide-range of state-of-the-art facilities, athletic fields, and grounds, which provides access to technology and other instructional equipment. Jackson College is host to the Jackson Community Concert Band, the Michigan Shakespeare Festival, the Jackson Symphony, and other annual cultural events at Potter Center for the Arts.</p>
<p>(iii) The community college operates public facilities to promote cultural, educational, or personal enrichment for community members, such as libraries, computer labs, performing arts centers, museums, art galleries, or television or radio stations.</p>	<p>Jackson College has fully operational library services provided in conjunction with Jackson District Library. Jackson College provides community access to environmental education in cooperation with the Dahlem Center, 300-acre nature park. The College also maintains an art gallery in the College's performing arts building, as well as a "black box" (i.e., experimental theater) on campus. The College also partners with the Michigan Shakespeare Festival (which is held on campus each summer). Additionally, JC is the performance home of the Jackson Symphony Orchestra.</p>

Best Practices by Category	Examples of Adherence
<p>(iv) The community college operates public facilities to promote leisure or wellness activities for community members, including gymnasiums, athletic fields, tennis courts, fitness centers, hiking or biking trails, or natural areas.</p>	<p>Jackson College operates a fully operational fitness center, and athletic facilities that are open to the public and used for lifetime learning and credit courses in fitness, stress management, and wellness. The College also has numerous athletic fields that are routinely used by other external groups. Additionally, the College has an 18-hole disc golf course for use by the public. Underway is a fitness trail around campus that will also be open to the public beginning in 2018.</p>
<p>(v) The community college promotes, sponsors, or hosts community service activities for students, staff, or community members.</p>	<p>Student Life, Community Event and Multicultural activities are a staple of the College with a range of activities scheduled annually. A building dedicated to student life, called the Jets Hangar opened on September 14, 2015 and has dedicated student life space for gaming, mailboxes, a Subway, outdoor volleyball and basketball courts, a stage for concerts and other entertainment and a cardio room. Activities include Constitution Day, the Martin Luther King Celebration, International Day, Cinco de Mayo, Welcome Week and Project Success Day. Jackson College supports 11 Sports teams and all events are open to the public. The college also is an active participant in Challenge Day providing interactive support and coaching to area 7<sup>th</sup> graders addressing bullying and working to provide a safe and supportive environment for young people. The college will host challenge day on its central campus this year. The College also hosts community programs such as Drug Summits, African-American Male Summits, etc., and also provides space for elected officials to meet with community members.</p>



**NOW, THEREFORE**, be it resolved that the Jackson College Board of Trustees certifies that the College does meet the best practice standards required for state appropriations under Michigan Public Act 108 of 2017.

PASSED AND APPROVED THIS 11<sup>th</sup> DAY OF SEPTEMBER, 2017.



---

Sheila Patterson, Secretary  
Board of Trustees  
Jackson College